

Work Program & Budget

Oregon Cascades West Council of Governments

FY2017–2018

Adopted

Prepared by:
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Overview of OCWCOG Programs and Funding For Fiscal Year 2017-2018

Role of the Oregon Cascades West Council of Governments:

The Oregon Cascades West Council of Governments (OCWCOG) is an entity voluntarily created by local governments and Districts within Linn, Benton, and Lincoln Counties, and the Confederated Tribes of Siletz Indians. Oregon law (ORS 190.010) authorizes OCWCOG to carry out, on behalf of the forming governments, programs those governments could otherwise operate independently. Only the authority of the member local governments, and their willingness to delegate their authority to OCWCOG, limits the range of services that OCWCOG can provide.

Program Areas:

General Administration

- Purpose and Intent
 - Provide consultative and technical assistance in the areas of Finance, Human Resources, and Technology to members.
 - Provide all human resources, technology, facilities, finance, and general agency management services. OCWCOG contracts with private attorneys for legal services.
 - Assist members with personnel, technology, finance, and general administration matters.
- Geographic Service Area
 - General Administration staff provides services in all OCWCOG offices and to all OCWCOG staff.
 - By member request, General Administration staff provides services within its tri-County Region of Benton, Lincoln, and Linn Counties.

Community and Economic Development

- Purpose and Intent
 - Staff State and Federally authorized regional economic development planning and grant programs.
 - Assist local governments' goal setting, project development, and planning.
 - Assist local governments with infrastructure improvements.
- Geographic Service Area
 - The Federally designated Cascades West Economic Development District (CWEDD) serves Linn, Benton, and Lincoln Counties.

Business Lending

- Purpose and Intent
 - Staff deliver professional commercial loan packaging, closing, servicing, and collection services through various direct and indirect loan programs.
 - Assist new and expanding businesses in obtaining needed capital.
- Geographic Service Area
 - Business Lending staff serves clients and commercial lenders primarily within Linn, Benton, and Lincoln Counties, though in some instances can offer its lending services Statewide.

Senior and Disability Services

- Purpose and Intent
 - Staff Federal and State long-term care programs (Medicaid [Title XIX], Supplemental Nutrition Assistance Program [SNAP] benefits, and *Oregon Project Independence* [OPI]). The goal is to assist qualified clients in finding and maintaining the least restrictive living situation consistent with their physical and mental health.
 - Staff Federally designated Area Agency on Aging (AAA), including programs such as Senior Meals/*Meals on Wheels* (MOW), and the Aging and Disability Resource Connection (ADRC), which provides information and assistance that allows seniors and persons with disabilities to access needed resources.
 - Assist seniors and retired persons to serve their communities through volunteering with OCWCOG's Retired Senior and Volunteer Program (RSVP).
 - Assist veterans in Benton County with obtaining all benefits they are entitled to receive.
- Geographic Service Area
 - All services, except Veterans' Services, are provided in OCWCOG's tri-County Region. Principle offices are in Albany, Corvallis, and Toledo.
 - Benton County contracts with OCWCOG to staff its Veterans Services Office (VSO). Lincoln and Linn Counties provide their own Veterans Services staff.

Transportation

- Purpose and Intent
 - Administer State and Federally authorized region-wide and sub-regional transportation planning programs.
 - Administer the non-emergency medical ride brokerage, *Cascades West Ride Line*, which arranges rides for Medicaid and other clients.
 - Area elected officials and OCWCOG Staff participate in statewide and multi-state efforts to gain resources and policy changes to improve the transportation system.
- Geographic Service Area
 - The Cascades West Area Commission on Transportation (CWACTION) serves Linn, Benton, and Lincoln Counties.
 - The Corvallis Area Metropolitan Planning Organization (CAMPO) serves Adair Village, Corvallis, Philomath, and a portion of Benton County.
 - The Albany Area Metropolitan Planning Organization (AAMPO) serves Albany, Millersburg, Tangent, portions of Linn and Benton Counties, and the City of Jefferson, which is in Marion County.
 - *Cascades West Ride Line* services Linn, Benton, and Lincoln County residents, and health care providers within the Region.
 - Statewide and multi-state coalitions include the Oregon Metropolitan Planning Organization Consortium (OMPOC).

Governance, Administration, and Programs of OCWCOG:

A Board of Directors (Board), consisting of a local elected representative from each member government, governs OCWCOG. No member or class of members has more authority than another, regardless of size of population or type of government. The Board meets bi-monthly.

The Board hires an Executive Director who is delegated all operational and contracting authority. However, the Board retains budget approval authority, including the setting of pay levels, benefits amounts, and approves the labor contract with the Service Employees International Union (SEIU), which represents the majority of OCWCOG's employees. The Executive Director makes recommendations to the Board regarding these matters prior to Board action.

The Board has an Executive Committee and a Finance Committee. The Executive Committee meets bi-monthly with OCWCOG management to discuss and advise on operational issues. The Finance Committee consists of the Executive Committee and certain OCWCOG standing committee chairs. The Finance Committee meets on an as needed basis. Historically, the Finance Committee has also served as the Budget Committee, which is a committee required by State law. OCWCOG is required by State law to follow a budgeting process similar to that specified for Oregon local governments.

In addition, there are several standing advisory bodies for specific programs. It is at the advisory body level that most deliberation regarding programs occurs, whereas, the Board's responsibility focuses on the overall structure and finances of OCWCOG. The Board is, nevertheless, the final policy authority for all programs that are the direct responsibility of OCWCOG. OCWCOG provides staff by contract to several regional bodies and local governments. In these cases, the Board's role is limited to deciding if OCWCOG should provide staffing for the other agency. No member may independently require that OCWCOG operate a program on its behalf without the approval of the OCWCOG Board. However, members may ask for OCWCOG assistance with that members' specific project or program, as long as the general area of assistance is described herein. Given that general authority, OCWCOG staff may from time to time contract with a specific member to provide such a service, without that specific project being included in this document.

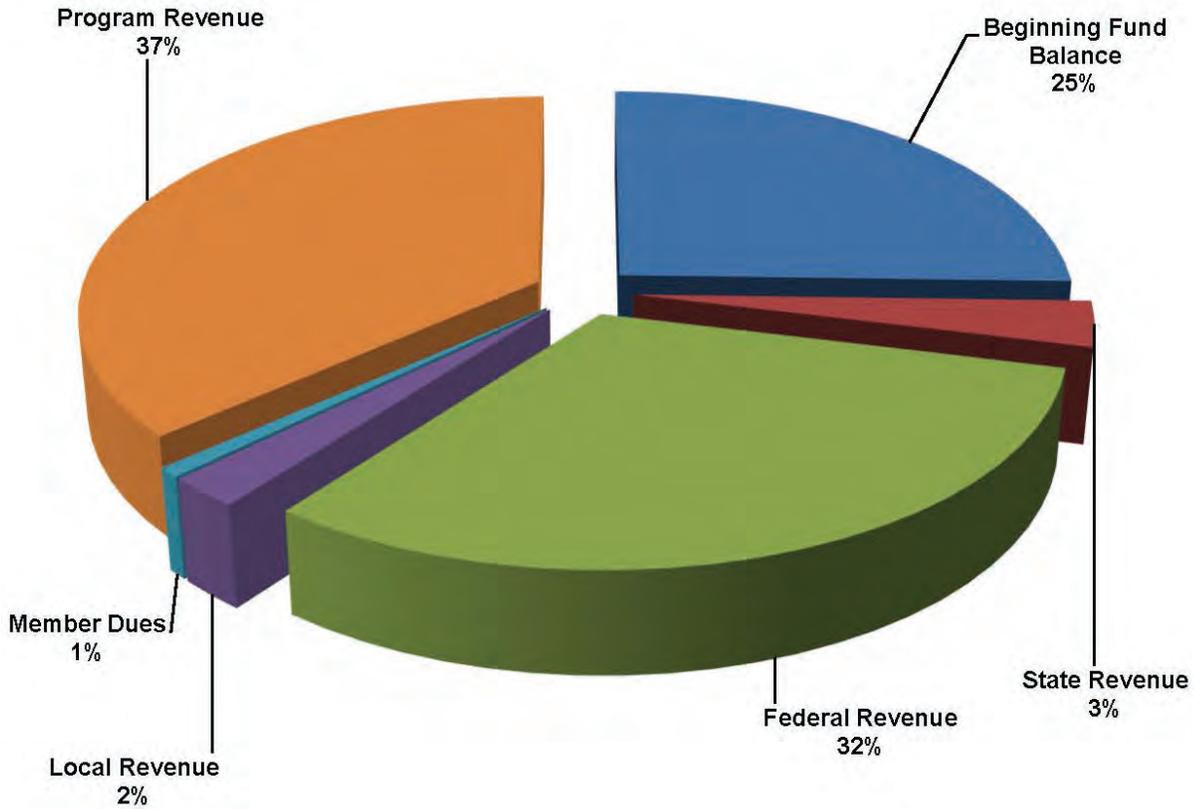
All work of OCWCOG staff is presented in this document. Consequently, this document can be correctly read as an "authorization" document, directing the Executive Director to carry out programs and functions on behalf of the members consistent with this document.

OCWCOG Funding:

Each member is assessed dues annually. Dues are assessed as *General*, *Transportation*, and *Community Development*. The *General* dues are allocated to each program area as described in the annually adopted budget. OCWCOG annual dues rates are adopted each year in January and are equal to approximately 1% of the total agency revenue. By law, ORS 190.010 entities may not establish a tax base as a source of revenue. Consequently, the *General* dues are the only general purpose funding of the agency and, therefore, the only funds that the Board can redirect to different programs. Dues are used to provide required matching funds to gain State and Federal program funding.

The vast majority of OCWCOG revenue the agency receives is in the form of payment for contracted services through Federal, State, and Local contracts.

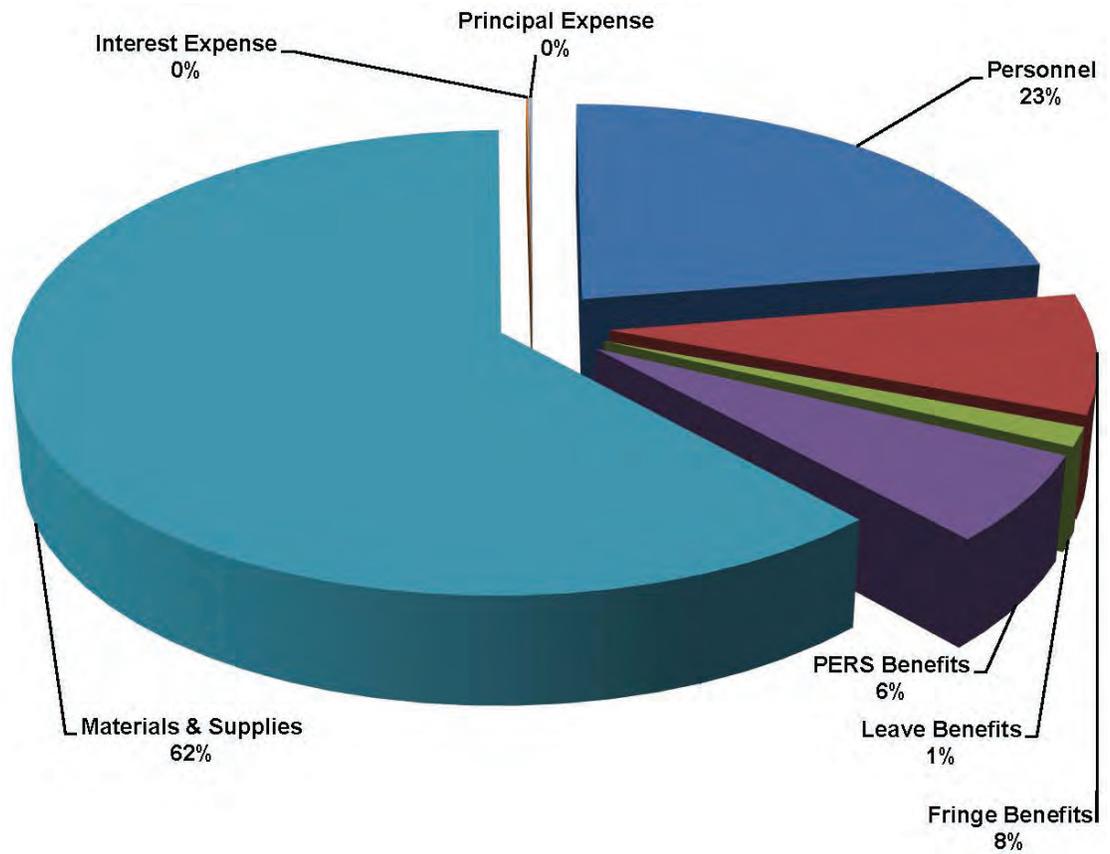
Agency Revenue Chart FY2017-2018



*Federal contracts including funds passed through the State Government.

State Revenue	Federal Revenue
Oregon Department of Transportation <i>Oregon Project Independence</i> Veterans	Economic Development Administration Older Americans Act Senior Meals XIX Siletz Revenue Title XIX U.S. Department of Agriculture
Local Revenue	Program Revenue
Bank Interest Revenue Donations Dues Fees for Service Grant Revenue Interest Revenue Sponsorships	Contracts Revenue Coordinated Care Indirect Income Loan Fees Loan Packaging Fees Loan Processing Revenue Match Miscellaneous Revenue Program Income Program Meals Revenue Rent Income Transfers In

Agency Expense Chart FY2017-2018



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Agency and Department Budgets

In this section, you will find the agency's budget, as well as each department's consolidated budgets. They can be found on the following pages:

- 15 Agency Budget
- 17 Consolidated OCWCOG
- 25 Consolidated General Administration
- 27 Consolidated Community & Economic Development
- 29 Consolidated Business Lending
- 31 Consolidated Senior and Disability Services
- 35 Consolidated Technology Services
- 37 Consolidated Non-Departmental

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Agency Consolidated Budget

FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	9,347,811
State Revenue	1,240,203
Federal Revenue	11,596,159
Local Revenue	1,112,617
Program Revenue	13,442,439
TOTAL REVENUE	36,739,229
Personnel	8,238,314
Fringe Benefits	3,070,893
Leave Benefits	490,894
PERS Benefits	2,245,891
TOTAL PERSONNEL	14,045,992
Materials & Supplies	22,610,704
Interest Payments	39,200
Principal Payments	43,333
TOTAL MATERIALS & SUPPLIES	22,693,237
GAIN / (LOSS)	-

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Oregon Cascades West Council of Governments Agency Consolidated Budget FY2017-2018

2016 Actuals	2017 Adopted	Description	COG Consolidated	General Admin Consolidated	CEG Consolidated	Lending Consolidated	SDS Consolidated	Tech Consolidated	Non-Departmental Consolidated
810,894	716,251	Beg Bal-Restrict for Contracts	1,662,445	0	958,110	0	704,335	0	0
48,008	8,942	Beg Bal-Restricted for Grants	4,239	0	0	0	4,239	0	0
397,775	562,186	Beg Bal-Restricted for Other	1,962,421	0	0	295,347	151,679	0	1,515,395
1,670,837	1,549,735	Beg Bal-Restricted for Reconciliation	1,606,793	0	0	0	1,606,793	0	0
2,200,000	2,230,000	Beg Bal-Restricted for Reserve	2,230,000	0	0	0	1,530,000	0	700,000
2,463,487	2,145,990	Beg Bal-Unrestricted	1,881,913	0	27,738	0	1,854,175	0	0
1,000	1,000	Borrower Fees	1,500	0	0	1,500	0	0	0
1,585,624	2,322,731	Contract Revenue	2,713,797	43,000	1,217,000	50,000	1,348,797	55,000	0
4,700,000	6,125,000	Coordinated Care	7,267,487	0	7,267,487	0	0	0	0
0	3,000	DLCD	0	0	0	0	0	0	0
220,000	185,000	Donations	222,982	0	0	0	222,982	0	0
510,726	251,501	Dues	281,205	13,389	100,084	0	167,732	0	0
75,000	75,000	Economic Development Administration	75,000	0	75,000	0	0	0	0
0	155,000	Federal Match	210,125	0	0	0	210,125	0	0
78,839	87,500	Fees for Service	115,775	0	39,775	0	26,000	0	50,000
173,641	157,500	Grant Revenue	245,955	0	0	0	245,955	0	0
1,664,087	1,851,209	Indirect Income	2,052,863	1,461,239	0	0	0	591,624	0
174,520	122,000	Interest Revenue	215,205	28,000	0	187,200	5	0	0
2,800	5,000	Internal Transfer	5,000	0	0	0	5,000	0	0
8,200	6,200	Loan Fees	2,000	0	0	2,000	0	0	0
130,000	90,000	Loan Processing Revenue	120,000	0	0	120,000	0	0	0
45,000	70,200	Match Revenue	85,588	0	0	0	85,588	0	0
7,708	8,883	Miscellaneous Revenue	1,015	0	0	0	1,015	0	0
789,886	682,083	ODOT	610,203	0	610,203	0	0	0	0
1,110,610	1,051,151	Older American Act	1,051,151	0	0	0	1,051,151	0	0
675,796	710,940	Oregon Project Independence	575,000	0	0	0	575,000	0	0
165,000	165,000	Program Meals Revenue	165,000	0	0	0	165,000	0	0
538,553	602,685	Rent Income	628,767	0	0	0	0	0	628,767

Oregon Cascades West Council of Governments Agency Consolidated Budget FY2017-2018

2016 Actuals	2017 Adopted	Description	COG Consolidated	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	Tech Consolidated	Non-Departmental Consolidated
296,000	340,000	Senior Meals XIX	378,000	0	0	0	378,000	0	0
6,200	5,000	Service Fees	5,000	0	0	5,000	0	0	0
13,000	13,000	Siletz Revenue	4,000	0	0	0	4,000	0	0
0	0	Sponsorship	26,500	0	26,500	0	0	0	0
10,268,063	9,841,500	Title XIX	9,956,008	0	412,000	0	9,544,008	0	0
557,710	239,871	Transfer In	189,292	0	0	69,458	84,834	35,000	0
107,379	130,000	USDA	132,000	0	0	0	132,000	0	0
57,261	57,261	Veterans	55,000	0	0	0	55,000	0	0
31,553,604	32,568,319	REVENUE	36,739,229	1,545,628	10,733,897	730,505	20,153,413	681,624	2,894,162
511,224	493,092	Leave Benefits	490,894	41,982	71,860	8,542	344,616	18,705	5,189
4,950,658	2,794,228	Fringe Benefits	3,070,893	221,920	447,415	43,704	2,235,504	92,201	30,149
0	1,777,068	PERS Benefits	2,163,514	177,399	309,644	29,297	1,547,554	77,026	22,594
0	0	PERS Reserve	82,377	6,673	11,649	1,102	59,206	2,897	850
118,240	130,415	Executive Director	132,842	132,842	0	0	0	0	0
90,147	98,412	Deputy Director	108,348	79,094	0	0	0	0	29,254
49,144	50,573	Accounting Specialist	51,597	51,597	0	0	0	0	0
36,852	37,895	Accounting Clerk II	37,409	27,788	0	0	0	0	5,003
466,284	440,215	Administrative Assistant	440,939	34,639	0	0	406,300	0	0
183,262	214,978	ADRC Specialist	226,027	0	0	0	226,027	0	0
356,271	335,011	Adult Protective Services Specialist	345,897	0	0	0	345,897	0	0
34,540	34,478	Assistant Loan Officer	28,015	0	0	28,015	0	0	0
72,875	87,229	Assistant AFH Licensing Worker	48,653	0	0	0	48,653	0	0
2,179,916	1,981,955	Case Manager	1,840,663	0	0	0	1,840,663	0	0
107,127	113,446	CED Planner	180,406	0	180,406	0	0	0	0
143,318	106,075	CED Planner II	58,792	0	58,792	0	0	0	0
13,418	14,104	Clerical Assistant	30,540	0	0	0	30,540	0	0
234,489	216,370	Clerical Specialist	227,456	0	0	0	227,456	0	0
0	58,622	Clerical Supervisor	48,425	0	48,425	0	0	0	0

Oregon Cascades West Council of Governments Agency Consolidated Budget FY2017-2018

2016 Actuals	2017 Adopted	Description	COG Consolidated	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	Tech Consolidated	Non- Departmental Consolidated
0	0	Conf. Administrative Assistant	40,112	40,112	0	0	0	0	0
0	50,556	Confidential Executive Assistant	51,569	51,569	0	0	0	0	0
49,187	50,642	Contract Coordinator	56,030	0	22,412	0	33,618	0	0
182,990	190,905	Diversion & Transition Coordinator	183,878	0	0	0	183,878	0	0
1,108,285	1,010,034	Eligibility Specialist	1,025,826	0	0	0	1,025,826	0	0
93,109	47,987	Executive Assistant	49,424	0	49,424	0	0	0	0
146,016	169,853	Extra Hire	149,286	0	0	0	129,217	20,069	0
48,456	49,772	Facility Maintenance Coordinator	50,748	0	0	0	0	0	50,748
53,255	61,339	Information Systems Specialist	63,987	0	0	0	0	63,987	0
231,525	149,616	Lead Case Manager	335,339	0	0	0	335,339	0	0
0	31,083	Lead Eligibility Specialist	32,626	0	0	0	32,626	0	0
77,624	81,486	Lead Trans Brokerage Specialist	43,617	0	43,617	0	0	0	0
64,581	68,869	Loan Officer	71,603	0	0	71,603	0	0	0
167,841	189,636	Meal Site Manager 3	193,311	0	0	0	193,311	0	0
92,133	94,161	MPO Director	95,855	0	95,855	0	0	0	0
72,684	74,635	Network Operations Specialist	76,122	0	0	0	0	76,122	0
111,960	80,580	Personnel Manager	85,796	85,796	0	0	0	0	0
271,213	273,961	Program Director	194,670	102,885	81,183	10,602	0	0	0
452,837	439,321	Program Manager	364,301	61,094	160,108	0	143,099	0	0
488,763	497,892	Program Supervisor	531,091	0	0	0	531,091	0	0
15,000	15,210	Relief Site Manager	18,917	0	0	0	18,917	0	0
0	0	RSVP Supervisor	66,055	0	0	0	66,055	0	0
57,791	58,947	Senior Accountant	0	0	0	0	0	0	0
37,996	41,917	Senior Meals Coordinator	43,789	0	0	0	43,789	0	0
0	0	Technology Manager	74,552	0	0	0	0	74,552	0
0	19,675	Technology Support Specialist	0	0	0	0	0	0	0
269,274	340,681	Transportation Brokerage Specialist	424,735	0	424,735	0	0	0	0
57,477	58,622	Veterans Service Officer	58,622	0	0	0	58,622	0	0
54,850	22,054	Workstation Support Specialist	50,444	0	0	0	0	50,444	0
13,752,612	13,153,600	PERSONNEL	14,045,992	1,115,390	2,005,525	192,865	10,107,804	480,621	143,787

Oregon Cascades West Council of Governments Agency Consolidated Budget FY2017-2018

2016 Actuals	2017 Adopted	Description	COG Consolidated	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	Tech Consolidated	Non-Departmental Consolidated
28,050	16,400	Advertising	13,450	1,000	4,250	200	8,000	0	0
13,500	13,500	Auto Expense	12,500	0	500	0	12,000	0	0
14,350	14,360	Bank Charges	15,700	13,000	1,500	800	400	0	0
28,700	52,500	Board/Comm/Meeting Expense	32,700	20,550	4,050	0	8,000	100	0
500	1,600	Borrowers Fees	1,500	0	0	1,500	0	0	0
187,365	0	CEC Administration	0	0	0	0	0	0	0
490,000	415,284	CEP Contract	350,000	0	0	0	350,000	0	0
50,600	51,500	Computer Maintenance/Equipment	77,260	41,800	0	0	14,500	20,960	0
2,500	2,500	Contract Administration	2,500	0	2,500	0	0	0	0
5,636,114	7,826,679	Contract Expense	9,203,967	174,633	7,421,839	500	1,450,863	75,000	81,112
78,215	85,630	Copying	77,020	7,000	9,850	400	44,300	50	15,420
46,000	50,100	Dues and Memberships	60,625	22,000	5,400	200	32,975	50	0
3,400	53,200	Equipment Expense	4,000	0	4,000	0	0	0	0
454,425	468,077	Finance Indirect	487,215	0	84,621	6,411	396,183	0	0
0	5,500	Furniture & Fixtures	4,200	0	0	0	0	500	3,700
679,790	861,891	Indirect Expense	974,023	0	169,172	12,816	792,035	0	0
0	12,000	Interest Expense	19,200	0	0	19,200	0	0	0
42,568	56,700	Insurance	62,250	0	0	0	2,250	0	60,000
49,600	46,760	Janitorial	56,400	0	0	0	2,400	0	54,000
12,400	17,450	Legal Expense	12,350	3,200	4,950	200	4,000	0	0
38,700	70,914	Licenses and Fees	55,560	11,111	9,970	4,250	18,500	11,229	500
130,000	90,000	Loan Admin Expense	120,000	0	0	120,000	0	0	0
1,200	2,500	Loan Legal Expense	2,000	0	0	2,000	0	0	0
169,950	197,061	Maintenance and Repairs	248,145	0	5,500	0	19,500	2,000	221,145
10,700	10,000	Marketing Expense	12,900	0	12,400	500	0	0	0
35,000	25,000	Meal Delivery Travel	20,000	0	0	0	20,000	0	0
100,000	0	Other Operating	0	0	0	0	0	0	0
94,850	69,143	Postage	66,200	1,350	7,950	400	56,350	100	50
25,461	24,450	Printing	13,430	2,250	2,650	200	8,300	30	0

Oregon Cascades West Council of Governments Agency Consolidated Budget FY2017-2018

2016 Actuals	2017 Adopted	Description	COG Consolidated	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	Tech Consolidated	Non- Departmental Consolidated
538,662	614,358	Rent	645,307	49,943	77,735	5,381	481,420	30,828	0
185,000	155,000	Resource Reserve	189,108	0	0	0	189,108	0	0
85,777	87,877	Stipend	87,877	0	0	0	87,877	0	0
194,847	131,234	Supplies	100,750	4,050	11,150	500	66,050	3,000	16,000
3,138	3,238	Taxes	3,500	0	0	0	0	0	3,500
485,378	521,239	Technology Indirect	591,624	0	102,755	7,785	481,084	0	0
191,291	216,302	Telephone	223,936	8,316	31,700	1,600	143,550	37,656	1,114
114,856	87,250	Training	90,600	35,500	23,850	3,750	24,500	3,000	0
178,576	181,720	Travel	137,950	3,900	10,650	1,500	118,700	1,500	1,700
65,080	72,871	Utilities	70,145	0	0	0	0	0	70,145
10,000	16,000	Volunteer Travel	15,000	0	0	0	15,000	0	0
3,800	11,000	Volunteer Recognition	10,000	0	0	0	10,000	0	0
18,049	18,049	Interest Payment	20,000	0	0	0	0	0	20,000
43,333	43,333	Principal Payment	43,333	0	0	0	0	0	43,333
15,000	151,575	Capital Purchases	15,000	0	0	0	0	15,000	0
0	0	Leasehold Improv.	95,000	0	0	0	0	0	95,000
683,041	88,665	Transfers Out	88,412	0	0	0	88,412	0	0
0	0	Operating Contingency	3,001,955	30,615	719,430	15,000	934,259	0	1,302,651
6,561,225	6,474,309	Unappropriated EFB for future	5,258,645	0	0	332,547	4,165,093	0	761,005
17,800,991	19,414,719	MATERIALS AND EXPENSES	22,693,237	430,238	8,728,372	537,640	10,045,609	201,003	2,750,375
31,553,603	32,568,319	TOTAL EXPENSES	36,739,229	1,545,628	10,733,897	730,505	20,153,413	681,624	2,894,162
1	0	NET GAIN/LOSS	0	0	0	0	0	0	0

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Oregon Cascades West Council of Governments General Administration Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	GA	HR	Finance	Special Dues
4,434	0	0	5,000	Beg Bal - Restricted for Contracts		0	0	0	0	0
0	0	400	872	Beg Bal-Restricted for Grants		0	0	0	0	0
84,017	0	0	30,000	Beg Bal-Unrestricted		0	0	0	0	0
247,945	255,363	0	0	Dues		13,389	0	0	0	13,389
913,022	1,141,248	1,329,970	1,329,969	Indirect Income		1,461,239	644,843	329,180	487,216	0
1,292	0	0	658	Miscellaneous Revenue		0	0	0	0	0
86,251	60,000	0	3,045	Contract Revenue		43,000	8,000	5,000	30,000	0
0	0	750	0	Grant Revenue		0	0	0	0	0
28,255	14,510	22,000	23,845	Interest Revenue		28,000	3,000	0	25,000	0
40,000	40,000	56,781	0	Transfers In		0	0	0	0	0
1,405,216	1,511,121	1,409,901	1,393,389	REVENUE		1,545,628	655,843	334,180	542,216	13,389
33,949	33,747	36,901	33,014	Leave Benefits		41,982	15,929	8,227	17,826	0
230,095	325,119	205,756	163,853	Fringe Benefits		221,920	76,078	63,712	82,130	0
0	0	144,426	109,237	PERS Benefits		177,399	66,994	45,719	64,686	0
0	0	0	2,553	PERS Reserve		6,673	2,520	1,720	2,433	0
121,482	118,240	130,415	135,816	Executive Director	1.00	132,842	132,842	0	0	0
5,904	64,583	71,175	57,539	Deputy Director	0.73	79,094	79,094	0	0	0
115,518	88,003	94,263	94,272	Program Director	1.00	102,885	0	0	102,885	0
0	0	0	0	Program Manager	1.00	61,094	0	0	61,094	0
40,535	66,996	80,580	80,832	Personnel Manager	1.00	85,796	0	85,796	0	0
64,415	27,669	28,468	20,000	Accounting Clerk II	0.75	27,788	0	0	27,788	0
0	49,144	50,573	47,248	Accounting Specialist	1.00	51,597	0	0	51,597	0
39,837	59,217	71,641	28,000	Administrative Assistant	1.00	34,639	0	34,639	0	0
0	0	0	22,611	Conf. Administrative Assistant	1.00	40,112	40,112	0	0	0
39,270	57,791	50,556	49,587	Conf. Executive Assistant	1.00	51,569	0	51,569	0	0
37,995	45,920	58,947	45,000	Senior Accountant	0	0	0	0	0	0
12,096	0	0	5,000	Executive Assistant	0	0	0	0	0	0
0	0	0	0	Extra Hire	0	0	0	0	0	0
741,096	936,429	1,023,701	894,562	PERSONNEL	9.48	1,115,390	413,569	291,382	410,439	0

Oregon Cascades West Council of Governments General Administration Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	GA	HR	Finance	Special Dues
3,954	1,200	1,600	1,576	Advertising		1,000	0	500	500	0
11,842	12,500	12,000	14,465	Bank Charges		13,000	0	0	13,000	0
6,651	10,300	30,150	39,100	Board/Comm/Meeting Expense		20,550	20,000	500	50	0
26,692	28,600	38,000	53,961	Computer Maintenance/Equipment		41,800	1,500	1,300	38,000	0
212,543	143,000	173,500	159,979	Contract Expense		174,653	147,653	1,000	26,000	0
7,665	8,200	7,500	7,719	Copying		7,000	2,500	1,500	3,000	0
6,964	6,100	11,500	20,420	Dues and Memberships		22,000	20,000	1,000	1,000	0
0	0	0	1,500	Furniture & Fixtures		0	0	0	0	0
2,065	8,300	4,500	13,700	Legal Expenses		3,200	1,200	2,000	0	0
2,372	1,500	10,250	18,263	Licenses and Fees		11,111	0	9,611	1,500	0
21	300	0	0	Maintenance and Repair		0	0	0	0	0
2,284	2,500	1,700	1,950	Postage		1,350	500	350	500	0
304	1,800	2,050	2,837	Printing		2,250	1,800	250	200	0
40,362	39,368	43,304	43,304	Rent		49,943	13,621	13,621	22,701	0
19,098	8,000	6,000	4,430	Supplies		4,050	500	1,250	2,300	0
600	0	0	0	Stipend		0	0	0	0	0
5,726	7,074	8,146	8,278	Telephone		8,316	3,500	1,916	2,900	0
23,088	33,687	30,000	47,708	Training		35,500	25,000	1,500	9,000	0
3,871	6,900	6,000	4,400	Travel		3,900	1,500	1,500	900	0
247,945	255,363	0	0	Transfers Out		0	0	0	0	0
0	0	0	0	Operating Contingency		30,615	3,000	5,000	9,226	13,389
17,703	0	0	55,237	Unappropriated EFB for future		0	0	0	0	0
641,750	574,692	386,200	498,827	MATERIALS AND SUPPLIES		430,238	242,274	42,798	131,777	13,389
1,382,846	1,511,121	1,409,901	1,393,389	TOTAL EXPENSES		1,545,628	655,843	334,180	542,216	13,389
22,370	0	0	0	GAIN / (LOSS)		0	0	0	0	0

Oregon Cascades West Council of Governments Community and Economic Development Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Planning	CAMPO	Rideline	AAMPO	Equip	Contracts
558,420	810,894	320,744	724,379	Beg Bal-Restrict for Contracts		958,110	0	28,303	0	9,244	0	920,563
66,852	144,064	21,562	66,175	Beg Bal-Unrestricted		27,738	6,301	0	0	0	21,437	0
91,501	91,501	91,501	94,966	Dues		100,084	100,084	0	0	0	0	0
4,286	3,000	0	62,550	Fees For Service		39,775	0	0	0	0	39,775	0
11,783	0	0	185	Miscellaneous Revenue		0	0	0	0	0	0	0
531,192	215,532	777,524	667,500	Contract Revenue		1,217,000	872,525	0	0	0	0	344,475
5,500	0	0	0	Grant Revenue		0	0	0	0	0	0	0
141,183	187,364	0	0	Transfers In		0	0	0	0	0	0	0
0	0	0	12,500	Sponsorship		26,500	0	0	0	0	0	0
-678	0	0	0	Oregon Bus. Dev. Dept.		0	0	0	0	0	0	0
506,881	789,886	682,083	682,083	ODOT		610,203	239,597	202,985	0	167,621	0	0
0	0	3,000	0	DLCD		0	0	0	0	0	0	0
4,616,732	4,700,000	6,125,000	6,568,583	Coordinated Care		7,267,487	0	0	7,267,487	0	0	0
75,000	75,000	75,000	75,000	Economic Development Admin		75,000	75,000	0	0	0	0	0
29,691	270,000	390,000	384,928	Title XIX		412,000	0	0	412,000	0	0	0
6,638,343	7,287,241	8,486,414	9,338,849	REVENUE		10,733,897	1,293,507	231,288	7,679,487	176,865	61,212	1,291,538
47,487	52,245	64,409	56,840	Leave Benefits		71,860	17,535	11,543	29,482	6,812	0	6,488
360,298	598,445	383,083	308,876	Fringe Benefits		447,415	111,029	26,933	229,786	25,380	0	54,287
0	0	239,719	159,419	PERS Benefits		309,644	83,988	27,332	144,774	22,629	0	30,921
0	0	0	1,946	PERS Reserve		11,649	3,160	1,028	5,447	851	0	1,163
29,851	84,170	77,107	84,357	Program Director	0.90	81,183	40,554	4,063	27,086	4,063	0	5,417
146,258	151,652	136,480	130,700	Program Manager	1.00	160,108	8,202	0	53,311	78,110	0	20,485
0	0	44,279	0	Program Supervisor		0	0	0	0	0	0	0
1,935	0	0	0	Assistant Planner		0	0	0	0	0	0	0
34,658	107,127	113,446	94,306	CED Planner	3.00	180,406	164,942	0	0	0	0	15,464
131,716	143,318	106,075	4,131	CED Planner II	2.00	58,792	58,792	0	0	0	0	0
0	29,184	0	43,638	Clerical Specialist		0	0	0	0	0	0	0
8,408	19,801	19,944	19,999	Contracts Coordinator	0.40	22,412	16,809	0	0	0	0	5,603
0	0	0	0	Clerical Supervisor	1.00	48,425	0	0	48,425	0	0	0
42,580	47,189	47,987	20,135	Executive Assistant	1.00	49,424	26,683	2,911	13,841	2,965	0	3,024
27,982	77,624	81,486	33,474	Lead Trans Brokerage Spec.	1.00	43,617	0	0	43,617	0	0	0
88,932	92,133	94,161	83,832	MPO Director	1.00	96,855	0	95,855	0	0	0	0
230,178	269,274	340,681	277,353	Transportation Brokerage Spec.	12.00	424,735	0	0	358,395	0	0	66,340
27,927	45,955	0	23,262	Extra Hire		0	0	0	0	0	0	0
1,178,210	1,718,117	1,748,857	1,342,268	PERSONNEL	23.30	2,005,525	531,694	169,665	954,164	140,810	0	209,192

Oregon Cascades West Council of Governments Community and Economic Development Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Planning	CAMPO	Rideline	AAMPO	Equip	Contracts
1,639	3,000	3,000	2,609	Advertising		4,250	1,600	200	250	1,000	0	1,200
1,016	1,500	1,500	350	Auto Expense		500	0	0	0	0	500	0
843	1,000	1,360	1,300	Bank Charges		1,500	0	0	1,500	0	0	0
8,143	5,000	6,850	2,165	Board/Comm/Meeting Expense		4,050	1,600	200	250	500	0	1,500
124,784	170,898	0	0	CED Administration		0	0	0	0	0	0	0
0	2,500	0	0	Computer Maintenance/Equipment		0	0	0	0	0	0	0
2,713	2,500	2,500	2,310	Contract Administration		2,500	0	0	2,500	0	0	0
4,322,533	4,210,539	5,990,830	6,376,571	Contract Expense		7,421,839	609,750	5,000	6,259,382	5,000	0	542,707
6,280	12,550	12,200	7,336	Copying		9,850	1,650	200	5,000	1,500	0	1,500
3,357	5,150	4,150	2,280	Dues and Memberships		5,400	2,500	550	0	350	0	2,000
0	3,400	53,200	0	Equipment Expense		4,000	0	0	4,000	0	0	0
53,629	64,579	78,735	78,735	Finance Indirect		84,621	20,514	3,205	51,286	3,205	0	6,411
59,884	96,580	144,979	144,979	Indirect Expense		169,172	41,011	6,408	102,529	6,408	0	12,816
0	0	4,700	0	Insurance		0	0	0	0	0	0	0
413	1,800	5,750	34	Legal Expenses		4,950	450	0	500	1,000	0	3,000
201	50	2,500	4,136	Licenses and Fees		9,970	5,500	500	1,500	250	86	2,134
1,019	1,000	0	956	Maintenance and Repair		5,500	0	3,000	0	0	1,500	1,000
21,960	9,000	8,500	11,318	Marketing Expense		12,400	900	1,500	0	0	0	10,000
0	100,000	0	0	Other Operating		0	0	0	0	0	0	0
5,173	7,800	7,043	6,969	Postage		7,950	700	100	6,500	150	0	500
240	3,000	4,850	180	Printing		2,650	500	0	150	1,500	0	500
56,519	61,472	67,868	67,462	Rent		77,735	17,220	9,392	40,360	2,691	0	8,072
18,116	23,700	20,717	9,549	Supplies		11,150	1,150	500	4,000	500	0	5,000
50,140	68,959	87,678	85,192	Technology Indirect		102,755	24,910	3,892	62,276	3,892	0	7,785
20,494	25,834	25,000	26,922	Telephone		31,700	7,000	3,000	16,000	700	0	5,000
8,656	30,822	17,250	22,998	Training		23,850	7,600	1,750	2,500	4,000	0	8,000
9,460	23,000	16,620	7,557	Travel		10,650	3,300	1,250	1,600	1,500	0	3,000
0	0	0	0	Operating Contingency		719,430	13,958	20,976	163,240	1,909	59,126	460,221
682,920	618,491	18,202	985,847	Unappropriated EFB for future		0	0	0	0	0	0	0
0	15,000	151,575	148,825	Capital Purchase		0	0	0	0	0	0	0
5,460,132	5,569,124	6,737,557	7,986,580	MATERIALS AND SUPPLIES		8,728,372	761,813	61,623	6,725,323	36,055	61,212	1,082,346
6,638,342	7,287,241	8,486,414	9,338,848	TOTAL EXPENSES		10,733,897	1,293,507	231,288	7,679,487	176,865	61,212	1,291,538
1	0	0	0	GAIN / (LOSS)		0	0	0	0	0	0	0

Oregon Cascades West Council of Governments Business Lending Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Admin	Loan Fund
0	284,627	309,139	271,674	Beg Bal-Restricted for Other		295,347	0	295,347
236,107	3,365	0	0	Beg Bal-Unrestricted		0	0	0
3,125	1,000	1,000	1,000	Borrowers Fees		1,500	500	1,000
103,355	100,962	35,158	27,920	Contract Revenue		50,000	50,000	0
10,041	160,000	100,000	186,400	Interest Revenue		187,200	0	187,200
19,833	8,200	6,200	2,000	Loan Fees		2,000	0	2,000
86,285	130,000	90,000	140,745	Loan Processing Revenue		120,000	120,000	0
4,643	0	0	0	Match Revenue		0	0	0
16,807	0	0	128	Miscellaneous Revenue		0	0	0
4,660	1,000	500	0	Fees for Service		0	0	0
22,605	0	0	0	Recovery of Bad Debt		0	0	0
6,018	6,200	5,000	5,000	Service Fees		5,000	0	5,000
169,346	1,340	106,706	11,003	Transfers In		69,458	69,458	0
682,825	696,694	653,703	645,870	REVENUE		730,505	239,958	490,547
8,228	4,000	7,637	7,936	Leave Benefits		8,542	8,542	0
53,416	70,363	41,515	34,366	Fringe Benefits		43,704	43,704	0
0	0	25,608	17,155	PERS Benefits		29,297	29,297	0
0	0	0	358	PERS Reserve		1,102	1,102	0
3,317	11,003	10,064	6,515	Program Director	0.10	10,602	10,602	0
0	0	0	0	Program Manager		0	0	0
93,565	64,581	68,869	65,761	Loan Officer	1.00	71,603	71,603	0
0	3,954	0	0	Administrative Assistant		0	0	0
0	34,540	34,478	6,716	Assist. Loan Officer	0.50	28,015	28,015	0
158,526	188,441	188,171	138,807	PERSONNEL	1.60	192,865	192,865	0
602	0	200	0	Advertising		200	200	0
103,200	0	0	0	Bad Debt Expense		0	0	0
675	700	800	720	Bank Charges		800	0	800
14	0	0	0	Board/Comm/Meeting Expense		0	0	0

Oregon Cascades West Council of Governments Business Lending Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Admin	Loan Fund
3,487	500	1,600	1,000	Borrowers Fees		1,500	500	1,000
16,399	16,467	0	0	CED Administration		0	0	0
5,000	0	0	2,000	Contract Expense		500	500	0
972	1,665	1,100	280	Copying		400	400	0
968	1,000	200	240	Dues and Memberships		200	200	0
6,121	5,820	6,200	6,200	Finance Indirect		6,411	6,411	0
6,835	8,705	11,416	11,416	Indirect Expense		12,816	12,816	0
25,127	0	12,000	21,000	Interest Expense		19,200	0	19,200
1,217	1,200	2,500	2,000	Loan Legal Expense		2,000	0	2,000
150	300	200	0	Legal Expenses		200	200	0
2,029	2,500	2,500	2,779	Licenses and Fees		4,250	4,250	0
89,876	130,000	90,000	146,006	Loan Admin Expense		120,000	0	120,000
9,308	0	0	0	Loan Fees		0	0	0
598	1,700	1,000	281	Marketing Expense		500	500	0
594	800	500	330	Postage		400	400	0
0	1,200	300	0	Printing		200	200	0
5,842	5,543	4,673	4,673	Rent		5,381	5,381	0
1,640	1,800	1,000	786	Supplies		500	500	0
5,693	6,215	6,904	6,904	Technology Indirect		7,785	7,785	0
770	1,823	1,600	1,551	Telephone		1,600	1,600	0
2,667	3,588	4,500	3,000	Training		3,750	3,750	0
3,114	2,600	4,000	550	Travel		1,500	1,500	0
0	0	0	0	Operating Contingency		15,000	0	15,000
231,401	314,127	312,339	295,347	Unappropriated EFB for future		332,547	0	332,547
524,299	508,253	465,532	507,063	MATERIALS AND SUPPLIES		537,640	47,093	490,547
682,825	696,694	653,703	645,870	TOTAL EXPENSES		730,505	239,958	490,547
0	0	0	0	GAIN / (LOSS)		0	0	0

Oregon Cascades West Council of Governments Senior and Disability Services Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Admin	Albany XIX	RSVP	Toledo XIS	Veterans	Senior Meals	OPIOAA	Equip	Special Contracts & Grants	Meals Reserve	Contracts		
152,849	48,008	8,542	39,373	Beg Bal-Restricted for Grants		4,239	0	0	4,239	0	0	0	0	0	0	0	0	0	
0	0	395,507	502,435	Beg Bal-Restrict for Contracts		704,335	0	0	0	0	21,132	0	462,273	0	194,106	0	26,824	0	
155,500	1,670,837	1,549,735	1,313,895	Beg Bal-Restricted Reconcile		1,606,793	877,273	443,343	0	286,177	0	0	0	0	0	0	0	0	0
1,500,000	1,500,000	1,029,211	243,507	Beg Bal-Restricted for Other		1,517,679	0	0	0	0	0	91,984	0	0	0	59,695	0	0	
2,786,670	1,389,107	1,077,389	1,530,000	Beg Bal-Restricted Reserve		1,530,000	1,530,000	0	0	0	0	0	0	0	0	0	0	0	0
1,116,651	1,189,130	1,480,049	1,537,032	Beg Bal-Unrestricted		1,854,175	765,000	686,423	0	147,323	0	0	212,195	43,234	0	0	0	0	0
176,254	220,000	185,000	1,267,332	Contract Revenue		1,348,797	0	0	270,940	0	159,700	0	0	0	808,157	0	110,000	0	
155,283	162,701	155,000	177,000	Donations		222,982	0	0	2,000	0	0	220,982	0	0	0	0	0	0	
0	0	155,000	159,000	Dues		167,732	0	109,133	0	58,599	0	0	0	0	0	0	0	0	
31,096	24,839	32,000	30,300	Federal Match		210,125	0	109,133	2,000	58,599	42,393	0	12,000	0	0	0	0	0	
148,363	173,641	156,750	161,955	Fee for Service		245,955	0	0	35,955	0	40,000	170,000	0	0	0	12,000	0	0	
8	10	0	4	Grant Revenue		5	0	0	5	0	0	0	0	0	0	0	0	0	
3,958	2,800	5,000	5,000	Interest Revenue		5,000	0	0	0	0	0	0	0	0	0	0	0	0	
43,779	45,000	70,200	53,640	Internal Transfer		85,588	0	0	85,588	0	0	0	0	0	0	0	0	0	
4,383	7,708	8,883	2,680	Match Revenue		1,015	0	0	15	0	0	1,000	0	0	0	0	0	0	
1,061,800	1,110,610	1,051,151	1,051,151	Miscellaneous Revenue		1,051,151	0	0	0	0	0	546,000	505,151	0	0	0	0	0	
986,903	675,796	710,940	720,000	Older American Act		575,000	0	0	0	0	0	75,000	500,000	0	0	0	0	0	
157,766	165,000	165,000	165,000	Oregon Project Independence		165,000	0	0	0	0	0	165,000	0	0	0	0	0	0	
381,581	296,000	340,000	378,000	Program Meals Revenue		378,000	0	0	0	0	0	378,000	0	0	0	0	0	0	
9,600	13,000	13,000	3,298	Senior Meals XIX		4,000	0	0	0	0	0	4,000	0	0	0	0	0	0	
8,640,548	9,998,063	9,451,500	9,459,278	Tile XIX		9,544,008	388,000	6,688,395	25,000	2,377,613	0	49,834	0	0	0	0	10,000	0	
136,895	107,379	130,000	132,000	Transfer In		132,000	0	0	0	0	0	132,000	0	0	0	0	0	0	
53,085	57,261	57,261	57,261	USDA		55,000	0	0	0	0	55,000	0	0	0	0	0	0	0	
17,702,972	19,165,896	18,872,712	19,230,935	REVENUE		20,153,413	3,560,273	8,936,427	425,742	2,928,311	318,225	1,923,800	1,691,619	43,234	1,002,263	76,695	146,824	0	
371,658	398,617	360,525	357,623	Leave Expense		344,616	5,717	203,347	7,136	64,387	9,326	23,463	17,478	0	13,762	0	0	0	
3,028,595	3,762,454	2,066,343	2,247,638	Fringe Benefits		2,235,504	26,478	1,358,352	46,602	437,764	31,107	162,001	90,418	0	82,782	0	0	0	
0	0	1,291,168	974,585	PERS Benefits		1,547,554	21,295	921,290	38,067	314,765	24,630	97,457	67,704	0	62,346	0	0	0	
0	0	0	16,974	PERS Reserve		59,206	801	34,661	1,432	11,842	1,512	3,855	2,547	0	2,556	0	0	0	
75,723	88,037	92,527	90,173	Program Director		0	0	0	0	0	0	0	0	0	0	0	0	0	
270,337	286,196	229,750	168,948	Program Manager		143,099	36,560	27,338	6,563	11,716	6,563	32,174	11,716	0	10,469	0	0	0	
338,757	488,763	453,613	321,693	Program Supervisor		531,091	16,401	307,947	0	119,138	0	71,204	16,401	0	0	0	0	0	
0	0	0	0	Accounting Clerk II		0	0	0	0	0	0	0	0	0	0	0	0	0	
333,952	393,229	368,574	334,964	Administrative Assistant		406,300	0	242,692	70,599	44,553	22,276	26,180	80,166	0	0	0	0	0	
166,284	183,262	214,978	199,140	ADRC Specialist		225,027	0	112,434	0	33,427	0	0	0	0	0	0	0	0	
319,665	356,271	335,011	342,582	Adult Protective Services Spec		345,897	0	280,914	0	64,983	0	0	0	0	0	0	0	0	
65,440	72,875	87,229	70,445	Asst. AFH Licensing Worker		1,000	0	48,653	0	0	0	0	0	0	0	0	0	0	
1,870,697	2,179,916	1,981,955	1,767,611	Case Manager		1,840,663	0	1,238,619	0	363,322	0	0	103,331	0	135,391	0	0	0	

Oregon Cascades West Council of Governments Senior and Disability Services Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Admin	Albany XIX	RSVP	Toledo XIS	Veterans	Senior Meals	OPI/OAA	Equip	Special Contracts & Grants	Meals Reserve	Contracts
13,979	13,418	14,104	22,912	Clerical Assistant	1.00	30,540	0	30,540	0	0	0	0	0	0	0	0	0
190,393	205,305	216,370	196,578	Clerical Specialist	6.50	227,456	0	150,525	0	76,931	0	0	0	0	0	0	0
104,421	0	58,622	69,430	Clerical Supervisor	0.60	33,618	0	0	0	0	0	0	0	0	0	0	0
12,612	29,386	30,698	30,328	Contracts Coordinator	3.00	183,878	11,206	0	0	53,742	0	0	11,206	0	11,206	0	0
164,586	182,990	190,905	175,270	Diversion & Transition Coord	21.73	1,025,826	0	130,136	0	0	0	0	0	0	0	0	0
976,371	1,105,285	1,010,034	842,420	Eligibility Specialist	3.10	129,217	0	723,190	0	242,233	60,403	0	0	0	0	0	0
0	100,061	169,853	74,872	Extra Hire	5.50	335,339	15,949	55,159	0	52,480	3,422	0	0	0	18,156	0	0
190,859	231,525	31,063	147,865	Lead Case Manager	0.75	32,626	0	117,954	0	121,693	0	0	31,897	0	47,846	0	0
174,238	167,841	189,636	32,223	Lead Eligibility Specialist	5.30	193,311	0	0	0	0	0	193,311	0	0	32,626	0	0
0	0	0	1,000	Other Personnel Costs	0.75	18,917	0	0	0	0	0	0	0	0	0	0	0
14,647	15,000	15,210	7,020	Relief Site Manager	0	0	0	0	0	0	0	19,917	0	0	0	0	0
35,788	0	0	0	Resource Development	0	0	0	0	0	0	0	0	0	0	0	0	0
0	0	0	60,485	RSVP Supervisor	1.00	66,055	0	0	66,055	0	0	0	0	0	0	0	0
34,694	37,996	41,917	36,088	Senior Meals Coordinator	1.00	43,789	0	0	43,789	0	0	43,789	0	0	0	0	0
55,037	57,477	58,622	54,011	Veterans Service Officer	1.00	58,622	0	0	0	0	58,622	0	0	0	0	0	0
8,818,323	10,358,904	9,658,343	8,824,133	PERSONNEL	115.95	10,107,804	134,407	5,983,751	236,454	2,012,976	217,861	672,351	432,864	0	417,140	0	0
21,568	23,850	11,500	12,500	Advertising	8.000	8,000	0	1,000	1,000	1,000	2,000	2,000	1,000	0	0	0	0
13,373	12,000	12,000	12,000	Auto Expense	12.000	12,000	0	0	0	0	0	0	0	0	0	0	0
128	150	200	400	Bank Charges	4.000	400	0	0	0	0	0	0	0	0	0	0	0
12,558	13,400	15,500	12,900	Board/Comm/Meeting Expense	8.000	8,000	5,000	0	1,000	1,000	0	0	0	0	0	0	0
597,798	490,000	415,284	0	CEP Contract	0	0	0	0	0	0	0	0	0	0	0	0	0
3,901	2,000	7,500	26,868	Computer Maint./Equipment	14.500	14,500	0	2,000	500	0	0	0	0	0	0	0	0
1,261,568	1,190,041	1,516,710	1,400,713	Contract Expense	1,449,768	1,449,768	7,200	25,000	0	0	0	0	103,200	5,000	273,541	0	95,847
0	0	0	400,000	Contract Expense CEP	350,000	350,000	0	0	0	0	0	0	350,000	0	0	0	0
0	0	0	3,500	Contracts	1,075	1,075	75	0	1,000	0	0	0	0	0	0	0	0
33,530	39,600	48,630	45,218	Copying	44.300	44,300	0	23,000	5,000	12,000	2,000	2,000	300	0	0	0	0
0	0	0	0	Depreciation Expense	0	0	0	0	0	0	0	0	0	0	0	0	0
27,732	33,650	34,150	32,900	Dues and Memberships	32.975	32,975	30,000	0	250	0	1,500	225	1,000	0	0	0	0
510	0	0	0	Equipment Expense	0	0	0	0	0	0	0	0	0	0	0	0	0
371,603	384,026	383,142	383,142	Finance Indirect	396,183	396,183	10,257	217,965	9,616	73,723	12,821	41,670	13,463	0	16,668	0	0
414,950	574,505	705,496	705,496	Indirect Expense	792,035	792,035	20,506	435,747	19,224	147,365	25,632	83,305	26,914	0	33,322	0	0
4,732	2,800	2,800	2,266	Insurance	2,250	2,250	0	0	1,250	0	0	1,000	0	0	0	0	0
2,125	1,900	2,060	2,060	Janitorial Expense	2,400	2,400	0	0	0	1,000	2,400	0	0	0	0	0	0
3,566	0	5,000	3,500	Legal Expenses	4,000	4,000	0	3,000	0	0	0	0	0	0	0	0	0
4,289	5,150	18,800	21,500	Licenses and Fees	18,500	18,500	1,400	6,000	1,000	3,500	600	4,000	2,000	0	0	0	0
24,698	18,700	19,500	24,500	Maintenance and Repair	19,500	19,500	0	3,000	500	500	500	5,000	0	0	0	10,000	0
0	0	500	100	Marketing Expense	0	0	0	0	0	0	0	0	0	0	0	0	0
47,197	35,000	25,000	21,000	Meal/Delivery Travel	20,000	20,000	0	0	0	0	0	20,000	0	0	0	0	0

Oregon Cascades West Council of Governments Senior and Disability Services Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Admin	Albany XIX	RSVP	Toledo XIS	Veterans	Senior Meals	OPI/OAA	Equip	Special Contracts & Grants	Meals Reserve	Contracts
65,922	83,600	59,550	57,450	Postage		56,350	100	37,000	500	15,000	750	2,500	500		0	0	0
17,426	19,461	17,200	8,450	Printing		8,300	100	2,500	500	1,000	200	3,000	1,000		0	0	0
376,346	410,894	469,108	469,108	Rent		481,420	10,093	263,993	11,694	116,312	9,392	35,000	15,527		19,409	0	0
82,828	185,000	155,000	159,000	Resource Reserve		189,108	21,376	109,133	0	58,599	0	0	0		0	0	0
0	86,777	87,877	87,877	Stipend		87,877	0	0	86,777	0	0	0	0		0	0	2,100
121,905	139,197	76,517	71,400	Supplies		66,050	6,000	25,000	5,500	13,000	4,000	7,000	5,000		0	0	550
343,394	410,204	426,657	426,657	Technology Indirect		481,084	12,455	264,674	11,677	89,522	15,569	50,599	16,348		20,240	0	0
104,708	117,554	143,190	141,312	Telephone		143,550	2,000	70,000	3,300	34,000	5,000	19,250	5,000		5,000	0	0
31,479	42,459	33,000	26,500	Training		24,500	3,000	1,000	3,500	5,000	10,000	500	0		0	0	1,500
152,515	144,364	150,500	144,560	Travel		118,700	1,700	57,000	3,500	30,000	3,000	12,500	8,000		0	0	3,000
5,188	3,800	11,000	11,000	Volunteer Recognition		10,000	0	0	8,000	0	0	2,000	0		0	0	0
3,432	10,000	16,000	18,000	Volunteer Travel		15,000	88,412	0	15,000	0	0	0	0		0	0	0
15,000	345,678	31,884	35,000	Transfers Out		934,259	58,873	62,321	0	26,677	0	0	458,923		216,943	66,695	43,827
0	0	0	0	Operating Contingency		4,165,093	3,147,319	443,343	0	286,117	0	0	250,080		0	0	0
0	4,002,231	4,313,114	5,639,027	Unappropriated EFB for future		4,165,093	3,147,319	443,343	0	286,117	0	0	250,080		0	0	0
4,165,979	8,826,991	9,214,369	10,405,904	MATERIALS AND SUPPLIES		10,045,609	3,425,866	2,052,676	189,288	915,335	100,364	1,251,449	1,258,755	43,234	585,123	76,695	146,824
12,984,302	19,185,895	18,872,712	19,230,037	TOTAL EXPENSES		20,153,413	3,560,273	8,036,427	425,742	2,928,311	318,225	1,923,800	1,891,619	43,234	1,002,263	76,695	146,824
4,718,670	1	0	0	GAIN / (LOSS)		0	0	0	0	0	0	0	0	0	0	0	0

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Oregon Cascades West Council of Governments Technology Services Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Technology Services	Contracts	Communications
0	0	12,000	60,000	Beg Bal-Unrestricted		0	0	0	0
1,161	1,161	5,000	5,179	Dues		0	0	0	0
0	0	0	0	Fee for Service		0	0	0	0
401,613	522,839	521,239	521,239	Indirect Income		591,624	591,624	0	0
11,199	0	0	0	Miscellaneous		0	0	0	0
4,379	20,000	30,000	23,005	Contract Revenue		55,000	25,000	30,000	0
0	0	0	0	Grant Revenue		0	0	0	0
0	0	0	0	Interest Revenue		0	0	0	0
24,458	0	34,500	34,500	Transfers In		35,000	0	0	35,000
0	0	0	0	PERS Reserve		0	0	0	0
0	0	0	0	Program Income		0	0	0	0
442,810	544,000	602,739	643,923	REVENUE		681,624	616,624	30,000	35,000
16,856	15,000	16,950	17,507	Leave Expense		18,705	18,705	0	0
105,560	138,094	69,302	74,959	Fringe Benefits		92,201	92,201	0	0
0	0	57,651	54,038	PERS Benefits		77,026	77,026	0	0
0	0	0	2,500	PERS Reserve		2,897	2,897	0	0
10,537	12,782	0	17,149	Deputy Director	1.00	0	0	0	0
59,674	44,964	0	0	Technology Manager		74,552	74,552	0	0
0	0	73,091	36,545	Program Manager		0	0	0	0
0	0	0	0	Accounting Specialist		0	0	0	0
0	4,408	4,525	2,998	Accounting Clerk II	0.12	4,618	4,618	0	0
4,315	0	0	0	Administrative Assistant		0	0	0	0
0	0	0	0	Accounting Clerk II		0	0	0	0
0	0	0	0	Software Support Specialist		0	0	0	0
0	0	19,675	0	Technology Support Specialist	0.50	0	0	0	0
49,846	54,850	22,054	38,578	Workstation Support Specialist	1.00	50,444	50,444	0	0
70,650	72,684	74,635	75,776	Network Support Specialist	1.00	76,122	76,122	0	0
0	53,255	61,339	57,861	Information Support Specialist	1.00	63,987	63,987	0	0
0	0	0	0	Extra Hire		20,069	20,069	0	0
0	0	0	0	Other Personnel Costs		0	0	0	0
317,438	396,037	399,222	377,911	PERSONNEL	4.62	480,621	480,621	0	0
0	0	100	100	Advertising		0	0	0	0
1,125	0	0	0	Board/Comm/Meeting Expense		100	100	0	0
8,568	17,500	6,000	31,000	Computer Maintenance/Equipment		20,960	20,960	0	0
0	0	0	0	Contingency		0	0	0	0

Oregon Cascades West Council of Governments Technology Services Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Technology Services	Contracts	Communications
4,330	20,000	75,000	92,595	Contract Expense		75,000	45,000	30,000	0
28	100	100	50	Copying		50	50	0	0
0	0	0	0	Depreciation Expense		0	0	0	0
100	100	100	50	Dues and Memberships		50	50	0	0
0	0	0	0	Finance Indirect		0	0	0	0
0	0	0	0	Indirect Expense		0	0	0	0
0	0	2,000	2,000	Furniture & Fixtures		500	500	0	0
0	0	0	0	Legal Expenses		0	0	0	0
29,804	27,500	34,760	35,504	Licenses and Fees		11,229	11,229	0	0
2,599	12,000	8,500	31,661	Maintenance and Repair		2,000	2,000	0	0
0	0	0	0	Other Operating		0	0	0	0
90	150	150	157	Postage		100	100	0	0
23	0	50	30	Printing		30	30	0	0
25,484	21,385	29,405	29,405	Rent		30,828	30,828	0	0
3,524	7,000	5,000	3,671	Supplies		3,000	3,000	0	0
31,159	37,156	37,352	36,589	Telephone		37,656	2,656	0	35,000
991	4,000	2,000	2,000	Training		3,000	3,000	0	0
658	1,072	3,000	1,200	Travel		1,500	1,500	0	0
0	0	0	0	Transfers Out		0	0	0	0
16,889	0	0	0	Unappropriated EFB for future		0	0	0	0
0	0	0	0	Capital Purchase		15,000	15,000	0	0
0	0	0	0	Leasehold Improv.		0	0	0	0
125,372	147,963	203,517	266,012	MATERIAL & SUPPLIES		201,003	136,003	30,000	35,000
442,810	544,000	602,739	643,923	TOTAL EXPENSES		681,624	616,624	30,000	35,000
0	0	0	0	GAIN/ (LOSS)		0	0	0	0

Oregon Cascades West Council of Governments Non-Departmental Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Albany	Toledo	Copier
0	113,148	150,126	1,587,218	Beg Bal-Restricted for Other		1,515,395	1,321,394	13,564	180,437
602,000	700,000	700,000	700,000	Beg Bal-Restrict Reserve		700,000	550,000	150,000	0
1,315,265	926,951	1,035,039	32,714	Beg Bal-Unrestricted		0	0	0	0
46,802	50,000	55,000	61,237	Fee for Services		50,000	0	0	50,000
972	0	0	259	Miscellaneous		0	0	0	0
491,343	538,553	602,685	602,685	Rent Income		628,767	514,719	114,048	0
2,456,382	2,328,652	2,542,850	2,984,113	REVENUE		2,894,162	2,386,113	277,612	230,437
4,824	7,615	6,670	6,330	Leave Expense		5,189	3,943	1,246	0
32,116	56,183	28,229	36,775	Fringe Benefits		30,149	22,260	7,889	0
0	0	18,496	15,469	PERS Benefits		22,594	16,494	6,100	0
0	0	0	131	PERS Reserve		850	615	235	0
3,687	12,782	27,237	28,163	Deputy Director	0.27	29,254	18,419	10,835	0
6,631	14,989	0	0	Program Manager		0	0	0	0
0	4,775	4,902	3,247	Accounting Clerk II	0.13	5,003	5,003	0	0
4,316	9,884	0	0	Administrative Assistant		0	0	0	0
46,693	48,456	49,772	48,738	Facility Maint. Coordinator	1.00	50,748	38,061	12,687	0
98,267	154,684	135,306	138,853	PERSONNEL	1.40	143,787	104,795	38,992	0
29,606	72,534	70,639	120,819	Contract Expense		81,112	35,000	15,000	31,112
16,709	16,100	16,100	13,550	Copying		15,420	100	0	15,320
0	0	3,500	8,000	Furniture & Fixtures		3,700	500	3,200	0
36,632	39,768	49,200	56,204	Insurance		60,000	45,000	15,000	0
45,447	47,700	44,700	44,000	Janitorial		54,000	46,000	8,000	0
0	2,000	2,000	112	Legal Expenses		0	0	0	0
207	2,000	2,104	500	Licenses and Fees		500	400	100	0
81,570	137,950	169,061	175,412	Maintenance and Repair		221,145	191,225	29,920	0
0	0	200	50	Postage		50	50	0	0
16,623	15,150	22,000	12,483	Supplies		16,000	11,000	2,000	3,000
3,074	3,138	3,238	3,214	Taxes		3,500	3,500	0	0
1,114	1,850	1,014	1,034	Telephone		1,114	1,114	0	0
486	300	500	0	Training		0	0	0	0
490	640	1,600	1,750	Travel		1,700	300	1,400	0
25,000	82,000	56,781	0	Transfers Out		0	0	0	0

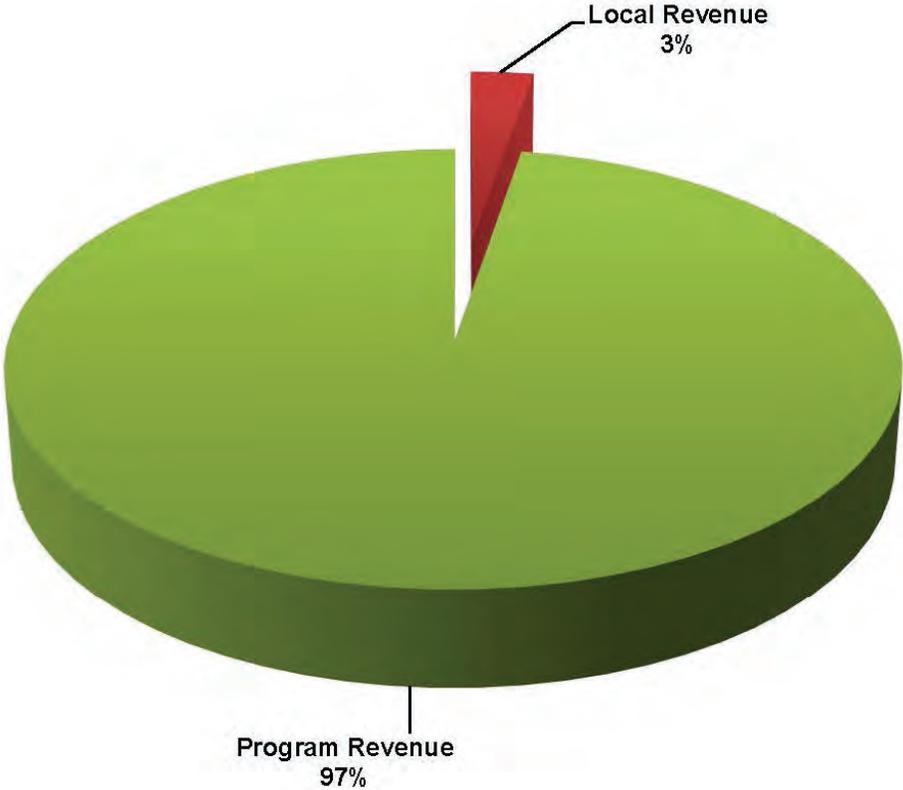
Oregon Cascades West Council of Governments Non-Departmental Consolidated Budget FY2017-2018

2015 Actuals	2016 Actuals	2017 Adopted	Estimated Actuals	Description	FTE	2018 Proposed	Albany	Toledo	Copier
63,872	65,080	72,871	71,355	Utilities		70,145	56,145	14,000	0
0	0	0	0	Operating Contingency		1,302,651	1,277,651	0	25,000
0	1,626,376	1,830,654	2,215,395	Unappropriated EFB for future		761,005	550,000	150,000	61005
0	0	0	60,000	Leasehold Improv.		95,000	0	0	95,000
43,333	43,333	43,333	43,333	Principal Payment		43,333	43,333	0	0
20,627	18,049	18,049	18,049	Interest Payment		20,000	20,000	0	0
384,790	2,173,968	2,407,544	2,845,260	MATERIAL & SUPPLIES		2,750,375	2,281,318	238,620	230,437
483,057	2,328,652	2,542,850	2,984,113	TOTAL EXPENSES		2,894,162	2,386,113	277,612	230,437
1,973,325	0	0	0	GAIN/ (LOSS)		0	0	0	0

General Administration

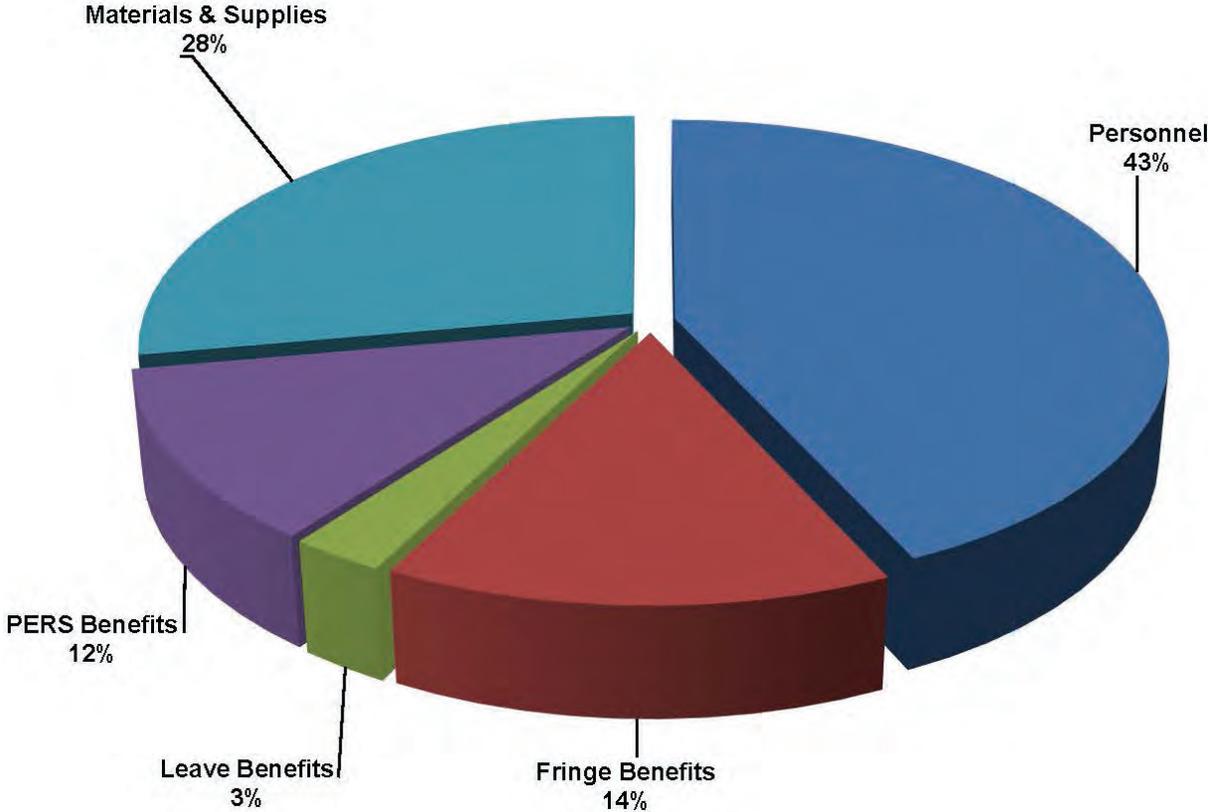
FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	0
State Revenue	0
Federal Revenue	0
Local Revenue	41,389
Program Revenue	1,504,239
TOTAL REVENUE	1,545,628
Personnel	667,416
Fringe Benefits	221,920
Leave Benefits	41,982
PERS Benefits	184,072
TOTAL PERSONNEL	1,115,390
Materials & Supplies	430,238
Principal Expense	-
Interest Expense	-
TOTAL MATERIALS & SUPPLIES	430,238
GAIN / (LOSS)	-

General Administration Revenue Chart FY2017-2018



Local Revenue	Program Revenue
Dues Interest Revenue	Contracts Revenue Indirect Income Transfers In

General Administration Expense Chart FY2017-2018



General Administration Work Program

General Administration provides overall management of the agency's programs, technology and facilities, and includes functions shared by all departments for efficiency. General Administration also provides services and supports to OCWCOG's Board of Directors and member jurisdictions.

General Administration consists of five primary functions: General Management; Financial Management; Human Resources Management; Technology Management; and Facilities Management (referred to as Non-Departmental in this document's Consolidated Budget).

Program Area Oversight Committee or Commission:

- OCWCOG's Board of Directors
- OCWCOG's Executive Committee

Program Contact:

Lydia George

lgeorge@ocwcog.org

541.924.8408

General Management

The Executive Director is responsible for the oversight of all OCWCOG programs and activities, and communicating with Federal, State and Local governments regarding current and potential programs. The Executive Director and appointed staff ensure that issues are presented to the OCWCOG Board of Directors and Board policy is implemented.

Funding:

Funding to support General Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Continue to improve regional awareness of OCWCOG's program and services, and facilitate regional activities. OCWCOG will continue regular visits to member jurisdictions. Provide timely, regular reports of agency activities to members. Begin preparation and planning to host OCWCOG's *Awards Dinner* and *State of the Region II*.
- Provide a clear direction and values for agency staff, members, and stakeholders.
- Continue to build OCWCOG's partnerships and collaboration with local universities and community partners.

Financial Management

Finance is responsible for the consolidated management of the agency and programs, financial functions, and ensuring compliance with budget law. Finance handles agency payroll, accounts payable and receivable, contracts management, audit, and centralized purchasing. All services managed by Finance are also available to support member jurisdictions as requested.

Funding:

Funding to support Financial Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Develop a fully functioning finance suite in alignment with OCWCOG's *Continuity of Operations Plan* (COOP) by migrating financial software to a cloud-based platform.
- Improve and standardize all printed materials by exploring a single source printing solution.
- Streamline and improve internal contract/grant tracking, and monitoring with new contract and project management software, LiquidPlanner®.
- Provide a suite of financial services at a competitive rate to members including audit preparation, payroll, and utility billing.

Program Area Oversight Committee or Commission:

- OCWCOG's Finance Committee
- OCWCOG's Budget Committee

Human Resources Management

Human Resources provides consolidated management of all agency and program personnel matters; and manages agency recruitments, onboarding, compensation and job classification, and employee benefits. The department develops and recommends to the Executive Director for OCWCOG Board of Director approval agency-wide personnel policies, and manages agency labor relations, including collective bargaining. All services managed by Human Resources are also available to support member jurisdictions as requested.

Funding:

Funding to support Human Resources Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Develop and implement a comprehensive recruitment strategy to attract and retain a highly qualified and diverse workforce.
- Secure and implement a Human Resource Information System for recruitment and onboarding. Provide a recruitment portal for member jurisdictions.
- Provide Human Resource expertise and consultation to members at a competitive rate.

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Technology Services

FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	0
State Revenue	0
Federal Revenue	0
Local Revenue	0
Program Revenue	681,624
TOTAL REVENUE	681,624
Personnel	289,792
Fringe Benefits	92,201
Leave Benefits	18,705
PERS Benefits	79,923
TOTAL PERSONNEL	480,621
Materials & Supplies	201,003
Interest Expense	-
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	201,003
GAIN / (LOSS)	-

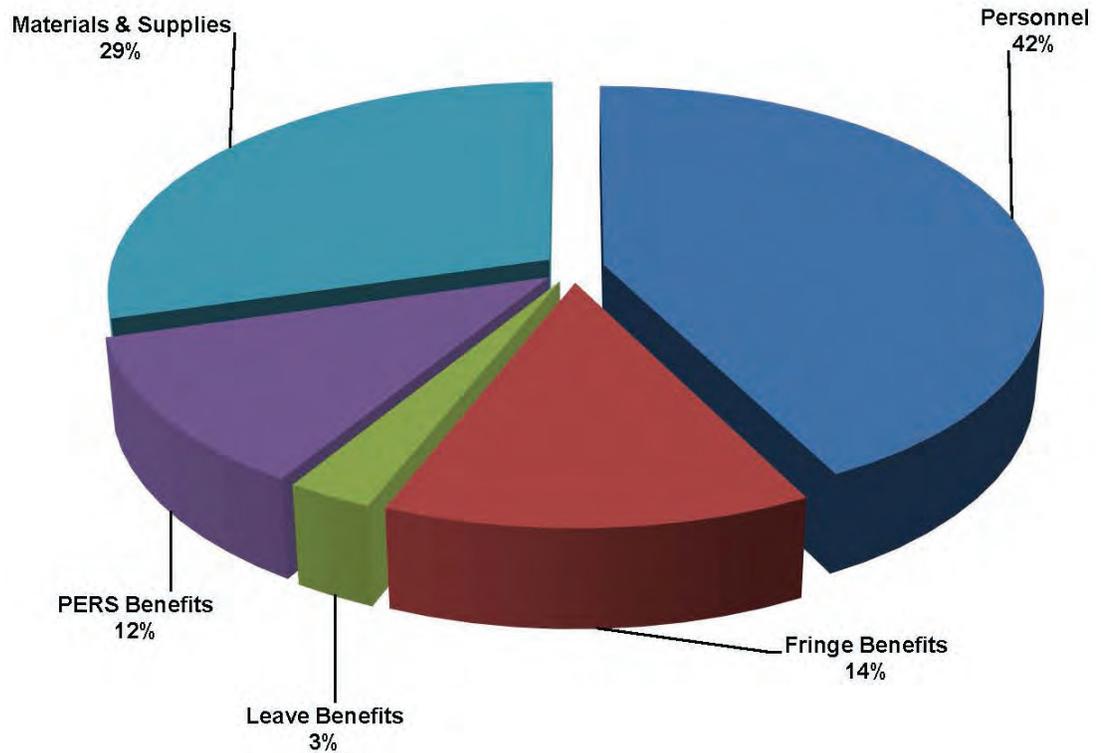
Technology Services Revenue Chart FY2017-2018



Program Revenue
100%

Program Revenue
Contracts Revenue
Indirect Income
Transfers In

Technology Services Expense Chart FY2017-2018



Technology Services Work Program

Technology Services manages computer, telephone, networking systems, and related services to the agency's departments. Technology Services manages the agency video conferencing system, desktop computers, and associated software, as well as helpdesk tech support. Technology Services also provides helpdesk and network support to member jurisdictions through contracts.

Funding:

Funding to support Technology Services Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

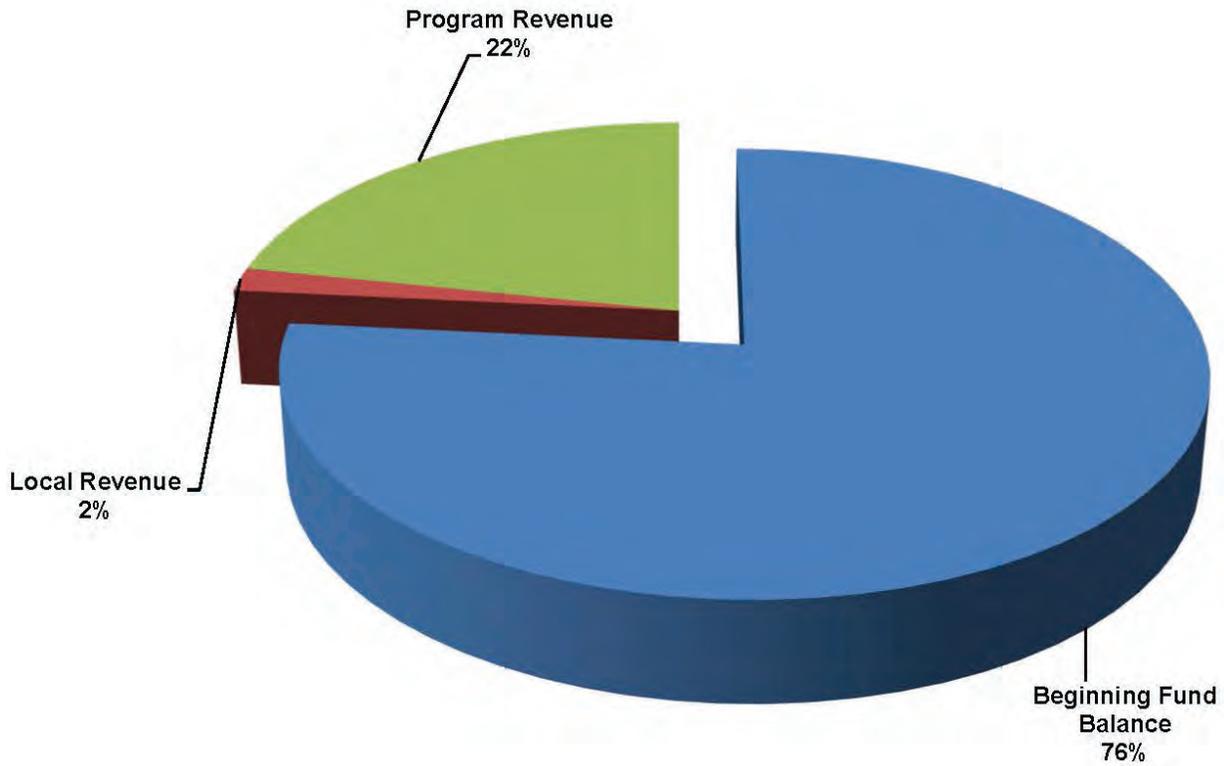
Goals:

- Develop a suite of technology services at competitive rates for members.
- Publish *Information Technology Service* catalog for internal use, aligned with suite of services for external contracts.
- Implement software for network monitoring, event logging, and security auditing for internal operations and remote contracts.
- Conduct external security review of OCWCOG technology services and implement recommended improvements.
- Develop one-, three-, and a five-year agency information technology (IT) strategy to enhance current technology systems.
- Upgrade servers for the Corvallis Veterans Services office and members on request.
- Continue working with Socrata® to develop a regional Data Center.
- Explore alternative options for telephone system in efforts to reduce telephone costs and enhance telephonic features.

Non-Departmental

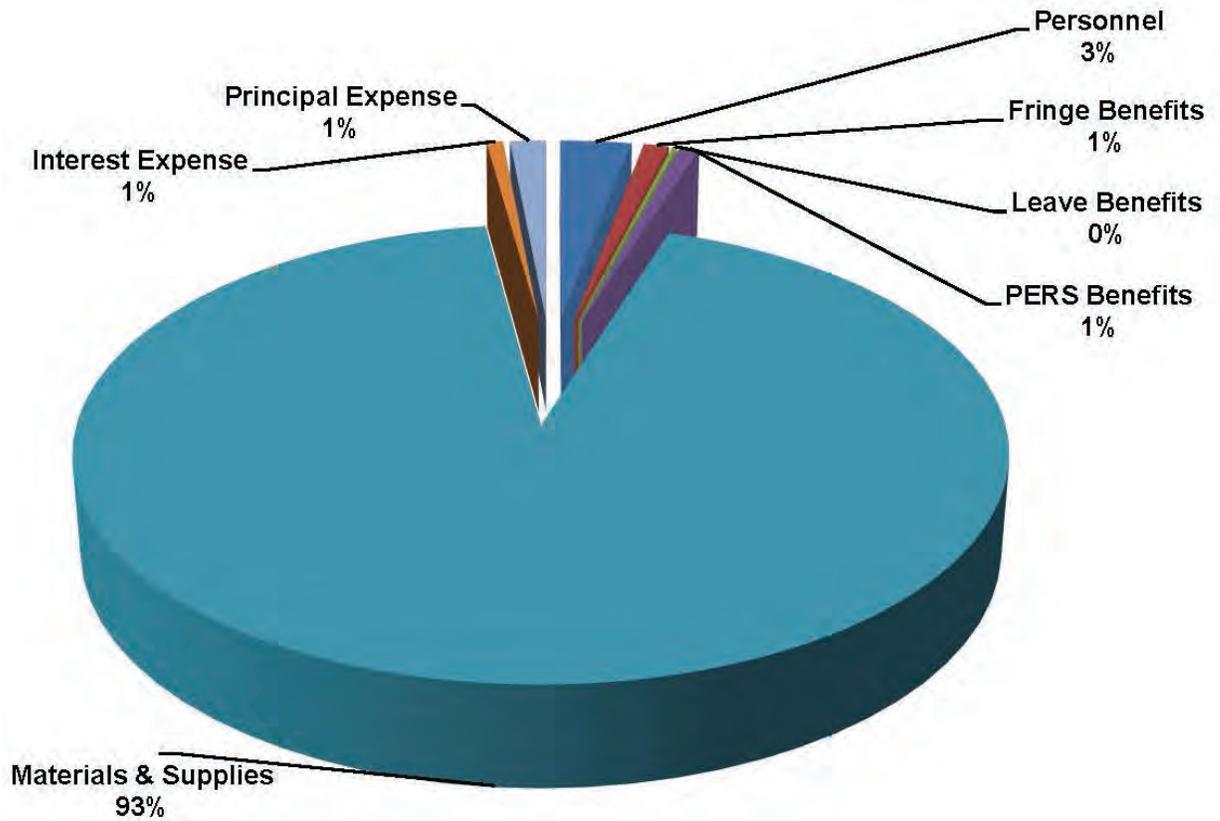
FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	2,215,395
State Revenue	0
Federal Revenue	0
Local Revenue	50,000
Program Revenue	628,767
TOTAL REVENUE	2,894,162
Personnel	85,005
Fringe Benefits	30,149
Leave Benefits	5,189
PERS Benefits	23,444
TOTAL PERSONNEL	143,787
Materials & Supplies	2,687,042
Interest Expense	20,000
Principal Expense	43,333
TOTAL MATERIALS & SUPPLIES	2,750,375
GAIN / (LOSS)	-

Non-Departmental Revenue Chart FY2017-2018



Local Revenue	Program Revenue
Fees for Service	Rent Income

Non-Departmental Expense Chart FY2017-2018



Facilities Management (Non-Departmental) Work Program

Facilities coordinates facilities maintenance and related services for all organization locations.

Funding:

Funding to support Facilities Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Begin phasing in Albany facility remodel to consolidate staff on one floor, allowing for more leasable space. Enhance reception area to better serve the public.
- Enhance Americans with Disabilities Act (ADA) accessibility; reduce cost in utility and paper by remodeling and upgrading the upstairs staff bathroom in the Albany facility.
- Enhance beautification and continue efforts to reduce maintenance costs of facility landscaping.
- Replace Albany facility's deteriorating roof.

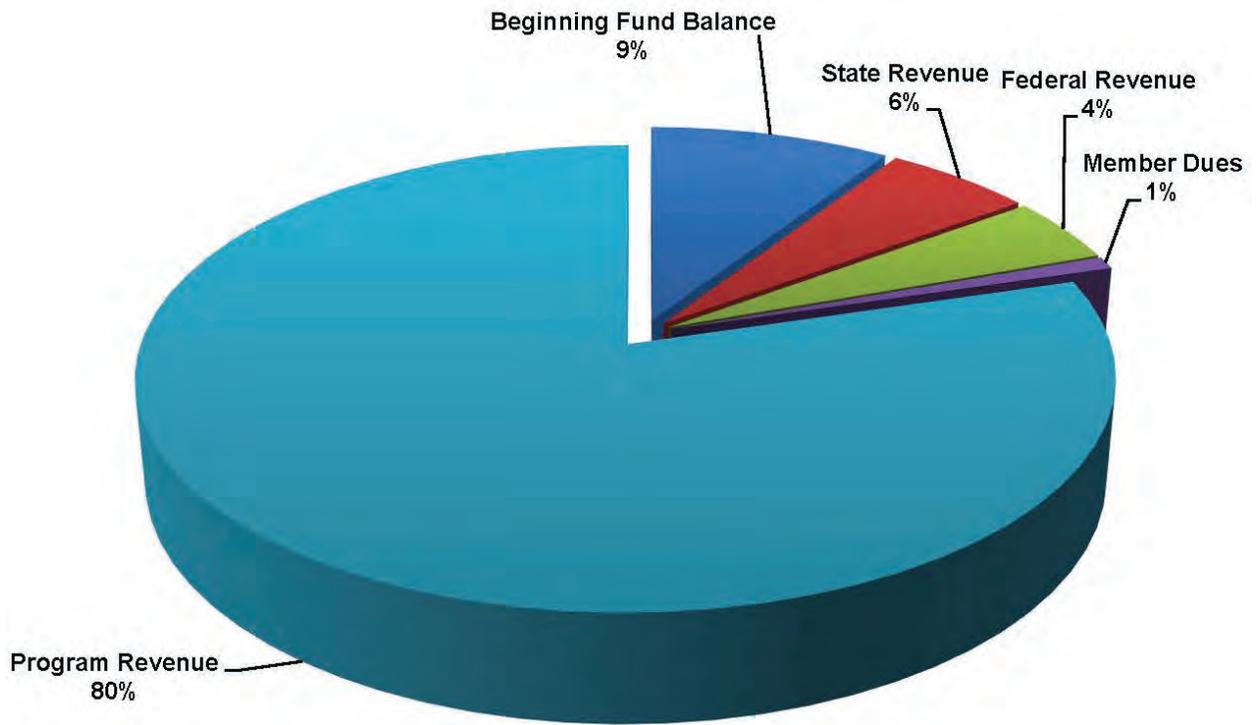
Community and Economic Development

FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	985,848
State Revenue	610,203
Federal Revenue	487,000
Local Revenue	166,359
Program Revenue	8,484,487
TOTAL REVENUE	10,733,897
Personnel	1,164,957
Fringe Benefits	447,415
Leave Benefits	71,860
PERS Benefits	321,293
TOTAL PERSONNEL	2,005,525
Materials & Supplies	8,728,372
Interest Expense	-
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	8,728,372
GAIN / (LOSS)	-

Community and Economic Development Revenue Legend

PROGRAM	BUDGET LINE	FUNDING SOURCE	AMOUNT
Planning	<i>Contract Revenue</i> <ul style="list-style-type: none"> • Geographic information systems (GIS) services • Planning services • CAMPO • AAMPO • Environmental Protection Agency (EPA) - Brownfield Project • Federal Lands Access Program • Federal Emergency Management Association (FEMA) 	Program/Federal	\$872,525.00
	<i>Dues</i>	Local	\$100,084.00
	<i>Economic Development Administration</i>	Federal	\$75,000.00
	<i>Oregon Department of Transportation (ODOT)</i> <ul style="list-style-type: none"> • CWACT • Transportation Demand Management • Regional Park and Ride • Safe Routes to School 	Federal/State	\$239,597.00
CAMPO	<i>ODOT</i>	State	\$202,985.00
Cascades West Ride Line	<i>Coordinated Care Organization</i>	Program	\$7,267,487.00
	<i>Title XIX (Oregon Health Plan)</i>	Federal	\$412,000.00
AAMPO	<i>ODOT</i>	State	\$167,612.00
Contract Care Pilots	<i>Contract Revenue</i>	Program	\$344,475.00
	<i>Sponsorships</i>	Local	\$26,500.00

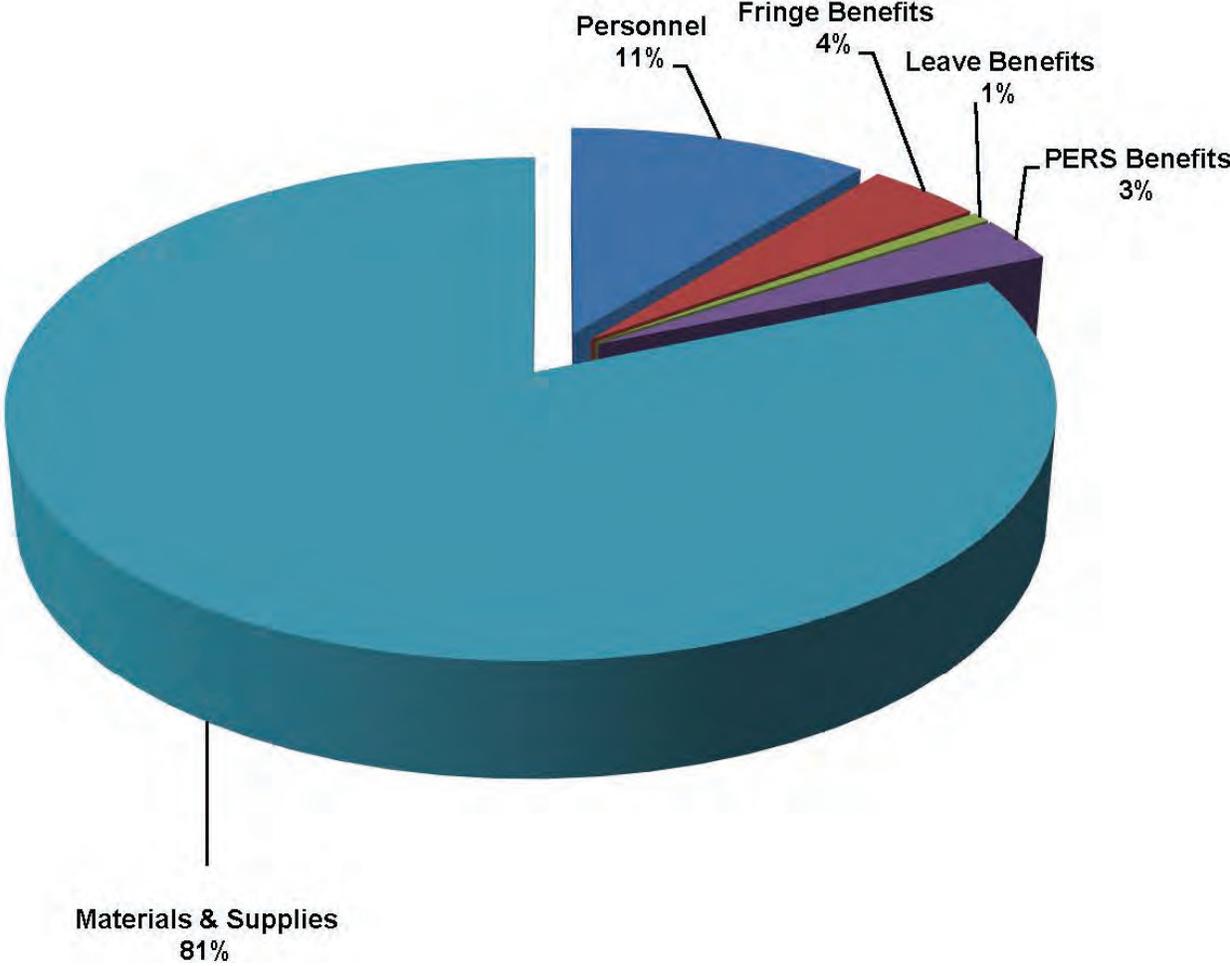
Community and Economic Development Revenue Chart FY2017-2018



*Federal contracts including funds passed through the State Government.

State Revenue	Federal Revenue
ODOT	EDA Title XIX
Local Revenue	Program Revenue
Dues Fees for Service Interest Revenue Sponsorships	Contracts Revenue Coordinated Care Department of Land Conservation Development

Community and Economic Development Expense Chart FY2017-2018



Community and Economic Development Work Program

OCWCOG's Community and Economic Development (CED) department engages in a variety of programs that support the region and member communities to improve the economic health of our Region. CED staff provides support services for regional planning along with forums for resolving community-level and region-wide issues. CED operates in the true spirit of regional councils across the country, serving as the Metropolitan Planning Organizations (MPOs), regional planning council, and economic development district (EDD), as well as providing unique transportation services such as Non-Emergent Medical Transportation (NEMT), the Area Commission on Transportation (ACT), and Transportation Options (TO) programs.

The department has assisted local governments, communities, and economic development partners meet priority needs and opportunities for over 30 years. It also helps our Region and its communities discuss and address local, regional, and multi-jurisdictional issues.

The largest area of the department in terms of budget and staffing is transportation services programs. The fastest growing of these is the *Cascades West Ride Line Brokerage*, whose objective is to coordinate transportation services for eligible Oregon Health Plan (OHP) and Medicaid clients traveling to and from covered non-emergency medical services. In addition to standard daily service, staff have taken on several "pilot" projects aimed at exploring and resolving specific transportation needs and issues, such as a new bikeshare program, which was launched in June of 2016.

The department staffs two MPOs in the region – the Corvallis Area MPO (CAMPO) and the Albany Area MPO (AAMPO), as well as the Cascades West Area Commission on Transportation (CWACT). Additionally, CED staff provides a wide range of services to convene and resolve regional transportation issues related to transportation options, transportation demand management, transit integration, mobility management, and unique explorations, such as the nexus between health, transportation, and housing.

CED also provides a robust business lending program, designed to help businesses obtain financing for start-up and expansion. CED operates the four-county Cascades West Economic Development District (CWEDD) which supports local and regional economic development efforts, provides the region's Comprehensive Economic Development Strategy (CEDS) and acts as a conduit to additional State and Federal funding sources and programs.

Funding for CED programs comes from a variety of sources, mainly State and Federal contracts. Efforts are underway to diversify revenue streams to include more local contracts, grants, and private sector support. CED continues to strengthen partnerships and works collaboratively with the local Intercommunity Health Network Coordinated Care Organization (IHN-CCO), as well as the Oregon Department of Transportation (ODOT), member jurisdictions, and many other State and Federal agencies.

Program Area Oversight Committee or Commission:

- Community and Economic Development Committee

Program Contact:

Phil Warnock

pwarnock@ocwcog.org

541.924.8474

Planning: Community Development

Improving the quality of life for residents in our region has been the mission of OCWCOG since its inception. OCWCOG has a professional CED staff to assist communities, especially smaller communities, with specialized tasks for which they do not have in-house expertise or capacity. These tasks generally fall into two broad categories: Community Infrastructure Development, and Planning and Technical Assistance. These efforts often align with the implementation of the *Comprehensive Economic Development Strategy* (CEDS) of the Cascades West Economic Development District (CWEDD), as staffed by OCWCOG.

Funding:

Funding for this activity will be derived from a variety of sources, to include one or more of the following: State of Oregon funding through programs such as Transportation Growth Management (TGM) or Business Oregon grant programs; Federal programs such as U.S. Environmental Protection Agency (EPA) Community Brownfields Assessment, U.S. Department of Commerce's Economic Development Administration (EDA) planning grants, or U.S. Department of Agriculture (USDA) grants; or direct service contracts with regional entities such as cities, counties, ports, and tribes. Projects may include substantial funding for contract expenses for technical expertise outside OCWCOG, such as brownfield mitigation.

Goals:

- Maintain staffing that allows CED/CWEDD/OCWCOG to be responsive, proactive, and opportunistic.
- Develop productive Working Groups as directed by the CEDS, to leverage Region's efforts towards economic development.
- Complete regional industrial wetlands pre-permitting project and establish other streamlining procedures.
- Provide increased CED staff presence in Benton and Lincoln Counties.
- Conduct district-wide member needs assessment.
- Increase OCWCOG web services to communicate with and inform the OCWCOG regional partners and the CWEDD.
- Undertake Brownfield mitigation efforts in Lincoln County.

Planning: Economic Development

The objectives of the Economic Development Planning program are to encourage new employment and investment opportunities, and promote a more stable and diversified economy in OCWCOG's three-county region and the four-county Cascades West Economic Development District (CWEDD). The function of this program is guided by the implementation of the *2015- 2020 CEDS*, responsiveness to member needs as they arise, and continued services of the Business Lending program.

Business Lending provides access to capital small businesses through five direct loan programs and packaging of two Small Business Administration (SBA) programs.

Technical assistance aims to provide services such as Geographic Information Systems (GIS) services, grant writing, project development/management, and funding assistance to member agencies. GIS services to members is anticipated to increase substantially as the department increases capacity and coordination with jurisdictions.

Funding:

Funding will be provided primarily through an EDA planning grant that is shared with the Lane Council of Governments (LCOG). Funding may also be derived from a variety of other sources, to include one or more of the following: State of Oregon funding through programs such as Transportation Growth Management (TGM) or Business Oregon grant programs; Federal programs such as EPA Community Brownfields Assessment, EDA planning grants, or USDA grants; direct service contracts with regional entities such as cities, counties, ports, and tribes.

This activity will also begin to explore other funding models, based on best practices from other EDDs in Oregon, to include seeking additional local public funding, as well as regional private sector funding.

Goals:

- Implement *2015-2020 CEDS*.
- Provide increased CWEDD presence and active working groups.
- Pursue grant funding for District wide projects, including Economic Resiliency and Continuity of Governance.
- Develop suite of GIS services.
- Convene Chambers of Commerce throughout the Region.
- Increase marketing and services of Business Lending, in coordination with the CWEDD's activities.

Planning: Technical Assistance and Miscellaneous Projects

OCWCOG provides support for local economic development initiatives through research, grant writing, project development and management, and technical assistance. Communities within the Region contract with OCWCOG for services, or OCWCOG provides services through contracts with funding entities, such as the Oregon Business Development Department or EDA.

OCWCOG provides these services when a project is multi-jurisdictional, as OCWCOG has expertise that local jurisdictions themselves do not, and/or the funding entity chooses to work with/through a regional agency.

The *Regional Industrial Lands and Wetlands Mitigation Project*, examining the extent to which wetlands constrain economic investment and identifying options to remove barriers to development of lands containing wetlands, is an example of an ongoing inter-jurisdictional project. The Cascades West Regional Consortium is a vehicle to pursue wetland issues along with other barriers and opportunities for community and economic growth.

Funding:

Funding for these varied activities will come from projects as they are developed and from a variety of Federal, State, Regional, and Local sources.

Goals:

- Completion of the *Regional Industrial Lands and Wetlands Mitigation Project*.
- Assistance to members in accessing funding provided through State and Federal programs.
- Other projects as requested or initiated.

Transportation: Cascades West Area Commission on Transportation

OCWCOG staffs the Cascades West Area Commission on Transportation (CWACT). This includes maintaining information and decision-making systems, conducting research, assisting in the identification of regional transportation issues, and providing meeting support. These services are provided to the jurisdictions within our Region.

Funding:

Funding will be derived from ODOT primarily and OCWCOG may pursue additional resources through grants.

Goals:

- Assist members to access funding for transportation projects.
- Provide input and recommendations regarding State plans, policies, and programs.
- Advocate for enhanced coordination and collaboration with CAMPO and AAMPO, as well as with other ACTs, regional members, and ODOT staff.
- Provide guidance on regional transportation planning efforts including Transportation System Plans, *Regional Park and Ride Plan* and Transit Development Plans.
- Facilitate legislative engagement in the region, including community meetings.
- Evaluate and determine optimal OCWCOG staffing model for these activities.

Program Area Oversight Committee or Commission:

- CWACT Full Commission
- CWACT Executive Committee
- CWACT Technical Advisory Committee

Transportation: Transportation Demand Management; Transportation Options

The Transportation Demand Management/Transportation Options program provides assistance to residents, travelers, and employers in the Region. There are multiple programmatic concentrations to help overcome barriers and gaps in the transportation network, to include: *Cascades West RideShare*, *Valley Vanpool*, and other services, including planning and our web based resources. Staff works with local jurisdictions and employers, as funding permits, to expand transportation options available in our Region. Services coordinated under this program area include:

- *Cascades West Rideshare*
- *Drive Less Connect*
- *Valley VanPool*
- Employer based commute services
- *Safe Routes to School*
- *Regional Park and Ride Plan*
- Integration with Community Bikeshare program(s), including *Pedal Corvallis*

Funding:

OCWCOG receives funding for transportation demand management (TDM) / transportation options (TO) activities from ODOT Region 2, as an allocation of the Statewide Transportation Improvement Program (STIP). Over the past few years, there has been a concerted effort to increase the funding diversity along with increased Statewide investment in transportation options through ODOT's Rail and Public Transit Division. The *Regional Park and Ride Plan* is funded through a separate STIP grant from the Region 2 funds.

Additional funding has been generated from new grants to assist communities build or enhance *Safe Routes to School* programs. These funds are administered by ODOT's Transportation Safety Division and a non-profit, *Commute Options*. Sponsorships by local private organizations have increased substantially over the past several years and fully cover match requirements of the grants. OCWCOG's current *Safe Routes to School* activities focus on Albany, Harrisburg, Jefferson, Lebanon, and Sweet Home; ongoing support is provided to schools throughout the Region with active programs.

Goals:

- Develop *Regional Park and Ride Plan*.
- Expansion and improvement of park and ride network.
- Collaboration with ODOT in the enhancement of the multistate ride-matching system.
- Support of *Safe Routes to Schools* Programs.
- Expansion of vanpool services to link the Mid-Willamette Valley and the central Oregon Coast.
- Community transportation grant writing assistance; increase community resources.

Transportation: Miscellaneous Transportation Projects

This area of work provides assistance to the Region and local communities with transportation projects, plans, and studies, and is largely integrated throughout other CED functions. Services are provided at the request of a local jurisdiction, as an outcome of the work of the Cascades West Area Commission on Transportation (CWACT), or other multi-jurisdictional collaboration.

Funding:

Funding is typically provided by a local jurisdiction or the State of Oregon via contract or intergovernmental agreement (IGA). OCWCOG may utilize dues to cover costs of applying for funds, developing scopes of work, or contracts for these projects.

Funding may be provided by multiple sources and jurisdictions, to include leverage of OCWCOG transportation dues for a variety of services.

Goals:

- Develop and maintain capacity to respond to requests for service.
- Conduct a regional member needs assessment, especially related to transportation and economic development.
- Conduct at least one partner Transportation Growth Management (TGM) project.
- Complete *Highway 34 Scenic Byway Corridor Management Plan*.
- Complete *Monroe/Alpine Connectivity Plan*.

Cascades West Ride Line, Non-Emergent Transportation Brokerage

Cascades West Ride Line (Ride Line) provides non-emergent medical transportation (NEMT) for Medicaid eligible clients enrolled in the Oregon Health Plan (OHP) through either InterCommunity Health Network Coordinated Care Organization (IHN-CCO) or the Oregon Health Authority (OHA). In accordance with Oregon Administrative Regulations, traveling to and from covered medical services is available for Medicaid recipients. *Ride Line*, working with transport providers, coordinates the most appropriate and cost effective rides to and from Medical appointments using a variety of modes of transport including: transit, sedan, wheelchair, stretcher, secured, or mileage Reimbursement (when client or someone drives them to and from appointment). Evening, weekend, and holiday after hours transport is available for urgent, but non-emergent medical transportation.

Pilot Projects:

Ride Line, in conjunction with the IHN-CCO, is working on NEMT pilot projects funded by IHN-CCO. These pilots include:

- Transport provider training
- Member satisfaction
- Web development
- Provider audio/video equipment
- Bikeshare
- Evidence-based classes

Funding:

Funding for *Ride Line* transportation program comes from the Title XIX program through IHN-CCO and the OHA. Pilot projects are funded by IHN-CCO. Funding is restricted to be used for non-emergent medical transportation only.

Goals:

- Develop web-based prior authorization software allowing better access for members, self-management, accuracy of information, and increase member accountability.
- Coordination with *Ride Line* and SDS for integration of two call centers.
- Develop a Member Satisfaction Incentive Program to collect measurable data, develop survey questions, incentive structure, and secure a survey service.
- Expand the member centered bikeshare program.
- Expand NEMT services for Evidence Based Practices.

Albany Area Metropolitan Planning Organization

The Albany Area Metropolitan Planning Organization (AAMPO) is the federally-designated MPO for the Albany Urbanized Area. AAMPO members include the cities of Albany, Jefferson, Millersburg, and Tangent, Linn and Benton Counties, and the Oregon Department of Transportation. Staffing for AAMPO is provided through a five-year contract with OCWCOG.

MPOs provide a venue for collaborative regional transportation planning with key tasks being development of a Regional Transportation Plan (RTP) and prioritization of regional transportation projects for federal funding.

Funding:

Funding for AAMPO planning and programming activities is primarily comprised of the Federal Highway Administration (FHWA) Planning (PL) funds and Federal Transit Administration (FTA) 5303 funds, which are programmed through ODOT.

ODOT State Planning and Research (SPR) funds, also a Federal source, are occasionally received to support specific planning efforts. The combined PL and 5303 funding level recently decreased for AAMPO due to Statewide reallocations of these funds.

Goals:

- Adopt AAMPO's first Regional Transportation Plan (RTP) by late 2017, in compliance with both state and federal guidance.
- A *Transit Development Plan* will also be prepared as part of the RTP process.
- Facilitate the newly formed *Linn-Benton Loop* Board and support strategic regional transit planning in partnership with CAMPO and regional partners.
- Continue support of regional planning efforts including local transportation system planning, transit coordination, local visioning efforts, and transportation options planning.

Program Area Oversight Committee or Commission:

- AAMPO Policy Board
- AAMPO Technical Advisory Committee
- AAMPO Project Advisory Committee

Corvallis Area Metropolitan Planning Organization

Corvallis Area Metropolitan Planning Organization (CAMPO), is the designated MPO for the Corvallis Urbanized Area, which includes the cities of Corvallis, Philomath, Adair Village, and adjacent parts of Benton County. CAMPO coordinates transportation planning and programming in the Corvallis Urbanized Area and serves as a forum for cooperative decision-making. CAMPO's transportation planning and programming activities are driven by the Federal transportation planning regulations and are managed by the CAMPO Policy Board.

Major responsibilities of CAMPO are the development of the RTP, updated every five years; Transportation Improvement Program (TIP), updated every two years, and; Unified Planning Work Program (UPWP), which outlines the annual work program and budget.

Funding:

Funding for CAMPO operation comes mainly from Federal and State sources; 89.73% of CAMPO's revenue is from the U.S. Department of Transportation and a 10.27% required match is provided by the ODOT.

The Federal dollars are passed through ODOT to CAMPO. Occasional Federal or State grant dollars from year-to-year change the ratio in the budget. The Federal sources are composed of PL dollars from the FHWA and transit planning dollars from the FTA.

Funding is expected to remain fairly stable in the coming years.

Goals:

- Position CAMPO as an organization trusted for leading on community transportation issues.
- Benefit member jurisdictions through OCWCOG and CAMPO's increased staffing and services.
- Seek Federal and State grant opportunities for local projects.

Program Area Oversight Committee or Commission:

- CAMPO Policy Board
- CAMPO Technical Advisory Committee
- CAMPO Project Advisory Committee

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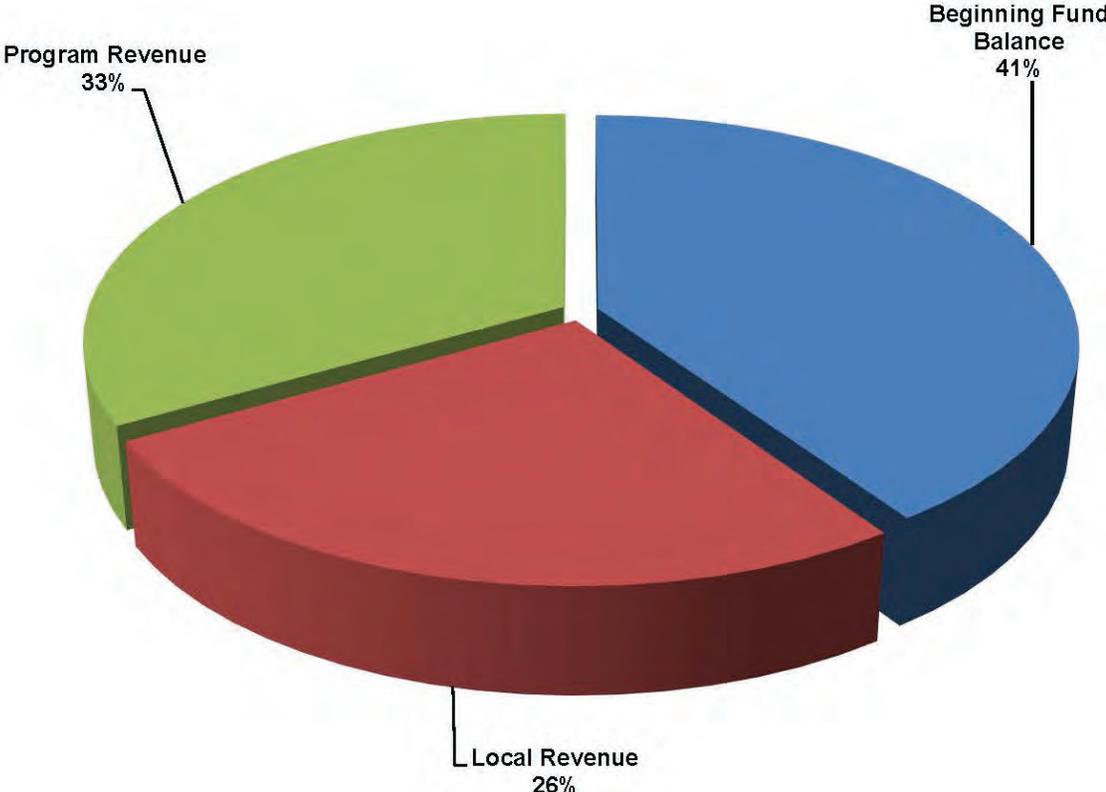
Business Lending

FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	295,347
State Revenue	-
Federal Revenue	-
Local Revenue	192,200
Program Revenue	242,958
TOTAL REVENUE	730,505
Personnel	110,220
Fringe Benefits	43,704
Leave Benefits	8,542
PERS Benefits	30,399
TOTAL PERSONNEL	192,865
Materials & Supplies	518,440
Interest Expense	19,200
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	537,640
GAIN / (LOSS)	-

Business Lending Revenue Legend

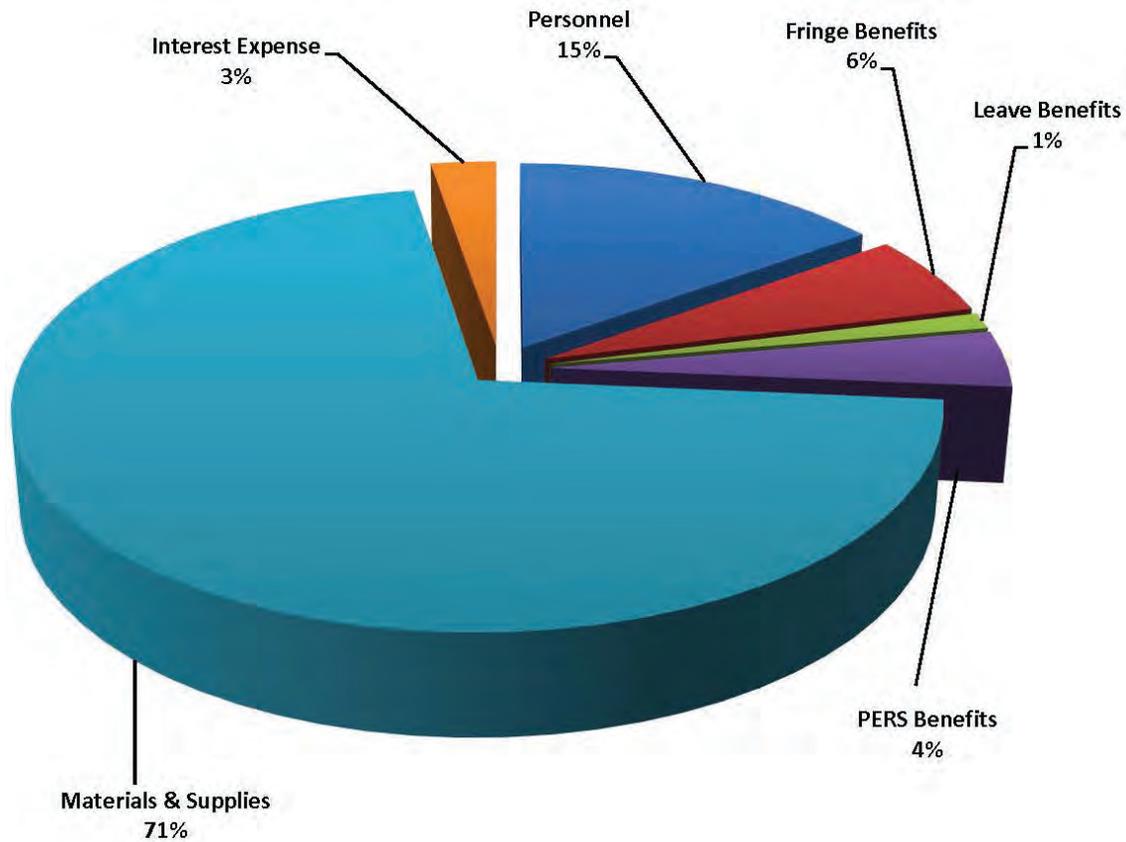
PROGRAM	BUDGET LINE	FUNDING SOURCE	AMOUNT
Business Lending	<i>Borrower Fees</i>	Program	\$500.00
	<i>Contract Revenue</i>	Program	\$50,000.00
	<ul style="list-style-type: none"> • CCD Business Development Corporation • Oregon Business Development Corporation 		
	<i>Loan Processing Fees (Program Administration)</i>	Local	\$120,000.00
	<i>Transfer In</i>	Local	\$69,458.00

Business Lending Revenue Chart FY2017-2018



Local Revenue	Program Revenue
Fees for Service	Borrower's Fees
Interest Revenue	Contracts Revenue
	Loan Fees
	Loan Processing Revenue
	Program Income
	Service Fees
	Transfers In

Business Lending Expense Chart FY2017-2018



Business Lending Work Program

OCWCOG's Business Lending Program delivers professional commercial loan packaging, closing, servicing, and collection services through various direct and indirect loan programs. Through contracts, the OCWCOG provides administrative services, technical assistance, and professional lending services to government and non-profit entities managing economic development loan programs. The combined activities of the contractual and direct loan programs provide small businesses with a single source of non-conventional capital in the Region.

Private small businesses access capital and technical assistance through various loan programs. Our loan programs are geared toward companies that are unable to obtain traditional funding through conventional private sector sources. Given recent changes to relationships with our Small Business Administration (SBA) Certified Development Company (CDC) and the resultant impact to the program's revenues, new CDC relationships have been established and the lost revenues are slowly being reestablished.

Funding:

Funding for the Lending program is derived from fees on SBA loans; other loan program revenue (fees and interest), and contracts with other entities for which OCWCOG manages business lending programs. CDC relationships, marketing, outreach to new markets, new partners, and new programs are designed to enhance program revenue diversification.

Goals:

- Capitalization of a MicroEnterprise Revolving Loan Fund.
- Continuation of a sustainability plan for ongoing revenues and operations.
- Re-capitalization of loan funds.
- Enhance program revenue diversification.
- Establishment of one or more new Local/Regional loan programs.
- Develop and implement a new program marketing plan.
- Coordinate with economic development programs and small business development centers (SBDC) to promote OCWCOG loan programs.

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Senior and Disability Services

FY2017-2018 BUDGET SUMMARY	
Beginning Fund Balance	5,851,221
State Revenue	630,000
Federal Revenue	11,109,159
Local Revenue	662,669
Program Revenue	1,900,364
TOTAL REVENUE	20,153,413
Personnel	5,920,924
Fringe Benefits	2,235,504
Leave Benefits	344,616
PERS Benefits	1,606,760
TOTAL PERSONNEL	10,107,804
Materials & Supplies	10,045,609
Interest Expense	-
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	10,045,609
GAIN / (LOSS)	-

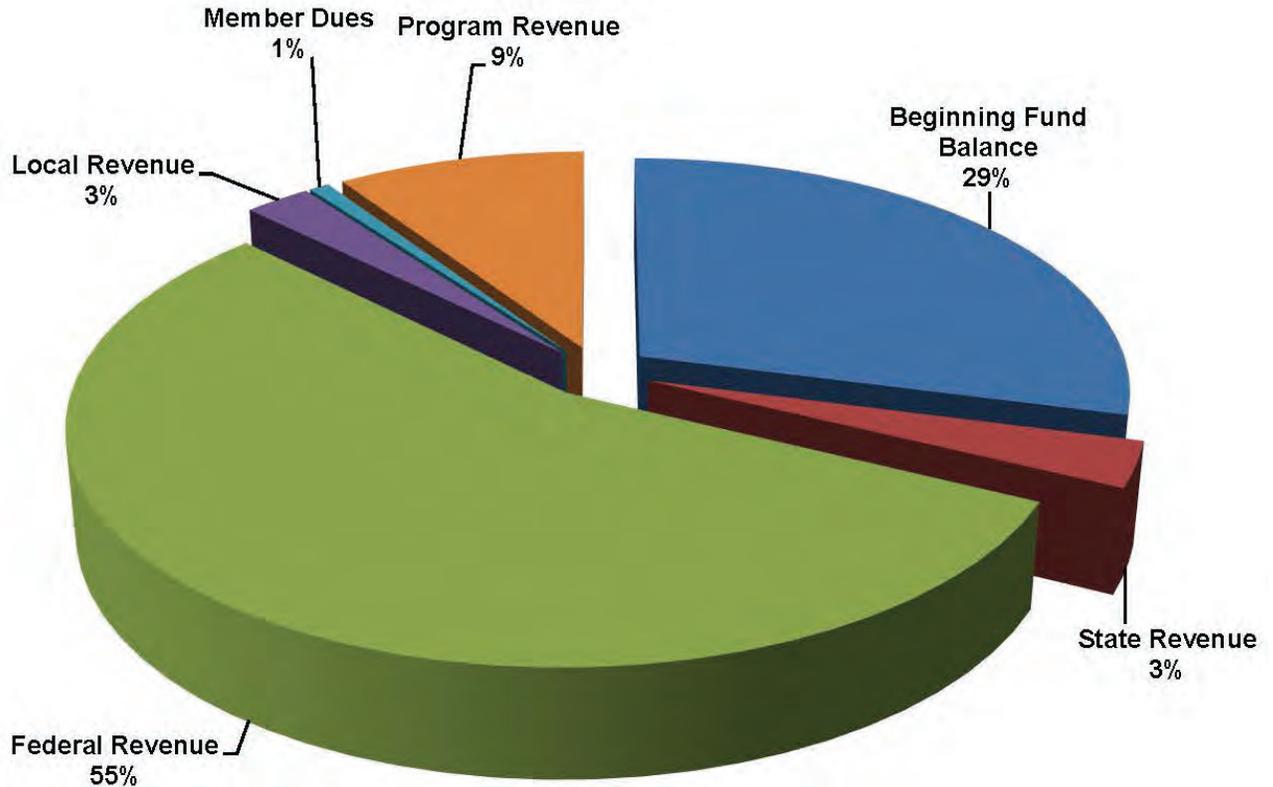
Senior and Disability Services Revenue Legend

PROGRAM	BUDGET LINE	FUNDING SOURCE	AMOUNT
Administration	<i>Title XIX</i>	Federal	\$388,000.00
Albany Title XIX	<i>Title XIX</i>	Federal	\$6,688,395.00
	<i>Dues</i>	Local	\$109,133.00
	<i>Federal Match</i>	Federal	\$109,133.00
Senior Corps Program, Retired and Senior Volunteer Program (RSVP), and Foster Grandparent Program (FGP)	<i>Contract Revenue</i>	Federal	\$270,940.00
	<ul style="list-style-type: none"> • Corporation for National and Community Service (CNCS), RSVP • CNCS, FGP 		
	<i>Donations</i>	Local	\$2,000.00
	<ul style="list-style-type: none"> • Voluntary Donations 		
	<i>SHIBA Program Revenue</i>	State/Local	\$35,955.00
	<ul style="list-style-type: none"> • State of Oregon • Medicare Improvements for Patients and Providers Act (MIPPA) • Senior Medicare Patrol (SMP) 		
	<i>Match Grants</i>	Local/State	\$85,588.00
	<ul style="list-style-type: none"> • City of Yachats • City of Lincoln • City of Toledo • United Way of Linn County • United Way of Benton and Lincoln Counties • Lincoln County Commissioners • Samaritan Social Accountability • Siletz Tribal Charitable Contribution Fund (FGP) • Siletz Tribal Charitable Contribution Fund • Trust Management Services • Early Learning Hub of Linn, Benton, and Lincoln Counties 		
Toledo Title XIX	<i>Title XIX</i>	Federal	\$2,377,613.00
	<i>Dues</i>	Local	\$58,599.00
	<i>Federal Match</i>	Federal	\$58,599.00

Benton County Veterans Services	<i>Contract Revenue</i> • Benton County	Local	\$159,700.00
	<i>Federal Match</i> • Benton County	Federal	\$42,393.00
	<i>Veterans</i> • Oregon Department of Veterans Affairs (ODVA)	State	\$55,000.00
	<i>Grant Revenue</i>	Local	\$40,000.00
Meals on Wheels / Senior Meals	<i>Contract Revenue</i> • OPI Young Disabled	State	\$75,000.00
	<i>Donations</i> • Annual solicitation to member jurisdictions • Mother's Day tea solicitation mailing • Senior Services Foundation (SSF) • Voluntary donations to the meal sites	Local	\$220,982.00
	<i>Grants</i> • Samaritan • United Way of Linn County • United Way of Benton and Lincoln Counties • Kiwanis and other service organizations • Banfield Pet Food • Lincoln County Commissioners	Local	\$170,000.00
	<i>Misc. Revenue</i>	Local	\$1,000.00
	<i>Older American Acts (OAA)</i>	Federal	\$546,000.00
	<i>Program Meals Revenue</i> • Self-pay meals at the meal-sites	Local	\$165,000.00
	<i>Senior Meals XIX</i>	Federal	\$378,000.00
	<i>Siletz Revenue</i>	Federal	\$4,000.00
	<i>Title XIX</i>	Federal	\$90,000.00
	<i>USDA</i>	Federal	\$132,000.00

OPI/OAA	<i>Fee for Service</i> • OPI client fees	Local	\$12,000.00
	OAA	Federal	\$505,151.00
	OPI	Federal	\$500,000.00
Special Contracts and Grants	<i>Contracts</i> • PEARLS • Money Management • Evidence Based Funds • STEPS • Older Health Specialist • Linn County Special Transportation Funds (STF) • Benton County Special Transportation Funds (STF) • Hospital-to-Home • In-Take CM	State/Local	\$808,157.00
Meal Reserve	<i>Fee for Service</i> • This is an internal transfer based off meals delivered to help with the purchase of a delivery vehicle, if needed.	Local	\$12,000.00
	<i>Internal Transfer</i> • This is an internal transfer to help with the purchase or repair of large kitchen equipment, if needed.	Local	\$5,000.00

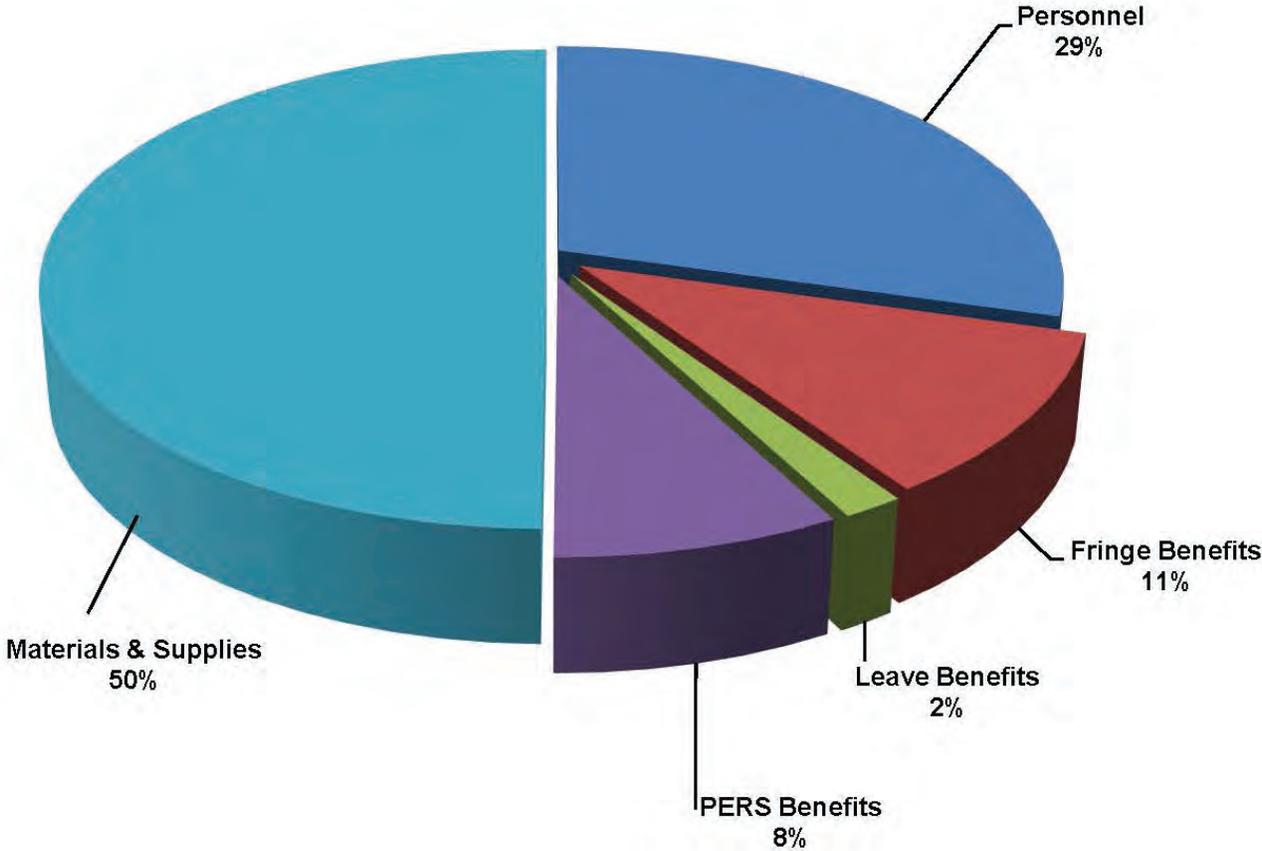
Senior and Disability Services Revenue Chart FY2017-2018



*Federal contracts including funds passed through the State Government.

State Revenue	Federal Revenue
OPI Veterans	OAA Senior Meals XIX Siletz Revenue Title XIX USDA
Local Revenue	Program Revenue
Donations Dues Fees for Service Grant Revenue	Contracts Revenue Match Miscellaneous Revenue Program Income Program Meals Revenue Transfers In

Senior and Disability Services Expense Chart FY2017-2018



Senior and Disability Services Work Program

The Senior and Disability Services (SDS) department supports older adults and people with disabilities through the coordinated operation of a variety of State, Federal, and Local government funded programs. In addition, SDS has been successful in securing and administering contracts and grants with partners such as Samaritan Health Services.

The State of Oregon's Department of Human Services (DHS) contracts with OCWCOG to provide a community-based administrative and service delivery structure at the request of the OCWCOG member governments. The Aging and Disability Resource Connection (ADRC) call center provides consumers with a "no wrong door" access to services.

OCWCOG is the lead agency for the ADRC in Linn, Benton, and Lincoln Counties. The ADRC works in collaboration with other existing health and community agencies to be a highly visible, trusted source of information. The service is available to people of all ages, income, and disability types who have questions on the full range of long-term care support options in the community. The goal of the ADRC is to empower people to make informed decisions about long-term care supports and to help them easily access supports and services for themselves or someone they care about.

After an initial consultation with an ADRC specialist, consumers may access a variety of services including the Oregon Health Plan (OHP); *Supplemental Nutrition Assistance Program* (SNAP); Long-Term Services and Supports (LTSS); Adult Protective Services (APS); *Older American Act* (OAA) Programs; *Oregon Project Independence* (OPI); *Meals On Wheels* (MOW); Senior Corps Programs, such as the *Foster Grandparent Program* (FGP) and *Retired and Senior Volunteer Program* (RSVP); and Veteran Services for residents of Benton County.

OCWCOG provides services that are unique and complementary to ones provided by community partners. Senior and Disability Services continues to strengthen partnerships and work collaboratively with Samaritan Health Services and the local Coordinated Care Organization (CCO), Intercommunity Health Network (IHN), by partnering in programs that support community health such as the *Hospital-to-Home Care Transition* (H2H) Program.

Program Contact:

Randi Moore

rmoores@ocwcog.org

541.924.8438

Program Administration

Program Administration Services are provided by the Department Director, Executive Assistant, and Administrative staff. The function of this team is to support the agency, the Advisory Councils, and SDS consumers. Public education and advocacy efforts are targeted to assist and inform all of the citizens of Linn, Benton, and Lincoln Counties about the issues and developments in the field of aging and disability services.

Program Area Oversight Committee or Commission:

- ADRC Advisory Council
- Disability Services Advisory Council
- Senior Services Advisory Council

Funding:

Funding for Program Administration comes from Medicaid and OAA allocations.

Goals:

- Provide a high level of advocacy in the community through the support of our Senior Services Advisory Council (SSAC), Disability Services Advisory Council (DSAC) and ADRC Advisory Council.
- Build stronger relationships through our involvement in the Oregon Association of Area Agencies on Aging and Disabilities (O4AD).
- Strengthen community partnerships to ensure that services for older adults and younger adults with disabilities are more integrated in health services, housing, and food security programs across the Region.
- Be a resource and partner in making the Region age-friendly by supporting well-designed, livable communities that promote health, sustain economic growth, and make for happier, healthier residents of all ages.

The Medicaid Program

The contract with DHS to administer the Medicaid program is by far the largest contract SDS administers, approximately \$18 million for the biennium.

Medicaid program staff determine eligibility for medical coverage for those who are aged, disabled, or blind in our Region. In addition, SDS administers the Medicare Savings Programs (MSP) for those older adults and people with physical disabilities who are also receiving Medicare. SNAP is offered for these same individuals, as well as those age 60 and over who are not eligible for Medicaid or MSP. SNAP consumers receive food benefits through the *Oregon Trail* card and are eligible based on income and household living expenses. Eligibility determination and case coordination is provided to approximately 14,000 consumers.

LTSS provide coordination of medical care as well as support with activities of daily living in a variety of home and community based facility settings, including nursing facility care. It emphasizes consumer choice, maximum independence, and cost effectiveness. Case managers work with consumers and families to develop a service plan appropriate for each individual's needs.

Funding:

Ninety-nine percent of the funding for Medicaid, SNAP, and APS is through an intergovernmental agreement with DHS. OCWCOG uses local dollars, such as member dues, for Medicaid match.

Goals:

- Develop and implement a workload model that will enable SDS management to more precisely balance staffing with workload across program units and across the Region as opposed to staffing positions according to tradition.
- Implement a Quality Assurance (QA) program that will inform managers on an ongoing basis as to how well each unit is meeting its performance metrics as defined by DHS.
- Reduce management positions to allow more investment into a QA team that can support all staff from the ground level and up.
- Continue to explore and implement partnerships that can enhance or expand Medicaid programs through the use of a Medicaid match.

Adult Protective Services

OCWCOG is statutorily and contractually obligated to assess the potential risk of harm, investigate all abuse allegations, and provide protective services to those 65 and older, and people with disabilities over the age of 18.

Allegations of verbal, sexual, and physical abuse as well as neglect and financial exploitation are investigated by the APS team. APS investigators work collaboratively with other services such as the State Ombudsman program, County mental health programs, local law enforcement agencies, and district attorney offices.

In 2016 alone, over 1,900 phone calls were received reporting suspected abuse. Of those calls, over 1,389 cases were investigated and the rest were provided resource and referral information.

Last year, APS was structured regionally and operations were streamlined to ensure quality measures could be attained.

Funding:

APS is funded solely by the Oregon Legislature through a contract with DHS.

Goals:

- Hold abusers accountable in as efficient of a manner as possible.
- Increase the percentage of timely completed investigated reports to 90% and timely responses to 98%. This will be accomplished through a restructuring of APS operations, staff training, and adoption of LCOG data tracking and management system, which has been determined to meet staff needs and to support the work the APS team does.

Senior Corps Programs, Retired and Senior Volunteer Program, and Foster Grandparent Program

OCWCOG's Senior Corps Programs connect local seniors, aged 55 and over, with the people and organizations that need them most in the tri-county Region. Volunteers serve as tutors, mentors, counselors, or companions to people in need, or contribute their job skills and expertise to community projects and organizations. Volunteers receive guidance and training so they can make a contribution that suits their talents, interests, and availability. Income-eligible volunteers are offered a tax-exempt stipend, meals, and mileage reimbursements for their service.

Funding:

Funding for Senior Corps Programs at OCWCOG comes from a variety of sources including Federal and State grants, local governments, contracts, local community organizations, and in-kind donations. This diversification of funding, along with strong community match funding, has provided financial stability since Senior Corp's inception in the area in 1973.

Both the RSVP and FGP have increased grant writing efforts over the last year to help offset the rising costs associated with doing business, such as increasing insurance rates and administrative costs.

Goals:

- Explore future partnerships between evidence-based programs and OCWCOG Senior Corps to maximize community impact and infuse new dollars into existing programs
- Increase match funding by 35% during FY2017-2018 to continue robust support of low-income senior volunteers in the tri-County Region.

Benton County Veterans' Services

The Benton County Veterans Services program serves over 7,000 Veterans and their dependents that live in Benton County by providing them direction, support, and advocacy for filing claims to the U.S. Department of Veterans Affairs for compensation and pension. Also offered is information, referral, and assistance for other entitlements such as Veterans Administration (VA) medical care, home loan guaranty, education programs, State home loans, and other State and Local benefits. The Benton County VSO program operates within OCWCOG's SDS department.

In 2016, a proposal to DHS to receive Medicaid funding for additional VSO staffing was approved. This will enable the VSO to potentially wrap significantly more services around a Veteran and their family. VSO staff have been trained to better understand programs administered by SDS in order to ensure that Veterans can access other "wraparound" services should they choose.

Funding:

OCWCOG holds a contract with Benton County who funds the Veterans program with County general fund dollars, as well as pass through dollars from the Oregon Department of Veterans Affairs (ODVA). In addition, OCWCOG will also be using Benton County funds to receive Medicaid Match that will allow the VSO to further expand staffing.

Goals:

- Increase access to Veterans: Veterans Services Officer will expand staffing to be able to serve more Veterans this year.
- Provide more comprehensive services to Veterans: Many of the Veterans (and family members) served are either 60 years and older or have disabilities. In addition to the various Veterans programs that VSO assists Veterans with, VSO will also be assisting Veterans to access other services administered by SDS outreach to Veterans at locations throughout the County, such as the Corvallis Public Library, in order to make our community more aware of the programs and benefits that are available to Veterans and their families.

Meals on Wheels / Senior Meals

Meals On Wheels (MOW) provides nutritious meals to eligible consumers in eleven dining sites and through home delivery. The dining sites provide opportunity for seniors to partake in nutritious meals with their peers in a social atmosphere. The home delivered meals program enables participants to remain in their home, living as independently as they choose. Often, the consumers are living alone in their home. In addition to providing a nutritious meal, *MOW* also provides social contact and a safety check by the volunteer drivers.

Funding:

The majority of the meals provided in Linn, Benton, and Lincoln Counties are paid for by funds provided by the OAA and USDA. Unfortunately, they do not cover the cost of meals requested by consumers. Medicaid, OPI, and local monies from a variety of sources including fundraising, grant requests, gifts, and client donations make up the rest of the *MOW* budget.

MOW funding is currently not sustainable. Without additional revenue streams, cost cutting measures such as meal site closures and consumer wait lists may be inevitable. In 2016, additional funding began to close the gap between program revenue and expenses.

This year's goal will be to close the program's fiscal deficit. In order to achieve this goal, more revenue must be secured as well as program capacity strengthened.

Goals:

- Diversify and increase *MOW* funding streams by partnering with health system providers to reimburse for meals, developing business sponsorships, and building relationships with individual donors to increase contributions. Strengthen program capacity by recruiting, training, and retaining staff and volunteers to provide more capacity, and develop infrastructure.

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Older American Act Programs, Oregon Project Independence, and Contracts

Older American Act (OAA) and *Oregon Project Independence* (OPI) help older adults and people with disabilities to live and thrive in communities of their choice for as long as possible. These programs provide information, assistance, case management, preventative evidence-based health services, legal services, elder abuse prevention, family caregiver support, options counseling, and nutrition services, as well as personal and home care.

Funding:

Funding for OAA programs and OPI come from multiple sources including Federal dollars (25%), State general funds (45%), local income from program participant fees, in-kind match (5%), and contracts (25%). The budget has varied through the years based on the overall health of the economy.

Traditionally, funds for OAA and OPI programs at OCWCOG have been supplemented by writing grants and community financial support. OAA and OPI programs enable seniors and people with disabilities to stay in their own home, eat nutritional meals, and live as independently as possible while staying off of Medicaid.

OPI enjoys bipartisan support in the Oregon legislature. However, challenging budget forecasts in Salem may lead to cuts in OPI and therefore this budget reflects a modest reduction in OPI revenue, including termination of OPI for younger adults with disabilities. With the change in Congress and the White House, OAA funding is also less predictable this year.

Given the lack of predictability and the flat funding of OAA, SDS must work to secure other funding sources to support these programs, especially the health promotion programs. This year, a contract with Samaritan Health Services to fund a H2H position provides a good example of the opportunities to partner.

Other contracts include the Mental Health Services Coordinator contract with Linn County which provides two coordinators across the Region who are working with communities to close the gaps in Mental Health services for older adults and people with disabilities. In addition OCWCOG SDS administers the contract for coordination of the IHN's regional Community Advisory Committee.

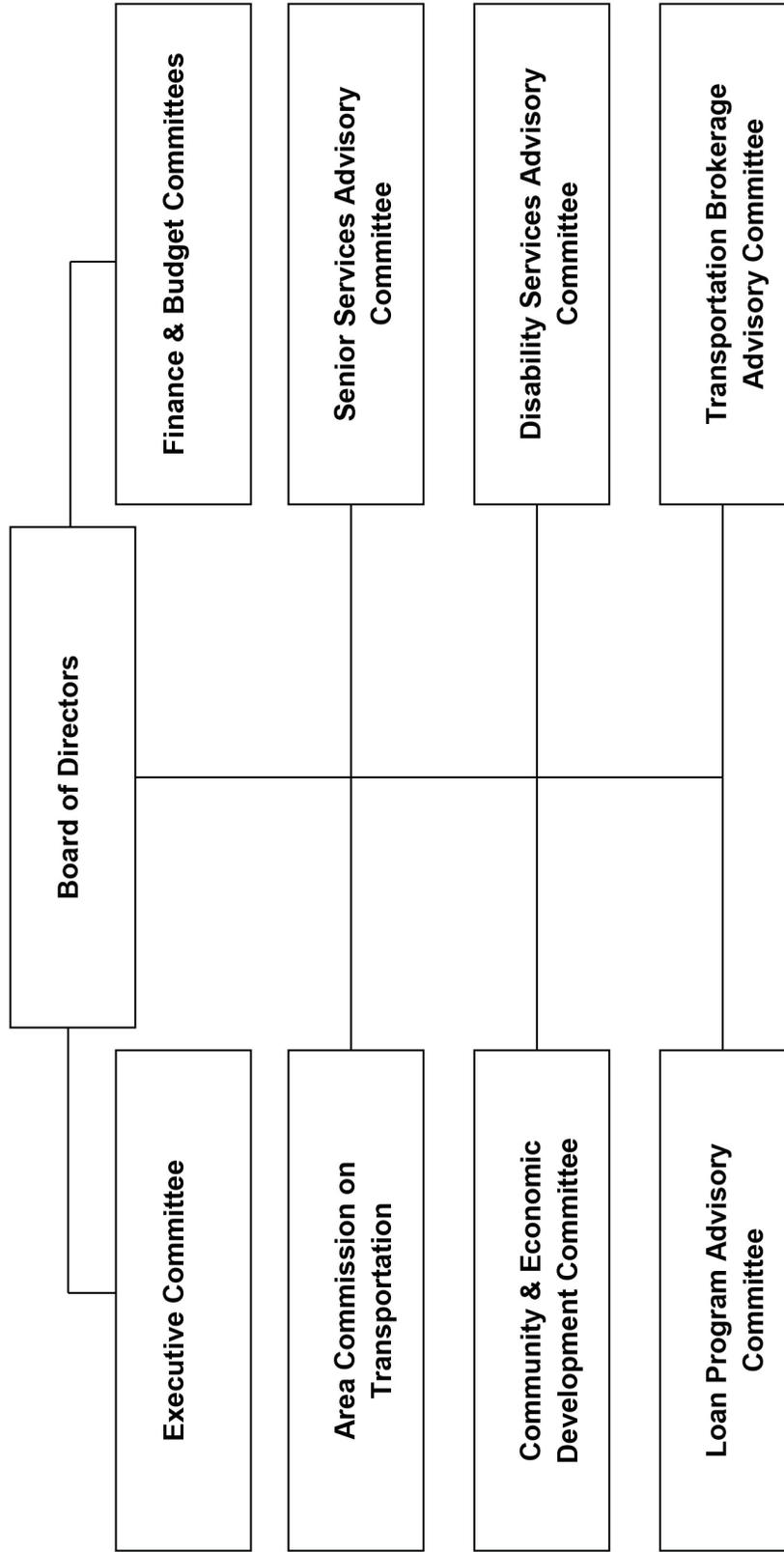
Goals:

- Develop more contracts with local health services providers to fund health promotion and call center programs.
- Work with Statewide partners to establish a Medicare provider number and therefore be able to bill Medicare for health promotion programs.

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OCWCOG Board and Committees

OCWCOG Board and Committees



Independent Bodies Staffed by OCWCOG

Cascades West Senior Services Foundation

Corvallis Area Metropolitan Planning Organization

Albany Area Metropolitan Planning Organization

Acronym List

AAA	Area Agency on Aging	GIS	Geographic Information Systems
AAMPO	Albany Area Metropolitan Planning Organization	H2H	Hospital-to-Home Care Transition Program
ACT	Area Commission on Transportation	IGA	Intergovernmental Agreement
ADA	American with Disabilities Act	IHN	Intercommunity Health Services
APS	Adult Protective Services	IHN-CCO	Intercommunity Health Services Coordinated Care Organizations
ADRC	Aging and Disability Resource Connection	IT	Information Technology
Board	Board of Directors	LCOG	Lane Council of Governments
CAMPO	Corvallis Area Metropolitan Planning Organization	LTSS	Long Term Services and Supports
CCO	Coordinated Care Organizations	MIPPA	Medicare Improvements for Patients and Providers Act
CDC	Certified Development Corporation	MOW	<i>Meals on Wheels</i>
CED	OCWCOG's Community and Economic Development Program	MPO	Metropolitan Planning Organization
CEDS	<i>Comprehensive Economic Development Strategy</i>	MSP	Medicare Savings Program
CNCS	Corporation for National and Community Service	NEMT	Non-Emergent Medical Transportation
COOP	Continuity of Operations	O4AD	Oregon Association of Area Agencies on Aging and Disabilities
CWACT	Cascades West Area Commission on Transportation	OAA	Older Americans Act
CWEDD	Cascades West Economic Development District	OCWCOG	Oregon Cascades West Council of Governments
DHS	State of Oregon Department of Human Services	OMPOC	Oregon Metropolitan Planning Organization Consortium
DSAC	Disability Services Advisory Council	ODOT	Oregon Department of Transportation
EDA	U.S. Department of Commerce's Economic Development Administration	ODVA	Oregon Department of Veterans Affairs
EFB	Ending Fund Balance	OHA	Oregon Health Authority
EDD	Economic Development District	OHP	Oregon Health Plan
EPA	U.S. Environmental Protection Agency	OPI	Oregon Project Independence
eSignature	Electronic Signature	ORS	Oregon Revised Statutes
FEMA	Federal Emergency Management Agency	PEARLS	<i>Program to Encourage Active and Rewarding Lives</i>
FGP	<i>Foster Grandparents Program</i>	PERS	State of Oregon Public Employees Retirement System
FHWA	Federal Highway Administration	PL	Planning
FTA	Federal Transit Administration	QA	Quality Assurance
FY	Fiscal Year	<i>Ride Line</i>	<i>Cascades West Ride Line</i>
		RSVP	Retired Seniors Volunteer Program
		RTP	Regional Transportation Plan
		SBA	U.S. Small Business Administration
		SBDC	Small Business Development Centers
		SDS	OCWCOG'S Senior and Disability Program
		SEIU	Service Employees International Union
		SMP	Senior Medicare Patrol

Acronym List, continued

SNAP	Food stamps / benefits program
SPR	State Planning and Research
SSAC	Senior Services Advisory Council
SSF	Senior Services Foundation
STF	Special Transportation Funds
STIP	Statewide Transportation Improvement Program
TDM	Transportation on Demand
TGM	Transportation Growth Management
TIP	Transportation Improvement Plan
Title XIX	Medicaid Program
TO	Transportation Options
UPWP	Unified Planning Work Program
USDA	U.S. Department of Agriculture
VSO	Veterans Service Office / Officer

Oregon Cascades West Council of Governments