

Work Program & Budget

Oregon Cascades West Council of Governments

Fiscal Year 2018–2019

Adopted

Prepared by:

Oregon Cascades West Council of Governments

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TAB PAGE: Overview of Programs and Funding

Overview of OCWCOG Programs and Funding For Fiscal Year (FY) 2018-2019

Role of Oregon Cascades West Council of Governments:

Oregon Cascades West Council of Governments (OCWCOG) is a volunteer member agency created by local governments and districts within Linn, Benton, and Lincoln Counties, the Confederated Tribes of Siletz Indians, and the Port of Newport. Oregon law (ORS 190.010) authorizes OCWCOG to carry out, on behalf of its members, programs serving their residents, businesses, institutions, and agencies individually or as part of a regional solution. Only the authority of the member local governments, and their willingness to delegate their authority to OCWCOG, limits the range of services that OCWCOG can provide.

Program Areas:

General Administration

- Purpose and Intent
 - Provide consultative and technical assistance in the areas of Finance, Human Resources, and Technology to members.
 - Provide all human resources, technology, facilities, finance, and general agency management services. OCWCOG contracts with private attorneys for legal services.
 - Assist member governments with personnel, technology, finance, and general administration matters.
- Geographic Service Area
 - General Administration staff provides services in all OCWCOG offices and to all OCWCOG staff.
 - By member request, General Administration staff provides services within its tri-County Region of Linn, Benton, and Lincoln Counties.

Community and Economic Development

- Purpose and Intent
 - Staff State and Federally authorized regional economic development planning and grant programs.
 - Assist local governments with goal setting, project development, and planning.
 - Assist local governments with infrastructure improvements.
- Geographic Service Area
 - The Federally designated Cascades West Economic Development District (CWEDD) serves Benton, Lane, Lincoln, and Linn Counties.

Business Lending

- Purpose and Intent
 - Staff deliver professional commercial loan packaging, closing, servicing, and collection services through various direct and indirect loan programs.
 - Assist new and expanding businesses in obtaining needed capital.
- Geographic Service Area
 - Business Lending staff serves clients and commercial lenders primarily within Linn, Benton, and Lincoln Counties, though in some instances can offer its lending services Statewide.

Transportation

- Purpose and Intent
 - Administer State and Federally authorized region-wide and sub-regional transportation planning programs.
 - Administer the non-emergency medical ride brokerage, *Cascades West RideLine*, which arranges rides for Medicaid and other clients.
 - Area elected officials and OCWCOG Staff participate in statewide and multi-state efforts to gain resources and policy changes to improve the transportation system.
- Geographic Service Area
 - The Cascades West Area Commission on Transportation (CWACTION) serves Linn, Benton, and Lincoln Counties.
 - The Corvallis Area Metropolitan Planning Organization (CAMPO) serves Adair Village, Corvallis, Philomath, and a portion of Benton County.
 - The Albany Area Metropolitan Planning Organization (AAMPO) serves Albany, Millersburg, Tangent, portions of Linn and Benton Counties, and the City of Jefferson, which is in Marion County.
 - *Cascades West RideLine* services Linn, Benton, and Lincoln County residents, and health care providers within the Region.
 - Statewide and multi-state coalitions include the Oregon Metropolitan Planning Organization Consortium (OMPOC).

Senior and Disability Services

- Purpose and Intent
 - Staff Federal and State long-term care programs (Medicaid [Title XIX], *Supplemental Nutrition Assistance Program [SNAP]* benefits, and *Oregon Project Independence [OPI]*). The goal is to assist qualified clients in finding and maintaining the least restrictive living situation consistent with their physical and mental health.
 - Staff Federally designated Area Agency on Aging (AAA), including programs such as the *Aging and Disability Resource Connection (ADRC)*, which provides information and assistance that allows seniors and persons with disabilities to access needed resources.
- Geographic Service Area
 - All services are provided in OCWCOG's tri-County Region. Principle offices are in Albany, Corvallis, and Toledo.

Community Services Program

- Purpose and Intent
 - Provide nutritious meals through *Meals on Wheels (MOW)*.
 - Assist seniors and retired persons to serve their communities through volunteering with OCWCOG's Senior Corps Programs including *Foster Grandparent Program (FGP)* and *Retired Senior and Volunteer Program (RSVP)*; and *Money Management Program (MMP)*.
 - Assist veterans in Benton County with obtaining all benefits they are entitled to receive.
- Geographic Service Area
 - All services, except Veterans' Services, are provided in OCWCOG's tri-County Region. Principle offices are in Albany, Corvallis, and Toledo.
 - Benton County contracts with OCWCOG to staff its Veterans Services Office (VSO). Lincoln and Linn Counties provide their own Veterans Services staff.

Governance, Administration, and Programs of OCWCOG:

A Board of Directors (Board), consisting of a local elected representative from each member government, governs OCWCOG. No member or class of members has more authority than another, regardless of size of population or type of government. The Board meets bi-monthly.

The Board hires an Executive Director who is delegated all operational and contracting authority. However, the Board retains budget approval authority, including the setting of pay levels, benefits amounts, and approves the labor contract with the Service Employees International Union (SEIU), which represents the majority of OCWCOG's employees. The Executive Director makes recommendations to the Board regarding these matters prior to Board action.

The Board has an Executive Committee and a Finance Committee. The Executive Committee meets bi-monthly with OCWCOG management to discuss and advise on operational issues. The Finance Committee consists of the Executive Committee and certain OCWCOG standing committee chairs. The Finance Committee meets on an as needed basis. Historically, the Finance Committee has also served as the Budget Committee, which is a committee required by State law. OCWCOG is required by State law to follow a budgeting process similar to that specified for Oregon local governments.

In addition, there are several standing advisory bodies for specific programs. It is at the advisory body level that most deliberation regarding programs occurs, whereas, the Board's responsibility focuses on the overall structure and finances of OCWCOG. The Board is, nevertheless, the final policy authority for all programs that are the direct responsibility of OCWCOG. OCWCOG provides staff by contract to several regional bodies and local governments. In these cases, the Board's role is limited to deciding if OCWCOG should provide staffing for the other agency. No member may independently require that OCWCOG operate a program on its behalf without the approval of the OCWCOG Board. However, members may ask for OCWCOG assistance with that members' specific project or program, as long as the general area of assistance is described herein. Given that general authority, OCWCOG staff may from time to time contract with a specific member to provide such a service, without that specific project being included in this document.

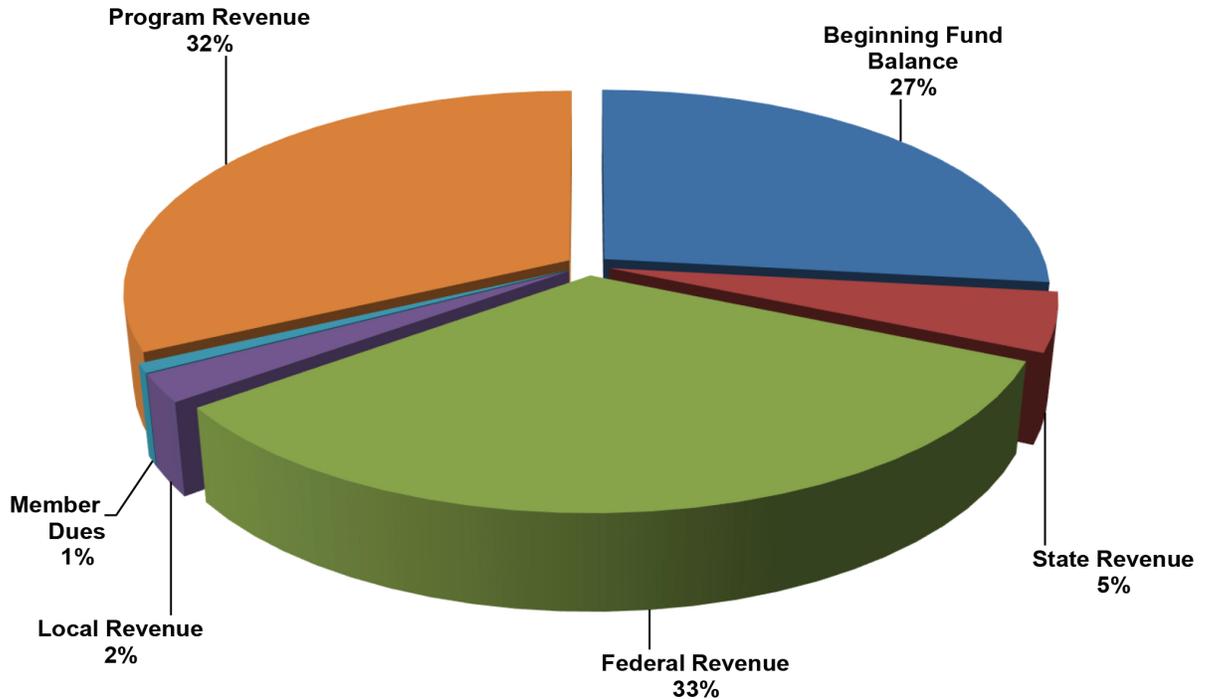
All work of OCWCOG staff is presented in this document. Consequently, this document can be correctly read as an "authorization" document, directing the Executive Director to carry out programs and functions on behalf of the members consistent with this document.

OCWCOG Funding:

Each member is assessed dues annually. Dues are assessed as *General*, *Transportation*, and *Community Development*. The *General* dues are allocated to each program area as described in the annually adopted budget. OCWCOG annual dues rates are adopted each year in January and are equal to approximately 1% of the total agency revenue. By law, ORS 190.010 entities may not establish a tax base as a source of revenue. Consequently, the *General* dues are the only general-purpose funding of the agency and, therefore, the only funds that the Board can redirect to different programs. Dues are used to provide required matching funds to gain State and Federal program funding.

The vast majority of OCWCOG revenue the agency receives is in the form of payment for contracted services through Federal, State, and local contracts.

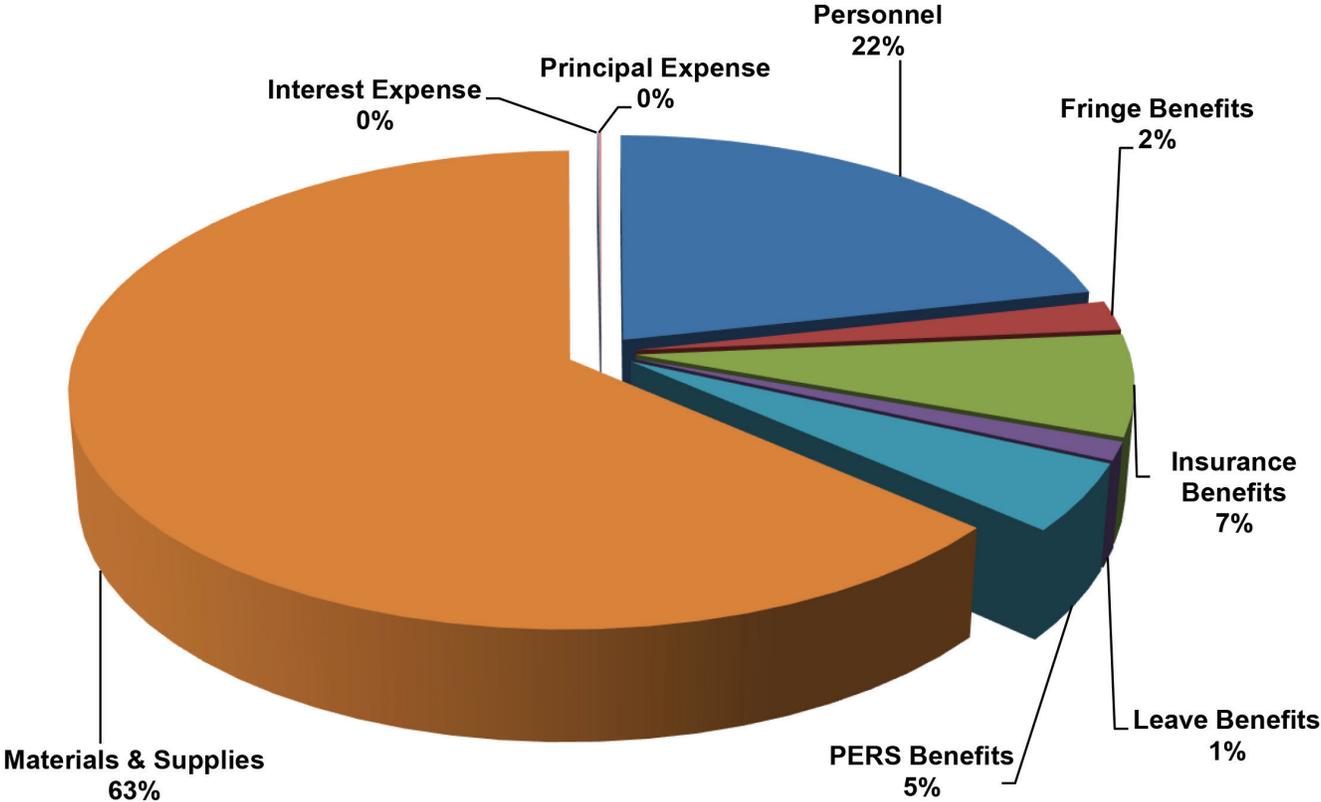
Agency Revenue Chart FY2018-2019



*Federal contracts including funds passed through the State Government.

State Revenue	Federal Revenue
Oregon Department of Transportation <i>Oregon Project Independence</i> Veterans	Department of Agriculture Economic Development Administration Environmental Protection Agency Federal Contracts Federal Match Older Americans Act Senior Meals XIX Siletz Revenue Title XIX
Local Revenue	Program Revenue
Interest Revenue Donations Dues Fees for Service Grant Revenue Sponsorships	Contracts Revenue Coordinated Care Indirect Income Loan Fees / Borrower's Fees Loan Packaging Fees Loan Processing Revenue Match Miscellaneous Revenue Program Income Program Meals Revenue Rent Income Service Fees Transfers In

Agency Expense Chart FY2018-2019



Agency and Department Budgets

In this section, you will find OCWCOG's budget, as well as each department's consolidated budgets. They can be found on the following pages:

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- 19 Consolidated OCWCOG
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Agency Consolidated Budget

FY2018-2019 BUDGET SUMMARY	
Beginning Fund Balance	10,608,948
State Revenue	1,865,511
Federal Revenue	13,128,129
Local Revenue	1,184,683
Program Revenue	12,725,723
TOTAL REVENUE	39,512,994
Personnel	8,519,097
Fringe Benefits	802,912
Insurance Benefits	2,724,508
Leave Benefits	491,240
PERS Benefits	1,834,344
TOTAL PERSONNEL	14,372,101
Materials & Supplies	25,077,560
Interest Payments	20,000
Principal Payments	43,333
TOTAL MATERIALS & SUPPLIES	25,140,893
GAIN / (LOSS)	-

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Oregon Cascades West Council of Governments Agency Consolidated Budget FY2018-2019

2017 Actuals	2018 Adopted	Description	2019 Proposed	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	CSP Consolidated	Tech Consolidated	Non- Departmental Consolidated
40,245	4,239	Beg Bal-Restricted for Grants	1,746	0	0	0	0	1,746	0	0
1,135,913	1,662,446	Beg Bal-Restrict for Contracts	1,943,336	10,000	1,208,781	0	533,797	190,758	0	0
1,313,895	1,606,793	Beg Bal-Restrict for Reconciliation	1,532,985	0	0	0	1,532,985	0	0	0
2,122,398	1,962,421	Beg Bal-Restricted for Other	2,317,449	26,427	0	441,570	0	120,209	0	1,729,243
2,230,000	2,230,000	Beg Bal-Restricted for Reserve	2,230,000	0	0	0	1,530,000	0	0	700,000
1,795,007	1,881,912	Beg Bal-Unrestricted	2,583,432	0	2,350	0	2,581,082	0	0	0
1,125	1,500	Borrower Fees	1,500	0	0	1,500	0	0	0	0
2,465,605	2,764,663	Contract Revenue	2,029,684	17,500	590,736	55,000	500,950	835,498	30,000	0
7,046,851	7,267,487	Coordinated Care	7,379,243	0	7,379,243	0	0	0	0	0
243,608	202,000	Donations	282,000	0	0	0	0	282,000	0	0
261,025	267,816	Dues	296,303	14,110	104,412	0	177,781	0	0	0
75,000	75,000	Economic Development Administration	75,000	0	75,000	0	0	0	0	0
0	0	Environmental Protection Agency	200,000	0	200,000	0	0	0	0	0
0	0	Federal Contracts	55,000	0	55,000	0	0	0	0	0
29,319	215,732	Federal Match	497,381	0	0	0	457,381	40,000	0	0
87,158	115,775	Fee for Service	84,000	0	5,000	0	16,500	12,500	0	50,000
168,595	185,955	Grant Revenue	265,169	0	0	0	0	265,169	0	0
1,604,695	2,049,863	Indirect Income	2,148,610	1,505,975	0	0	0	0	642,635	0
251,016	215,205	Interest Revenue	232,211	57,204	0	175,000	0	7	0	0
3,201	5,000	Internal Transfer	5,000	0	0	0	0	5,000	0	0
0	2,000	Loan Fees	15,000	0	0	15,000	0	0	0	0
131,704	120,000	Loan Processing Revenue	132,055	0	0	132,055	0	0	0	0
62,994	72,000	Match Revenue	90,953	0	0	0	0	90,953	0	0
79,596	1,015	Miscellaneous Revenue	3,500	0	0	0	3,500	0	0	0
436,873	610,204	ODOT	639,367	0	639,367	0	0	0	0	0
1,037,712	1,051,151	Older American Act	1,150,854	0	0	0	572,012	578,842	0	0
683,867	575,000	Oregon Project Independence	1,120,978	0	15,000	0	1,030,654	90,324	0	0
0	0	Program Income	15,000	0	15,000	0	0	0	0	0
156,146	165,000	Program Meals Revenue	153,804	0	0	0	0	153,804	0	0
598,321	628,767	Rent Income	642,153	0	0	0	0	0	0	642,153
374,028	378,000	Senior Meals XIX	388,072	0	0	0	0	388,072	0	0
5,941	5,000	Service Fees	5,550	0	0	5,550	0	0	0	0
8,361	4,000	Siletz Revenue	5,000	0	0	0	0	5,000	0	0
0	0	Special Event Revenue	0	0	0	0	0	0	0	0
33,300	26,500	Sponsorship	25,000	0	25,000	0	0	0	0	0
9,625,100	9,956,008	Title XIX	10,645,542	0	516,000	0	10,031,542	98,000	0	0
179,153	189,470	Transfer In	103,671	0	0	33,671	10,000	25,000	35,000	0
129,487	132,000	USDA	111,280	0	0	0	0	111,280	0	0
59,104	55,000	Veterans	105,166	0	0	0	0	105,166	0	0
34,376,343	36,684,922	REVENUE	39,512,994	1,631,216	10,815,889	859,346	18,978,184	3,399,328	707,635	3,121,396

Oregon Cascades West Council of Governments Agency

Consolidated Budget FY2018-2019

2017 Actuals	2018 Adopted	Description	2019 Proposed	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	CSP Consolidated	Tech Consolidated	Non-Departmental Consolidated
472,151	499,751	Leave Benefits	491,240	40,202	58,633	8,542	323,013	39,027	18,545	3,278
2,747,347	3,239,737	Fringe Benefits	802,912	69,912	103,847	9,674	485,793	89,874	26,975	16,837
0	0	Insurance Benefits	2,724,508	185,722	490,282	28,636	1,741,141	178,067	90,627	10,033
1,274,145	2,093,920	PERS Benefits	1,742,492	150,754	233,229	22,744	1,102,138	153,945	65,178	14,504
51,179	82,742	PERS Reserve	91,852	11,242	10,518	1,101	54,095	7,438	6,008	1,450
131,715	132,842	Executive Director	135,316	135,316	0	0	0	0	0	0
103,613	108,348	Deputy Director	91,123	66,520	0	0	0	0	0	24,603
48,350	51,597	Accounting Specialist	52,303	52,303	0	0	0	0	0	0
11,495	38,089	Accounting Clerk II	38,510	28,566	0	0	0	0	4,773	5,171
350,510	432,789	Administrative Assistant	406,804	36,079	0	0	235,001	135,724	0	0
199,484	184,512	ADRC Specialist	226,610	0	0	0	226,610	0	0	0
301,287	345,897	Adult Protective Services Specialist	402,982	0	0	0	402,982	0	0	0
6,716	28,015	Assistant Loan Officer	26,953	0	0	26,953	0	0	0	0
49,581	70,197	Assistant AFH Licensing Worker	73,480	0	0	0	73,480	0	0	0
1,661,365	1,921,688	Case Manager	1,915,810	0	0	0	1,882,153	33,657	0	0
133,275	180,406	CED Planner	185,896	0	185,896	0	0	0	0	0
0	58,792	CED Planner II	193,302	0	193,302	0	0	0	0	0
26,470	30,540	Clerical Assistant	13,594	0	0	0	0	13,594	0	0
190,769	273,353	Clerical Specialist	285,716	0	0	0	285,716	0	0	0
67,607	0	Clerical Supervisor	51,347	0	51,347	0	0	0	0	0
21,864	38,465	Conf. Administrative Assistant	0	0	0	0	0	0	0	0
49,077	51,569	Confidential Executive Assistant	91,940	91,940	0	0	0	0	0	0
50,262	61,591	Contract Coordinator	83,266	11,982	28,294	0	37,022	5,968	0	0
166,543	181,151	Diversion & Transition Coordinator	189,222	0	0	0	189,222	0	0	0
848,569	1,047,741	Eligibility Specialist	1,024,702	0	0	0	966,645	58,057	0	0
43,938	49,424	Executive Assistant	50,028	0	50,028	0	0	0	0	0
65,976	74,819	Extra Hire	93,426	10,000	13,277	0	47,052	3,422	19,675	0
49,957	50,748	Facility Maintenance Coordinator	42,713	0	0	0	0	0	0	42,713
0	0	In Home Assistant	153,297	0	0	0	153,297	0	0	0
57,052	63,967	Information Systems Specialist	64,774	0	0	0	0	0	64,774	0
188,644	336,329	Lead Case Manager	271,626	0	0	0	271,626	0	0	0
26,474	32,626	Lead Eligibility Specialist	31,987	0	0	0	31,987	0	0	0
37,811	43,617	Lead Trans Brokerage Specialist	44,589	0	44,589	0	0	0	0	0
64,464	71,603	Loan Officer	72,629	0	0	72,629	0	0	0	0
184,611	193,798	Meal Site Manager 3	194,780	0	0	0	0	194,780	0	0
94,823	95,855	MPO Director	0	0	0	0	0	0	0	0
73,820	76,122	Network Operations Specialist	77,178	0	0	0	0	0	77,178	0
0	1,000	Other Personnel Costs	0	0	0	0	0	0	0	0
79,590	85,796	Personnel Manager	90,194	90,194	0	0	0	0	0	0
322,671	292,434	Program Director	294,882	104,955	85,716	10,649	93,562	0	0	0

Oregon Cascades West Council of Governments Agency Consolidated Budget FY2018-2019

2017 Actuals	2018 Adopted	Description	2019 Proposed	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	CSP Consolidated	Tech Consolidated	Non-Departmental Consolidated
374,546	265,362	Program Manager	66,278	66,278	0	0	0	0	0	0
389,211	473,032	Program Supervisor	540,602	0	0	0	540,602	0	0	0
13,191	0	Relief Site Manager	18,917	0	0	0	0	18,917	0	0
61,304	66,055	RSPV Supervisor	70,206	0	0	0	0	70,206	0	0
0	0	Services Director	71,753	0	0	0	14,351	57,402	0	0
29,523	57,002	Senior Accountant	0	0	0	0	0	0	0	0
0	0	Senior Meals Supervisor	58,228	0	0	0	0	58,228	0	0
39,662	43,789	Senior Meals Coordinator	44,389	0	0	0	0	44,389	0	0
34,399	74,552	Technology Manager	82,845	0	0	0	0	0	82,845	0
0	20,069	Technology Support Specialist	0	0	0	0	0	0	0	0
295,759	443,032	Transportation Brokerage Specialist	415,042	0	415,042	0	0	0	0	0
0	0	Transportation Program Manager	79,207	0	79,207	0	0	0	0	0
57,878	61,765	Veterans Service Officer	49,510	0	0	0	0	49,510	0	0
39,293	50,444	Workstation Support Specialist	51,141	0	0	0	0	0	51,141	0
11,587,970	14,176,972	PERSONNEL	14,372,101	1,151,965	2,043,207	180,928	9,157,488	1,212,205	507,719	118,589
14,960	13,450	Advertising	14,850	3,500	4,200	0	4,100	2,750	0	300
10,702	12,500	Auto Expense	12,500	0	500	0	0	12,000	0	0
-84,000	0	Bad Debt Expense	0	0	0	0	0	0	0	0
14,033	15,700	Bank Charges	17,700	15,000	1,500	700	0	500	0	0
28,127	24,700	Board/Comm/Meeting Expense	39,050	25,300	3,650	0	9,200	900	0	0
526	1,500	Borrowers Fees	1,000	0	0	1,000	0	0	0	0
0	0	CED Administration	0	0	0	0	0	0	0	0
542,519	350,000	CEP Contract	500,000	0	0	0	500,000	0	0	0
178,901	79,960	Computer Maintenance/Equipment	132,970	45,900	8,000	0	37,000	13,070	28,000	1,000
1,482	2,500	Contract Administration	2,500	0	2,500	0	0	0	0	0
8,326,792	9,214,889	Contract Expense	8,957,393	189,000	7,039,269	150	374,018	1,203,072	70,772	81,112
68,029	77,595	Copying	76,170	8,000	7,250	500	36,500	8,000	300	15,620
43,673	59,625	Dues and Memberships	46,925	19,500	4,850	0	20,000	2,075	500	0
380	0	Equipment Expense	3,800	0	3,800	0	0	0	0	0
468,077	487,217	Finance Indirect	505,167	0	78,510	6,435	342,677	77,545	0	0
1,092	4,200	Furniture & Fixtures	17,400	0	2,000	0	8,000	2,000	1,000	0
817,006	974,020	Indirect Expense	1,000,809	0	155,540	12,749	678,892	153,628	0	4,400
21,408	62,250	Interest Expense	17,620	0	0	17,620	0	0	0	0
58,231	62,250	Insurance	63,697	0	0	0	0	2,697	0	0
48,360	56,400	Janitorial	53,692	0	0	0	0	3,200	0	61,000
9,044	12,350	Legal Expense	16,650	3,200	3,250	200	10,000	0	0	50,492
90,859	46,365	Licenses and Fees	72,675	19,500	6,225	2,200	16,700	11,200	16,400	450
134,500	120,000	Loan Admin Expense	132,155	0	0	132,155	0	0	0	0
83	2,000	Loan Legal Expense	2,000	0	0	2,000	0	0	0	0
189,060	248,145	Maintenance and Repairs	128,650	0	3,000	0	1,500	18,150	2,000	104,000

Oregon Cascades West Council of Governments Agency Consolidated Budget FY2018-2019

2017 Actuals	2018 Adopted	Description	2019 Proposed	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	CSP Consolidated	Tech Consolidated	Non-Departmental Consolidated
10,069	12,900	Marketing Expense	5,650	0	4,650	0	1,000	0	0	0
18,554	20,000	Meal Delivery Travel	17,750	0	0	0	0	17,750	0	0
1,023,003		Operating Contingency	4,153,105	25,537	699,022	15,000	2,047,555	276,375	0	1,089,616
71,532	66,350	Postage	63,000	850	6,500	250	51,600	3,550	200	50
7,553	13,430	Printing	10,955	1,100	1,195	100	4,000	4,510	30	20
613,314	645,307	Rent	656,745	55,066	73,241	5,429	428,236	65,559	29,214	0
48,104	167,732	Resource Reserve	351,081	0	0	0	351,081	0	0	0
83,583	87,877	Stipend	87,477	0	0	0	1,700	85,777	0	0
113,897	101,000	Supplies	104,518	4,700	10,750	500	48,500	22,268	2,000	15,800
0	0	Special Event	0	0	0	0	0	0	0	0
3,213	0	Taxes	3,500	0	0	0	0	0	0	3,500
520,203	591,624	Technology Indirect	642,634	0	99,874	8,186	435,927	98,647	0	0
175,486	225,936	Telephone	152,108	5,862	20,369	1,149	60,328	25,700	38,000	700
84,627	89,100	Training	113,086	38,836	26,550	1,500	27,000	15,200	3,000	1,000
157,881	137,450	Travel	145,850	3,400	10,750	500	103,500	24,500	1,500	1,700
67,410	70,145	Utilities	70,000	0	0	0	0	0	0	70,000
23,206	15,000	Volunteer Travel	25,000	0	0	0	0	25,000	0	0
20,247	10,000	Volunteer Recognition	11,500	0	0	0	0	11,500	0	0
15,470	20,000	Interest Payment	20,000	0	0	0	0	0	0	20,000
43,333	43,333	Principal Payment	43,333	0	0	0	0	0	0	43,333
4,018	0	Capital Purchases	7,000	0	0	0	0	0	7,000	0
0	95,000	Leasehold Improv.	1,091,737	0	195,737	0	200,000	0	0	696,000
35,000	2,151,990	Transfers Out	70,000	0	300,000	470,095	70,000	0	0	742,714
8,664,825	6,059,210	Unappropriated EFB for future	5,479,491	15,000	0	0	3,951,682	0	0	0
22,788,373	22,507,950	MATERIALS AND EXPENSES	25,140,893	479,251	8,772,682	678,418	9,820,696	2,187,123	199,916	3,002,807
34,376,343	36,684,922	TOTAL EXPENSES	39,512,994	1,631,216	10,815,889	859,346	18,978,184	3,399,328	707,635	3,121,396
0	0	NET GAIN/LOSS	0	0	0	0	0	0	0	0

Oregon Cascades West Council of Governments

General Administration

Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	GA	HR	Finance	Special Dues
0	5,000	0	0	Beg Bal - Restricted for Contracts		10,000	0	10,000	0	0
0	872	0	0	Beg Bal-Restricted for Grants		0	0	0	0	0
0	0	0	0	Beg Bal-Restricted for Other		26,427	0	0	15,000	11,427
22,369	30,000	0	9,000	Beg Bal-Unrestricted		0	0	0	0	0
0	0	13,389	11,427	Dues		14,110	0	0	0	14,110
1,141,248	1,144,013	1,461,239	1,461,239	Indirect Income		1,505,975	653,826	346,982	505,167	0
7,946	2,293	0	15,663	Miscellaneous Revenue		0	0	0	0	0
325	3,046	43,000	17,500	Contract Revenue		17,500	0	2,500	15,000	0
750	0	0	0	Grant Revenue		0	0	0	0	0
33,613	68,694	28,000	97,732	Interest Revenue		57,204	7,356	0	49,848	0
50,000	0	0	0	Transfers In		0	0	0	0	0
1,256,251	1,253,918	1,545,628	1,612,561	REVENUE		1,631,216	661,182	359,482	585,015	25,537
34,628	37,205	41,982	39,028	Leave Benefits		40,202	11,787	10,346	18,069	0
287,680	173,926	221,920	47,659	Fringe Benefits		69,912	30,220	15,977	23,715	0
0	0	0	189,097	Insurance Benefits		185,722	53,981	62,929	68,812	0
0	107,795	177,399	129,037	PERS Benefits		150,754	48,450	41,527	60,777	0
0	4,034	6,673	5,757	PERS Reserve		11,242	5,043	3,559	2,640	0
123,690	131,715	132,842	132,216	Executive Director	1.00	135,316	135,316	0	0	0
51,152	75,638	79,094	80,183	Deputy Director	0.73	66,520	66,520	0	0	0
87,361	93,555	102,885	96,272	Program Director	1.00	104,955	0	0	104,955	0
76,855	79,590	85,796	84,109	Personnel Manager	1.00	90,194	0	90,194	0	0
0	0	61,094	62,000	Program Manager	1.00	66,278	0	0	66,278	0
0	0	0	0	Contract Coordinator	0.25	11,982	0	0	11,982	0
17,403	9,934	27,788	27,690	Accounting Clerk II	0.75	28,566	0	0	28,566	0
45,600	48,350	51,597	46,305	Accounting Specialist	1.00	52,303	0	0	52,303	0
35,897	16,708	34,639	33,197	Administrative Assistant	1.00	36,079	0	36,079	0	0
0	0	0	0	Clerical Specialist		0	0	0	0	0
0	21,864	40,112	36,805	Conf. Administrative Assistant		0	0	0	0	0
0	49,077	51,569	45,937	Conf. Executive Assistant	2.00	91,940	40,295	51,645	0	0
64,206	29,523	0	0	Senior Accountant		0	0	0	0	0
46,073	0	0	0	Executive Assistant		0	0	0	0	0
9,619	2,847	0	4,000	Extra Hire		10,000	10,000	0	0	0
880,164	881,761	1,115,390	1,059,292	PERSONNEL	9.73	1,151,965	401,612	312,256	438,097	0

Oregon Cascades West Council of Governments

General Administration

Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	GA	HR	Finance	Special Dues
946	995	1,000	6,533	Advertising		3,500	3,000	500	0	0
11,469	11,596	13,000	11,051	Bank Charges		15,000	0	0	15,000	0
10,756	17,915	20,550	20,280	Board/Comm/Meeting Expense		25,300	25,000	200	100	0
21,690	47,243	41,800	42,379	Computer Maintenance/Equipment		45,900	2,500	1,400	42,000	0
117,573	122,947	174,653	213,185	Contract Expense		189,000	149,500	10,500	29,000	0
7,848	8,143	7,000	9,100	Copying		8,000	3,000	2,000	3,000	0
12,613	12,498	22,000	19,104	Dues and Memberships		19,500	17,500	500	1,500	0
0	0	0	0	Furniture & Fixtures		0	0	0	0	0
0	0	0	0	Insurance		0	0	0	0	0
0	0	0	0	Interest Expense		0	0	0	0	0
3,628	2,591	3,200	18,000	Legal Expenses		3,200	1,200	2,000	0	0
11,156	7,866	11,111	13,944	Licenses and Fees		19,500	11,000	7,500	1,000	0
0	0	0	42	Maintenance and Repair		0	0	0	0	0
1,328	1,437	1,350	725	Postage		850	150	400	300	0
4,448	1,101	2,250	1,275	Printing		1,100	1,000	0	100	0
39,897	43,304	49,943	49,943	Rent		55,066	16,520	16,520	22,026	0
9,298	6,885	4,050	4,789	Supplies		4,700	1,000	1,200	2,500	0
7,343	7,617	8,316	5,827	Telephone		5,862	2,200	1,362	2,300	0
16,440	29,764	35,500	31,000	Training		38,836	25,000	1,644	12,192	0
3,853	3,923	3,900	4,138	Travel		3,400	1,000	1,500	900	0
0	0	0	0	Transfers Out		0	0	0	0	0
95,801	46,332	30,615	90,103	Operating Contingency		25,537	0	0	0	25,537
0	0	0	11,851	Unappropriated EFB for future		15,000	0	0	15,000	0
0	0	0	0	Capital Purchase		0	0	0	0	0
376,087	372,157	430,238	553,269	MATERIALS AND SUPPLIES		479,251	259,570	47,226	146,918	25,537
1,256,251	1,253,918	1,545,628	1,612,561	TOTAL EXPENSES		1,631,216	661,182	359,482	585,015	25,537
0	0	0	0	GAIN / (LOSS)		0	0	0	0	0

Oregon Cascades West Council of Governments Community and Economic Development Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Planning	CAMPO	Rideline	AAMPO	Equip	Contracts
577,426	636,605	958,110	975,921	Beg Bal-Restrict for Contracts		1,208,781	0	22,949	0	14,447	223,737	947,648
90,494	153,950	27,738	736	Beg Bal-Unrestricted		2,350	2,350	0	0	0	0	0
91,501	94,966	100,084	100,084	Dues		104,412	104,412	0	0	0	0	0
979	1,915	39,775	60,221	Fee For Service		5,000	0	0	3,000	0	2,000	0
2,200	215	0	1,390	Miscellaneous Revenue		0	0	0	0	0	0	0
512,474	704,021	1,217,000	648,137	Contract Revenue		590,736	262,736	0	0	28,000	0	300,000
0	0	0	14,000	Program Income		15,000	0	0	15,000	0	0	0
0	33,300	26,500	22,200	Sponsorship		25,000	0	0	0	0	0	25,000
513,564	436,873	610,203	525,892	ODOT		639,367	272,976	190,276	0	176,115	0	0
5,237,584	7,046,851	7,267,487	7,368,903	Coordinated Care		7,379,243	0	0	7,379,243	0	0	0
75,000	75,000	75,000	93,750	Economic Development Admin		75,000	75,000	0	0	0	0	0
0	0	0	0	Federal Contracts		55,000	55,000	0	0	0	0	0
0	0	0	0	Environmental Protection Agency		200,000	200,000	0	0	0	0	0
412,035	302,139	412,000	472,569	Title XIX		516,000	0	0	516,000	0	0	0
7,513,258	9,485,835	10,733,897	10,283,803	REVENUE		10,815,889	972,474	213,225	7,913,243	218,562	225,737	1,272,648
44,933	57,782	71,860	55,388	Leave Benefits		58,633	20,064	3,833	25,337	4,308	0	5,091
424,987	375,946	447,415	68,225	Fringe Benefits		103,847	31,880	8,025	43,738	10,757	0	9,447
0	0	0	291,820	Insurance Benefits		490,282	120,177	37,645	235,157	37,645	0	59,658
0	167,574	309,644	164,615	PERS Benefits		233,229	77,266	18,165	98,872	18,165	0	20,761
0	6,928	11,649	8,006	PERS Reserve		10,518	3,550	893	5,077	893	0	105
66,326	104,887	81,183	75,290	Program Director		85,716	42,856	4,286	28,571	4,289	0	5,714
131,473	124,699	160,108	69,165	Program Manager	0.90	0	0	0	0	0	0	0
0	0	0	0	Transportation Program Manager	1.00	79,207	15,842	23,762	11,881	23,762	0	3,960
64,603	133,275	180,406	121,473	CED Planner	3.00	185,896	128,332	57,564	0	0	0	0
80,521	0	58,792	88,527	CED Planner II	4.00	193,302	117,800	0	0	57,564	0	17,938
17,826	20,046	22,412	19,941	Contracts Coordinator	0.50	28,294	22,801	0	0	0	0	5,493
0	42,877	48,425	46,968	Clerical Supervisor	1.00	51,347	0	0	51,347	0	0	0
11,418	43,938	49,424	35,791	Executive Assistant	1.00	50,028	26,058	3,758	14,031	3,758	0	2,423
74,892	37,811	43,617	39,481	Lead Trans Brokerage Spec.	1.00	44,589	0	0	44,589	0	0	0
91,365	94,823	95,855	86,631	MPO Director		0	0	0	0	0	0	0
241,173	295,759	424,735	345,410	Transportation Brokerage Spec.	11.25	415,042	0	0	348,695	0	0	66,347
23,731	8,061	0	28,251	Extra Hire	1.00	13,277	1,328	0	8,630	0	0	3,319
1,273,248	1,514,405	2,005,525	1,544,982	PERSONNEL	24.65	2,043,207	607,954	157,931	915,925	161,141	0	200,256

Oregon Cascades West Council of Governments Community and Economic Development Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Planning	CAMPO	Rideline	AAMPO	Equip	Contracts
770	2,804	4,250	2,115	Advertising		4,200	1,700	350	150	1,000	0	1,000
1,160	613	500	455	Auto Expense		500	0	0	0	0	500	0
1,069	1,147	1,500	1,206	Bank Charges		1,500	0	0	1,500	0	0	0
3,282	1,701	4,050	2,380	Board/Comm/Meeting Expense		3,650	1,850	250	300	500	0	750
154,194	0	0	2,842	CED Administration		0	0	0	0	0	0	0
0	4,175	0	4,226	Computer Maintenance/Equipment		8,000	0	0	0	0	8,000	0
3,073	1,482	2,500	2,000	Contract Administration		2,500	0	0	2,500	0	0	0
5,391,147	6,550,999	7,421,839	7,204,294	Contract Expense		7,039,269	207,500	15,000	6,733,769	33,000	0	50,000
7,976	6,394	9,850	7,179	Copying		7,250	1,800	200	3,500	1,500	0	250
2,067	3,722	5,400	2,990	Dues and Memberships		4,850	2,300	500	500	350	0	1,200
0	380	4,000	4,095	Equipment Expense		3,800	0	0	3,000	0	0	800
60,422	78,735	84,621	84,621	Finance Indirect		78,510	23,810	3,218	41,829	3,218	0	6,435
90,363	103,344	169,172	169,172	Indirect Expense		155,540	47,172	6,375	82,869	6,375	0	12,749
0	0	0	0	Furniture & Fixtures		2,000	0	2,000	0	0	0	0
0	0	0	0	Insurance		0	0	0	0	0	0	0
217	14	4,950	101	Legal Expenses		3,250	750	0	500	500	0	1,500
3,957	3,160	9,970	7,808	Licenses and Fees		6,225	2,000	500	2,200	275	0	1,250
5,624	665	5,500	1,968	Maintenance and Repair		3,000	0	1,000	0	0	1,500	500
8,982	10,034	12,400	4,722	Marketing Expense		4,650	1,150	1,000	0	0	0	2,500
5,268	5,098	7,950	4,609	Postage		6,500	800	100	5,000	100	0	500
98	145	2,650	233	Printing		1,195	0	0	200	495	0	500
55,887	67,462	77,735	76,460	Rent		73,241	24,948	4,860	35,289	2,715	0	5,429
22,168	10,857	11,150	10,229	Supplies		10,750	1,500	0	7,000	250	0	2,000
64,520	86,642	102,755	102,755	Technology Indirect		99,874	30,290	4,093	53,212	4,093	0	8,186
20,023	27,823	31,700	24,009	Telephone		20,369	4,000	223	15,000	700	0	446
14,753	17,551	23,850	26,172	Training		26,550	9,800	4,500	6,000	1,250	0	5,000
8,903	9,809	10,650	8,986	Travel		10,750	3,150	1,500	3,000	1,100	0	2,000
314,088	976,671	719,430	691,217	Operating Contingency		699,022	0	9,625	0	0	20,000	669,397
0	0	0	279,477	Unappropriated EFB for future		300,000	0	0	0	0	0	300,000
0	0	0	12,500	Capital Purchase		0	0	0	0	0	0	0
0	0	0	195,737	Leasehold Improvements		195,737	0	0	0	0	195,737	0
6,240,009	7,971,430	8,728,372	8,738,821	MATERIALS AND SUPPLIES		8,772,682	364,520	55,294	6,997,318	57,421	225,737	1,072,392
7,513,257	9,485,835	10,733,897	10,283,803	TOTAL EXPENSES		10,815,889	972,474	213,225	7,913,243	218,562	225,737	1,272,648
0	0	0	0	GAIN / (LOSS)		0	0	0	0	0	0	0

Oregon Cascades West Council of Governments

Business Lending

Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Admin	Loan Fund
219,213	271,673	295,347	388,076	Beg Bal-Restricted for Other		441,570	0	441,570
12,190	0	0	0	Beg Bal-Unrestricted		0	0	0
128	255	0	350	Miscellaneous Revenue		0	0	0
53,057	17,000	50,000	45,000	Contract Revenue		55,000	55,000	0
188,113	182,315	187,200	175,601	Interest Revenue		175,000	0	175,000
0	25,366	69,458	0	Transfers In		33,671	33,671	0
0	0	0	0	Fee for Service		0	0	0
500	0	2,000	16,597	Loan Fees		15,000	0	15,000
140,516	131,704	120,000	122,029	Loan Processing Revenue		132,055	131,855	200
7,541	1,125	1,500	1,316	Borrowers Fees		1,500	500	1,000
7,767	5,941	5,000	5,487	Service Fees		5,550	550	5,000
629,025	635,377	730,505	754,457	REVENUE		859,346	221,576	637,770
6,952	7,369	8,542	7,332	Leave Benefits		8,542	8,542	0
52,497	34,745	43,704	3,291	Fringe Benefits		9,674	9,674	0
0	0	0	26,585	Insurance Benefits		28,636	28,636	0
0	15,902	29,297	16,006	PERS Benefits		22,744	22,744	0
0	594	1,102	775	PERS Reserve		1,101	1,101	0
6,926	7,247	10,602	7,066	Program Director	0.10	10,649	10,649	0
0	0	0	0	Program Manager		0	0	0
62,565	64,464	71,603	63,857	Loan Officer	1.00	72,629	72,629	0
0	0	0	0	Administrative Assistant		0	0	0
26,320	6,716	28,015	0	Assist. Loan Officer	0.50	26,953	26,953	0
155,260	137,036	192,865	124,912	PERSONNEL	1.60	180,928	180,928	0
0	0	200	0	Advertising		0	0	0
0	-84,000	0	0	Bad Debt Expense		0	0	0
780	727	800	681	Bank Charges		700	0	700
23	0	0	0	Board/Comm/Meeting Expense		0	0	0
3,418	526	1,500	1,396	Borrowers Fees		1,000	500	500
16,467	0	0	0	CED Administration		0	0	0
413	2,010	500	150	Contract Expense		150	150	0

Oregon Cascades West Council of Governments

Business Lending

Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Admin	Loan Fund
981	396	400	583	Copying		500	500	0
160	120	200	0	Dues and Memberships		0	0	0
5,820	6,200	6,411	6,411	Finance Indirect		6,435	6,435	0
8,705	8,153	12,816	12,816	Indirect Expense		12,749	12,749	0
23,277	21,408	19,200	19,200	Interest Expense		17,620	0	17,620
3,379	83	2,000	2,000	Loan Legal Expense		2,000	0	2,000
98	511	200	500	Legal Expenses		200	200	0
2,380	2,179	4,250	3,670	Licenses and Fees		2,200	2,200	0
129,682	134,500	120,000	122,355	Loan Admin Expense		132,155	300	131,855
0	0	0	0	Loan Fees		0	0	0
0	0	500	0	Marketing Expense		0	0	0
452	304	400	303	Postage		250	250	0
78	11	200	200	Printing		100	100	0
5,615	4,673	5,381	5,381	Rent		5,429	5,429	0
910	1,081	500	615	Supplies		500	500	0
6,215	6,904	7,785	7,785	Technology Indirect		8,186	8,186	0
1,073	1,427	1,600	1,150	Telephone		1,149	1,149	0
2,294	2,402	3,750	2,245	Training		1,500	1,500	0
1,822	648	1,500	533	Travel		500	500	0
0	0	15,000	15,000	Operating Contingency		15,000	0	15,000
259,727	388,077	332,547	426,570	Unappropriated EFB for future		470,095	0	470,095
473,765	498,341	537,640	629,545	MATERIALS AND SUPPLIES		678,418	40,648	637,770
629,025	635,377	730,505	754,457	TOTAL EXPENSES		859,346	221,576	637,770
0	0	0	0	GAIN / (LOSS)		0	0	0

Oregon Cascades West Council of Governments Senior and Disability Services Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Admin	Albany XIX	Toledo XIX	OPI/OAA	Equip	Special Contracts & Grants	Contracts
0	0	0	0	Beg Bal-Restricted for Grants		0	0	0	0	0	0	0	0
511,180	494,308	683,203	826,815	Beg Bal-Restrict for Contracts		533,797	0	0	0	150,659	0	358,272	24,866
1,685,432	1,313,895	1,606,793	1,564,055	Beg Bal-Restricted Reconcile		1,562,985	833,465	443,343	286,177	0	0	0	0
0	0	0	0	Beg Bal-Restricted for Other		0	0	0	0	0	0	0	0
1,530,000	1,530,000	1,530,000	1,530,000	Beg Bal-Restricted Reserve		1,530,000	1,530,000	0	0	0	0	0	0
810,102	1,537,032	1,854,175	1,718,931	Beg Bal-Unrestricted		2,551,082	765,000	734,091	730,002	212,195	109,794	0	0
162,701	160,870	167,732	167,692	Dues		177,781	0	115,558	62,223	0	0	0	0
22,624	16,913	12,000	16,997	Fee for Service		16,500	0	0	0	16,500	0	0	0
0	0	0	100,000	Internal Transfer		0	0	0	0	0	0	0	0
0	10,000	10,000	10,000	Transfer In		10,000	0	0	0	0	0	0	0
427	112	0	1,735	Miscellaneous Revenue		3,500	0	1,500	1,000	1,000	0	0	10,000
767,712	1,275,612	918,157	908,157	Contract Revenue		500,950	0	0	0	0	0	0	0
58,205	48,437	0	43,096	Grant Revenue		0	0	0	0	0	0	400,950	100,000
0	0	0	0	Interest Revenue		0	0	0	0	0	0	0	0
0	0	0	0	Match Revenue		0	0	0	0	0	0	0	0
619,025	593,656	500,000	568,532	Oregon Project Independence		1,030,654	0	0	0	1,030,654	0	0	0
468,370	469,448	505,151	429,009	Older American Act		572,012	0	0	0	572,012	0	0	0
9,092,037	9,229,699	9,454,008	10,135,386	Title XIX		10,031,542	350,000	7,324,411	2,322,131	0	35,000	0	0
0	14,660	167,732	117,599	Federal Match		457,381	173,300	115,558	62,223	0	0	106,300	0
15,727,814	16,694,643	17,408,951	18,138,003	REVENUE		18,978,184	3,651,765	8,734,461	3,463,756	1,983,020	144,794	865,522	134,866
320,036	312,096	304,691	300,849	Leave Expense		323,013	6,263	222,262	74,415	14,941	0	5,132	0
2,572,121	1,858,302	1,995,794	447,455	Fringe Benefits		485,793	8,281	334,968	106,804	19,762	0	15,978	0
0	0	0	1,285,626	Insurance Benefits		1,741,141	19,573	1,230,936	360,510	71,730	0	58,392	0
0	844,436	1,387,400	990,946	PERS Benefits		1,102,138	18,164	759,209	246,946	48,911	0	28,908	0
0	34,120	52,407	50,312	PERS Reserve		54,095	922	37,301	11,893	2,200	0	1,779	0
44,292	116,982	0	47,926	Program Director	1.00	93,562	28,069	32,747	14,034	14,034	0	4,678	0
0	0	0	0	Services Director	0.20	14,351	14,351	0	0	0	0	0	0
278,304	249,848	97,799	70,337	Program Manager	8.00	540,602	17,491	368,072	137,548	17,491	0	0	0
296,641	324,529	459,887	442,516	Program Supervisor	0	0	0	0	0	0	0	0	0
0	0	0	0	Accounting Clerk II	5.88	235,001	0	193,419	41,582	0	0	0	0
229,260	223,900	287,245	223,758	Administrative Assistant	4.92	226,610	0	115,604	33,890	77,116	0	0	0
139,000	199,484	226,027	195,387	ADRC Specialist	7.00	402,982	0	337,096	65,886	0	0	0	0
329,667	301,287	345,897	361,333	Adult Protective Services Spec	1.50	73,480	0	51,923	21,557	0	0	0	0
68,740	49,581	48,653	52,833	Asst. AFH Licensing Worker	33.50	1,882,153	0	1,351,407	331,285	67,144	0	132,317	0
1,774,045	1,661,365	1,840,663	1,754,833	Case Manager		0	0	0	0	0	0	0	0
16,369	26,470	30,540	14,229	Clerical Assistant		0	0	0	0	0	0	0	0
190,421	190,769	227,456	248,918	Clerical Specialist		285,716	0	194,183	91,533	0	0	0	0

Oregon Cascades West Council of Governments Senior and Disability Services Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Admin	Albany XIX	Toledo XIS	OPI/OAA	Equip	Special Contracts & Grants	Contracts
53,141	24,730	0	0	Clerical Supervisor	0.65	0	0	0	0	0	0	0	0
26,738	30,216	33,618	31,141	Contracts Coordinator	3.00	37,022	16,139	0	0	11,933	0	8,950	0
167,283	166,543	183,878	150,119	Division & Transition Coord	19.90	189,222	0	131,942	57,280	0	0	0	0
925,102	814,709	965,423	871,973	Eligibility Specialist	1.00	966,645	0	740,055	226,590	0	0	0	0
24,837	55,067	125,795	97,436	Extra Hire	3.50	47,052	0	21,326	25,726	0	0	0	0
0	0	0	122,561	In Home Assistant	4.75	153,297	0	90,350	62,947	0	0	0	0
132,809	188,644	335,339	256,389	Lead Case Manager	0.75	271,626	16,172	102,030	121,081	32,343	0	31,987	0
26,236	26,474	32,626	21,921	Lead Eligibility Specialist		31,987	0	0	0	0	0	0	0
2,664	0	0	0	Resource Development		0	0	0	0	0	0	0	0
7,617,705	7,699,554	8,981,138	8,038,798	PERSONNEL	102.55	9,157,488	145,425	6,314,830	2,031,507	377,605	0	288,121	0
17,029	5,782	3,000	1,762	Advertising		4,100	1,000	1,500	1,000	500	0	100	0
0	0	0	0	Auto Expense		0	0	0	0	0	0	0	0
0	0	0	0	Bank Charges		0	0	0	0	0	0	0	0
7,096	3,515	6,500	6,884	Board/Comm/Meeting Expense		9,200	6,000	0	0	1,000	0	0	2,200
544,876	542,519	350,000	452,383	CEP Contract		500,000	0	0	0	500,000	0	0	0
3,057	37,522	7,000	44,185	Computer Maint./Equipment		37,000	2,000	0	0	0	35,000	0	0
248,007	538,428	504,788	593,285	Contract Expense		374,018	2,000	25,000	0	125,000	0	109,250	112,768
0	0	75	0	Contracts		0	0	0	0	0	0	0	0
27,848	35,050	35,300	31,431	Copying		36,500	3,000	22,000	8,000	1,500	0	2,000	0
34,010	26,443	31,000	33,823	Dues and Memberships		20,000	20,000	0	0	0	0	0	0
325,940	327,344	332,076	332,076	Finance Indirect		342,677	6,918	228,451	74,005	23,167	0	10,136	0
487,459	602,766	663,874	663,873	Indirect Expense		678,892	13,705	452,595	146,615	45,897	0	20,080	0
119	368	0	78,278	Furniture & Fixtures		8,000	7,000	0	1,000	0	0	0	0
0	0	0	0	Insurance		0	0	0	0	0	0	0	0
0	0	0	0	Janitorial Expense		0	0	0	0	0	0	0	0
8,848	5,522	4,000	15,475	Legal Expenses		10,000	10,000	0	0	0	0	0	0
14,300	15,924	12,900	14,703	Licenses and Fees		16,700	1,200	10,000	4,000	500	0	1,000	0
3,903	6,723	3,500	6,604	Maintenance and Repair		1,500	1,000	0	500	0	0	1,000	0
77	0	0	9,046	Marketing Expense		1,000	0	0	0	0	0	1,000	0
53,338	59,585	52,600	46,470	Postage		51,600	500	40,000	10,000	400	0	700	0
4,590	4,656	4,600	3,570	Printing		4,000	500	2,600	200	500	0	200	0
372,659	413,691	425,334	421,771	Rent		428,236	7,682	267,263	116,312	25,725	0	11,254	0
96,979	48,104	189,108	175,340	Resource Reserve		351,081	173,300	115,558	62,223	0	0	0	0
0	1,320	2,100	1,680	Stipend		1,700	0	0	0	0	0	0	1,700
43,397	60,883	49,550	42,695	Supplies		48,500	1,000	30,000	13,000	2,000	0	1,000	1,500
348,052	364,522	403,239	403,239	Technology Indirect		435,927	8,800	290,618	94,144	29,471	0	12,894	0
85,659	95,384	116,000	91,640	Telephone		60,328	1,500	15,828	36,000	3,000	0	4,000	0
19,398	26,139	10,500	20,095	Training		27,000	16,500	6,000	2,000	1,500	0	1,000	0

Oregon Cascades West Council of Governments

Senior and Disability Services

Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Admin	Albany XIX	Toledo XIX	OPI/OAA	Equip	Special Contracts & Grants	Contracts
119,081	122,659	99,700	107,559	Travel		103,500	2,500	57,000	34,000	5,000	0	5,000	0
135,000	35,000	88,412	135,000	Transfers Out		70,000	70,000	0	0	0	0	0	0
0	0	867,564	2,341,148	Operating Contingency		2,047,555	255,235	411,875	543,072	439,586	0	397,787	0
5,109,386	5,618,840	4,165,093	4,025,189	Unappropriated EFB for future		3,951,682	2,695,000	443,343	286,178	400,669	109,794	0	16,698
0	-3,600	0	0	Capital Purchase		0	0	0	0	0	0	0	0
0	0	0	0	Leasehold Improvements		200,000	200,000	0	0	0	0	0	0
8,110,109	8,995,089	8,427,813	10,099,205	MATERIALS AND SUPPLIES		9,820,696	3,506,340	2,419,631	1,432,249	1,605,415	144,794	577,401	134,866
15,727,814	16,694,643	17,408,951	18,138,003	TOTAL EXPENSES		18,978,184	3,651,765	8,734,461	3,463,756	1,983,020	144,794	865,522	134,866
0	0	0	0	GAIN / (LOSS)		0	0	0	0	0	0	0	0

Oregon Cascades West Council of Governments Community Services Program Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	RSVP	Veterans	Meals on Wheels	Special Contracts & Grants	Meals Reserve
48,009	39,373	4,239	25,776	Beg Bal-Restricted for Grants		1,746	1,746	0	0	0	0
0	0	21,132	16,609	Beg Bal-Restrict for Contracts		190,758	0	40,758	0	150,000	0
0	0	0	0	Beg Bal-Restricted Reconcile		0	0	0	0	0	0
96,635	243,507	151,679	195,320	Beg Bal-Restricted for Other		120,209	0	0	74,008	0	46,201
-10,634	8,127	0	0	Beg Bal-Restricted Reserve		0	0	0	0	0	0
424,366	416,048	430,640	430,640	Beg Bal-Unrestricted		0	0	0	0	0	0
139,175	243,608	222,982	267,920	Contract Revenue		835,498	290,940	159,700	0	384,858	0
0	0	0	0	Donations		282,000	2,000	0	280,000	0	0
0	14,660	42,393	28,000	Dues		0	0	0	0	0	0
12,353	10,944	14,000	12,323	Federal Match		40,000	0	40,000	0	0	0
136,827	120,158	245,955	193,625	Fee for Service		12,500	500	0	0	0	12,000
6	7	5	7	Grant Revenue		265,169	32,500	30,000	202,669	0	0
3,793	3,201	5,000	3,586	Interest Revenue		7	7	0	0	0	0
37,259	62,994	85,588	81,720	Internal Transfer		5,000	0	0	0	0	5,000
2,689	193	1,015	1,506	Match Revenue		90,953	90,953	0	0	0	0
546,611	568,264	546,000	578,842	Miscellaneous Revenue		0	0	0	0	0	0
143,997	90,210	75,000	90,324	Older American Act		578,842	0	0	578,842	0	0
0	0	0	90,324	Oregon Project Independence		90,324	0	0	90,324	0	0
165,431	156,146	165,000	153,805	Special Event Revenue		0	0	0	0	0	0
395,347	374,028	378,000	388,072	Program Meals Revenue		153,804	0	0	153,804	0	0
7,863	8,361	4,000	9,378	Senior Meals XIX		388,072	0	0	388,072	0	0
87,229	93,261	90,000	94,616	Siletz Revenue		5,000	0	0	5,000	0	0
125,000	25,000	74,834	25,000	Title XIX		98,000	0	0	98,000	0	0
132,953	129,487	132,000	111,280	Transfer In		25,000	25,000	0	0	0	0
65,285	59,104	55,000	105,166	USDA		111,280	0	0	111,280	0	0
			105,166	Veterans		105,166	0	105,166	0	0	0
2,560,193	2,666,682	2,744,462	2,823,111	REVENUE		3,399,328	443,646	375,624	1,981,999	534,858	63,201
34,928	35,253	39,925	34,641	Leave Expense		39,027	8,307	7,290	20,563	2,867	0
261,583	199,860	239,710	66,373	Fringe Benefits		89,874	13,714	13,057	58,082	5,021	0
0	0	0	158,652	Insurance Benefits		178,067	37,689	21,614	115,205	3,559	0

Oregon Cascades West Council of Governments Community Services Program Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	RSVP	Veterans	Meals on Wheels	Special Contracts & Grants	Meals Reserve
0	90,084	160,154	98,927	PERS Benefits		153,945	30,558	29,096	79,997	14,294	0
0	3,605	6,799	4,525	PERS Reserve		7,438	1,527	1,454	3,898	559	0
0	0	0	0	Services Director	0.80	57,402	7,175	7,175	35,877	7,175	0
0	0	45,300	40,166	Program Manager		0	0	0	0	0	0
62,106	64,681	71,204	28,077	Program Supervisor	3.27	0	73,843	25,750	36,131	0	0
131,819	109,902	119,055	119,591	Administrative Assistant	0.63	135,724	0	0	0	0	0
0	0	0	0	Case Manager	0.50	33,657	0	0	0	33,657	0
0	0	0	0	Clerical Assistant		13,594	0	0	0	13,594	0
0	0	0	0	Clerical Specialist		0	0	0	0	0	0
0	0	0	0	Contracts Coordinator	0.10	5,968	1,492	1,492	1,492	1,492	0
25,446	33,860	60,403	48,779	Eligibility Specialist	1.23	58,057	0	58,057	0	0	0
0	0	3,422	0	Extra Hire	0.10	3,422	0	3,422	0	0	0
183,184	184,611	193,311	187,056	Meal Site Manager 3	5.35	194,780	0	0	194,780	0	0
10,477	13,191	18,917	23,551	Relief Site Manager	0.75	18,917	0	0	18,917	0	0
57,411	61,304	66,055	66,723	RSVP Supervisor	1.00	70,206	70,206	0	0	0	0
0	0	0	21,195	Senior Meals Supervisor	1.00	58,228	0	0	58,228	0	0
36,842	39,662	43,789	32,865	Senior Meals Coordinator	1.00	44,389	0	0	44,389	0	0
55,770	57,878	58,622	63,369	Veterans Service Officer	1.00	49,510	0	49,510	0	0	0
859,565	893,891	1,126,666	994,491	PERSONNEL	16.73	1,212,205	244,511	217,917	667,559	82,218	0
1,492	5,378	5,000	4,723	Advertising		2,750	0	2,500	250	0	0
12,066	10,089	12,000	14,690	Auto Expense		12,000	0	0	12,000	0	0
259	564	400	783	Bank Charges.		500	0	0	500	0	0
1,909	4,996	1,500	1,792	Board/Comm/Meeting Expense		900	500	250	150	0	0
3,891	9,520	7,500	9,091	Computer Maint./Equipment		13,070	1,500	3,000	8,570	0	0
899,395	974,281	946,000	995,550	Contract Expense		1,203,072	500	1,500	970,000	231,072	0
6,100	7,294	9,000	7,339	Copying		8,000	3,300	2,000	2,200	500	0
1,727	790	1,975	1,817	Dues and Memberships		2,075	350	1,500	225	0	0
58,086	55,798	64,107	64,109	Finance Indirect		77,545	9,733	12,951	48,345	6,516	0
87,046	102,742	128,161	128,162	Indirect Expense		153,628	19,283	25,658	95,778	12,909	0
0	0	0	6,588	Furniture & Fixtures		2,000	0	1,000	1,000	0	0
0	2,027	2,250	2,695	Insurance		2,697	1,297	0	1,400	0	0

Oregon Cascades West Council of Governments Community Services Program Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	RSVP	Veterans	Meals on Wheels	Special Contracts & Grants	Meals Reserve
2,400	2,200	2,400	2,928	Janitorial Expense		3,200	0	3,200	0	0	0
2,212	0	0	0	Legal Expenses		0	0	0	0	0	0
6,832	8,005	5,600	7,914	Licenses and Fees		11,200	1,000	750	9,050	400	0
13,210	16,943	16,000	33,079	Maintenance and Repair		18,150	150	1,000	5,000	0	12,000
494	35	0	0	Marketing Expense		0	0	0	0	0	0
22,535	18,554	20,000	17,691	Meal Delivery Travel		17,750	0	0	17,750	0	0
4,696	4,905	3,750	3,306	Postage		3,550	500	500	2,500	50	0
4,796	1,630	3,700	4,160	Printing		4,510	460	1,000	3,000	50	0
54,855	54,779	56,086	56,288	Rent		65,559	12,578	13,590	35,221	4,170	0
58,347	82,263	85,777	82,033	Stipend		85,777	85,777	0	0	0	0
27,723	21,471	16,500	16,920	Supplies		22,268	5,968	3,500	7,000	5,800	0
62,152	62,135	77,845	77,845	Technology Indirect		98,647	12,382	16,475	61,501	8,289	0
23,914	21,682	27,550	24,552	Telephone		25,700	3,000	5,000	17,000	700	0
0	0	0	13,475	Special Event		0	0	0	0	0	0
4,259	4,376	14,000	13,870	Training		15,200	2,500	10,000	2,500	200	0
17,314	19,176	19,000	15,861	Travel		24,500	2,000	2,500	12,000	8,000	0
14,730	20,247	10,000	15,500	Volunteer Recognition		11,500	10,000	0	1,500	0	0
17,180	23,206	15,000	37,000	Volunteer Travel		25,000	25,000	0	0	0	0
0	0	0	0	Transfers Out		0	0	0	0	0	0
0	0	66,695	161,358	Operating Contingency		276,375	1,357	49,833	0	173,984	51,201
291,008	237,705	0	0	Unappropriated EFB for future		0	0	0	0	0	0
0	0	0	7,500	Leasehold		0	0	0	0	0	0
0	0	0	0	Capital Purchase		0	0	0	0	0	0
1,700,628	1,772,790	1,617,796	1,828,620	MATERIALS AND SUPPLIES		2,187,123	199,135	157,707	1,314,440	452,640	63,201
2,560,193	2,666,681	2,744,462	2,823,111	TOTAL EXPENSES		3,399,328	443,646	375,624	1,981,999	534,858	63,201
0	0	0	0	GAIN / (LOSS)		0	0	0	0	0	0

Oregon Cascades West Council of Governments

Technology Services

Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Technology Services	Contracts	Communications
13,539	60,000	0	0	Beg Bal-Unrestricted		0	0	0	0
1,161	5,189	0	0	Dues		0	0	0	0
0	0	0	0	Fee for Service		0	0	0	0
488,338	460,682	591,624	591,624	Indirect Income		642,635	642,635	0	0
3,470	0	0	181	Miscellaneous		0	0	0	0
6,968	49,879	55,000	30,967	Contract Revenue		30,000	0	30,000	0
0	0	0	0	Grant Revenue		0	0	0	0
0	0	0	0	Interest Revenue		0	0	0	0
9,080	18,788	35,000	35,000	Transfers In		35,000	0	0	35,000
0	0	0	0	Program Income		0	0	0	0
522,556	594,538	681,624	657,772	REVENUE		707,635	642,635	30,000	35,000
13,761	15,486	18,705	20,032	Leave Expense		18,545	18,545	0	0
85,633	77,266	92,201	24,189	Fringe Benefits		26,975	26,975	0	0
0	0	0	84,615	Insurance Benefits		90,627	90,627	0	0
0	31,833	77,026	59,914	PERS Benefits		65,178	65,178	0	0
0	1,236	2,897	2,726	PERS Reserve		6,008	6,008	0	0
32,500	16	0	0	Deputy Director		0	0	0	0
0	34,399	74,552	79,198	Technology Manager	1.00	82,845	82,845	0	0
0	0	0	0	Program Manager		0	0	0	0
0	0	0	0	Accounting Specialist		0	0	0	0
2,806	749	4,618	4,430	Accounting Clerk II	0.12	4,773	4,773	0	0
0	0	0	0	Administrative Assistant		0	0	0	0
0	0	0	0	Technology Support Specialist		0	0	0	0
0	39,293	50,444	47,248	Workstation Support Specialist	1.00	51,141	51,141	0	0
72,408	73,820	76,122	76,973	Network Supp Specialist	1.00	77,178	77,178	0	0
53,507	57,052	63,987	64,225	Information Support Specialist	1.00	64,774	64,774	0	0
0	0	20,069	10,000	Extra Hire	0.50	19,675	19,675	0	0
260,615	331,150	480,621	473,550	PERSONNEL	4.62	507,719	507,719	0	0
319	0	0	0	Advertising		0	0	0	0
117	0	100	69	Board/Comm/Meeting Expense		0	0	0	0
20,041	80,441	20,960	35,107	Computer Maintenance/Equipment		28,000	28,000	0	0

Oregon Cascades West Council of Governments

Technology Services

Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Technology Services	Contracts	Communications
16,551	70,100	75,000	30,727	Contract Expense		70,772	40,772	30,000	0
22	40	50	50	Copying		300	300	0	0
0	100	50	100	Dues and Memberships		500	500	0	0
0	724	500	350	Furniture & Fixtures		1,000	1,000	0	0
0	0	0	0	Legal Expenses		0	0	0	0
14,812	53,175	11,229	17,500	Licenses and Fees		16,400	16,400	0	0
1,694	1,932	2,000	2,000	Maintenance and Repair		2,000	2,000	0	0
54	161	100	100	Postage		200	200	0	0
0	10	30	30	Printing		30	30	0	0
21,658	29,405	30,828	30,828	Rent		29,214	29,214	0	0
1,572	1,741	3,000	4,697	Supplies		2,000	2,000	0	0
18,446	20,584	37,656	37,124	Telephone		38,000	3,000	0	35,000
68	4,395	3,000	3,500	Training		3,000	3,000	0	0
188	580	1,500	811	Travel		1,500	1,500	0	0
0	0	0	6,629	Transfers Out		0	0	0	0
166,399	0	0	0	Unappropriated EFB for future		0	0	0	0
0	0	15,000	14,600	Capital Purchase		7,000	7,000	0	0
0	0	0	0	Leasehold Improv.		0	0	0	0
261,941	263,388	201,003	184,222	MATERIAL & SUPPLIES		199,916	134,916	30,000	35,000
522,556	594,538	681,624	657,772	TOTAL EXPENSES		707,635	642,635	30,000	35,000
0	0	0	0	GAIN/ (LOSS)		0	0	0	0

Oregon Cascades West Council of Governments

Non-Departmental

Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Albany	Toledo	Copier
1,202,908	1,607,218	1,515,395	1,720,203	Beg Bal-Restricted for Other		1,729,243	1,499,747	72,350	157,146
700,000	700,000	700,000	700,000	Beg Bal-Restrict Reserve		700,000	550,000	150,000	0
70,417	5,898	0	0	Beg Bal-Unrestricted		0	0	0	0
51,061	57,386	50,000	59,454	Fee for Service		50,000	0	0	50,000
9,863	76,528	0	606	Miscellaneous		0	0	0	0
0	0	0	0	Transfer In		0	0	0	0
544,288	598,321	628,767	640,195	Rent Income		642,153	522,403	119,750	0
2,578,537	3,045,351	2,894,162	3,120,458	REVENUE		3,121,396	2,572,150	342,100	207,146
5,057	6,960	5,189	4,531	Leave Expense		3,278	2,382	896	0
35,364	27,303	30,149	5,879	Fringe Benefits		16,837	11,235	5,602	0
0	0	0	15,834	Insurance Benefits		10,033	7,731	2,302	0
0	16,521	22,594	10,701	PERS Benefits		14,504	10,544	3,960	0
0	661	850	496	PERS Reserve		1,450	1,054	396	0
12,500	27,959	29,254	23,368	Deputy Director	0.27	24,603	15,491	9,112	0
0	0	0	0	Program Manager		0	0	0	0
3,040	812	5,003	4,698	Accounting Clerk II	0.13	5,171	5,171	0	0
3,169	0	0	0	Administrative Assistant		0	0	0	0
48,089	49,957	50,748	49,175	Facility Maint. Coordinator	1.00	42,713	32,034	10,679	0
107,219	130,173	143,787	114,682	PERSONNEL	1.40	118,589	85,642	32,947	0
0	0	0	300	Advertising		300	300	0	0
0	0	0	0	Computer Maimenance & Equipment		1,000	1,000	0	0
36,315	68,026	81,112	85,385	Contract Expense		81,112	35,000	15,000	31,112
14,057	10,713	15,420	18,247	Copying		15,620	300	0	15,320
0	0	3,700	4,400	Furniture & Fixtures		4,400	500	3,900	0
47,789	56,204	60,000	60,641	Insurance		61,000	45,000	16,000	0
44,739	46,160	54,000	55,492	Janitorial		50,492	41,000	9,492	0
78	406	0	0	Legal Expenses		0	0	0	0
276	550	500	297	Licenses and Fees		450	250	200	0
70,973	162,796	221,145	168,709	Maintenance and Repair		104,000	89,000	15,000	0
3,153	0	0	0	Marketing		0	0	0	0
0	43	50	53	Postage		50	50	0	0
112	0	0	11	Printing		20	20	0	0
29,871	10,979	16,000	15,485	Supplies		15,800	11,000	1,800	3,000
0	3,213	3,500	3,447	Taxes		3,500	3,500	0	0

Oregon Cascades West Council of Governments

Non-Departmental

Consolidated Budget FY2018-2019

2016 Actuals	2017 Actuals	2018 Adopted	Estimated Actuals	Description	FTE	2019 Proposed	Albany	Toledo	Copier
902	969	1,114	658	Telephone		700	700	0	0
0	0	0	0	Training		1,000	1,000	0	0
1,382	1,085	1,700	1,229	Travel		1,700	300	1,400	0
50,000	0	0	35,366	Transfers Out		0	0	0	0
66,161	67,410	70,145	63,480	Utilities		70,000	56,000	14,000	0
0	0	1,302,651	1,634,243	Operating Contingency		1,089,616	982,255	82,361	25,000
2,044,129	2,420,203	761,005	795,000	Unappropriated EFB for future		742,714	555,000	150,000	37,714
0	7,618	0	0	Capital Purchase		0	0	0	0
0	0	95,000	0	Leasehold Improv.		696,000	601,000	0	95,000
43,333	43,333	43,333	43,333	Principal Payment		43,333	43,333	0	0
18,048	15,470	20,000	20,000	Interest Payment		20,000	20,000	0	0
2,471,318	2,915,178	2,750,375	3,005,776	MATERIAL & SUPPLIES		3,002,807	2,486,508	309,153	207,146
2,578,537	3,045,351	2,894,162	3,120,458	TOTAL EXPENSES		3,121,396	2,572,150	342,100	207,146
0	0	0	0	GAIN/ (LOSS)		0	0	0	0

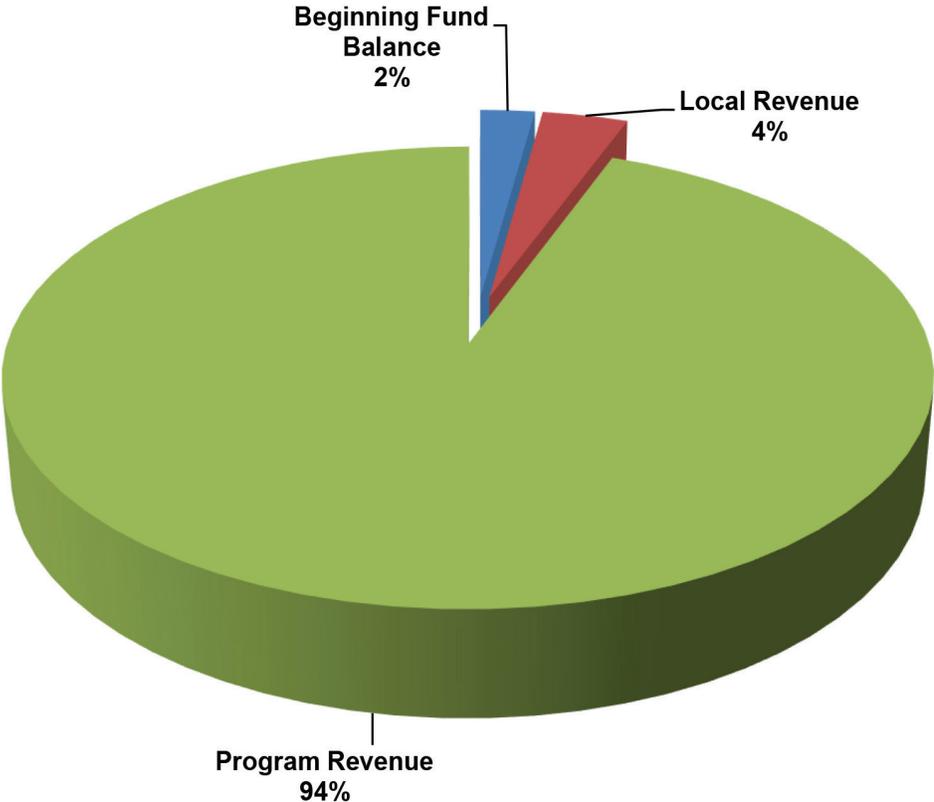
TAB PAGE: General Administration

TAB PAGE: General Administration

General Administration

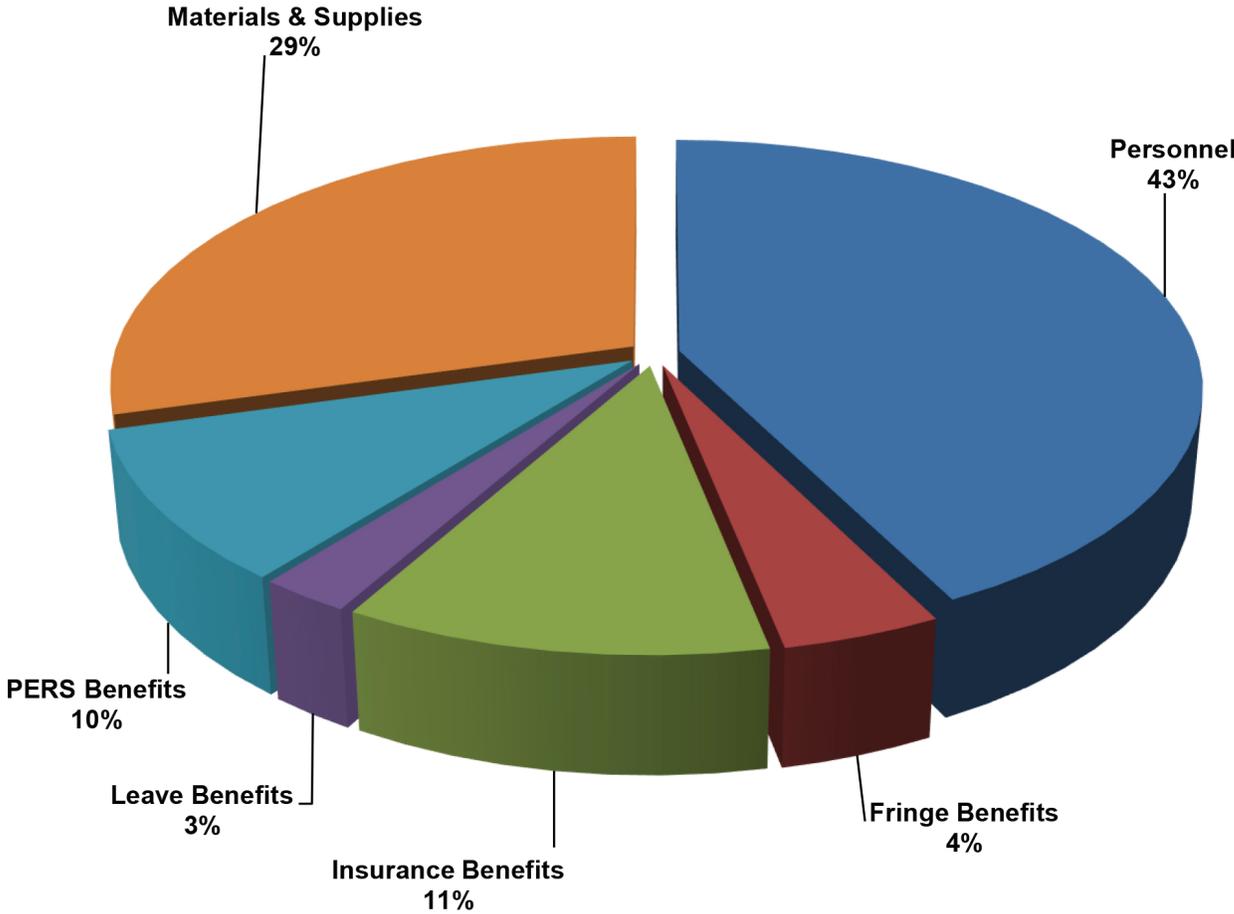
FY2018-2019 BUDGET SUMMARY	
Beginning Fund Balance	36,427
State Revenue	-
Federal Revenue	-
Local Revenue	57,204
Program Revenue	1,537,585
TOTAL REVENUE	1,631,216
Personnel	694,133
Fringe Benefits	69,912
Insurance Benefits	185,722
Leave Benefits	40,202
PERS Benefits	161,996
TOTAL PERSONNEL	1,151,965
Materials & Supplies	479,251
Principal Expense	-
Interest Expense	-
TOTAL MATERIALS & SUPPLIES	479,251
GAIN / (LOSS)	-

General Administration Revenue Chart FY2018-2019



Local Revenue	Program Revenue
Interest Revenue	Contracts Revenue Indirect Income Transfers In

General Administration Expense Chart FY2018-2019



General Administration Work Program

General Administration provides overall management of the agency's programs, technology and facilities, and includes functions shared by all departments for efficiency. The Department also provides services and support to OCWCOG's Board of Directors and member jurisdictions.

General Administration consists of five primary functions: General Management; Financial Management; Human Resources Management; Technology Management; and Facilities Management (referred to as Non-Departmental in this document's Consolidated Budget).

Program Area Oversight Committees or Commissions:

- OCWCOG's Board of Directors
- OCWCOG's Executive Committee

Program Contact:

Fred Abousleman

fabousle@ocwcog.org

541.924.8465

General Management

The Executive Director is responsible for the oversight of all OCWCOG programs and activities, and communicating with Federal, State and local governments regarding current and potential programs. The Executive Director and appointed staff ensure that issues are presented to the OCWCOG Board of Directors and its Board adopted policy is implemented. All services overseen by General Management are also available to support member jurisdictions, as requested.

Funding:

Funding to support General Management is received through in-direct charges to each program. In-direct charges are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Continue to improve regional awareness of OCWCOG's program and services, and to facilitate regional activities. OCWCOG will continue regular visits to member jurisdictions; provide timely, regular reports of agency activities to members; and begin preparation and planning to host OCWCOG's 2nd annual Awards Dinner (*CelebrateLBL*).
- Update regional demographic data for the second *State of the Region* report.
- Release *Cascades West Pro Services* business solutions guide and catalog for member jurisdictions.
- Continue working on Legislative Advocacy efforts in coordination with the City Managers and Administrators, and the Board of Directors.
- Provide a clear direction and values for agency staff, members, and stakeholders.
- Continue to build OCWCOG's partnerships and collaboration with local universities and community partners.

Financial Management

Finance is responsible for the consolidated management of the agency and programs, financial functions, and ensuring compliance with budget law. The Department handles agency payroll, accounts payable and receivable, contracts management, audit, and centralized purchasing. All services managed by Finance are also available to support member jurisdictions, as requested.

Funding:

Funding to support Financial Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Develop a fully functioning finance suite in alignment with OCWCOG's *Continuity of Operations Plan (COOP)*, by migrating financial software to a cloud-based platform.
- Improve and standardize all printed materials by exploring a single source printing solution.
- Streamline and improve internal contract/grant tracking and monitoring with new contract and project management software, LiquidPlanner®.
- Provide a suite of financial services at a competitive rate to members, including audit preparation, payroll, accounts payable, accounts receivable and contract management.

Program Area Oversight Committees or Commissions:

- OCWCOG's Finance Committee
- OCWCOG's Budget Committee

Human Resources Management

Human Resources provides consolidated management of all agency and program personnel matters; and manages agency recruitments, onboarding, compensation and job classification, and employee benefits. The Department develops and recommends to the Executive Director for OCWCOG Board of Director approval agency-wide personnel policies, and manages agency labor relations, including collective bargaining. All services managed by Human Resources are also available to support member jurisdictions as requested.

Funding:

Funding to support Human Resources Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

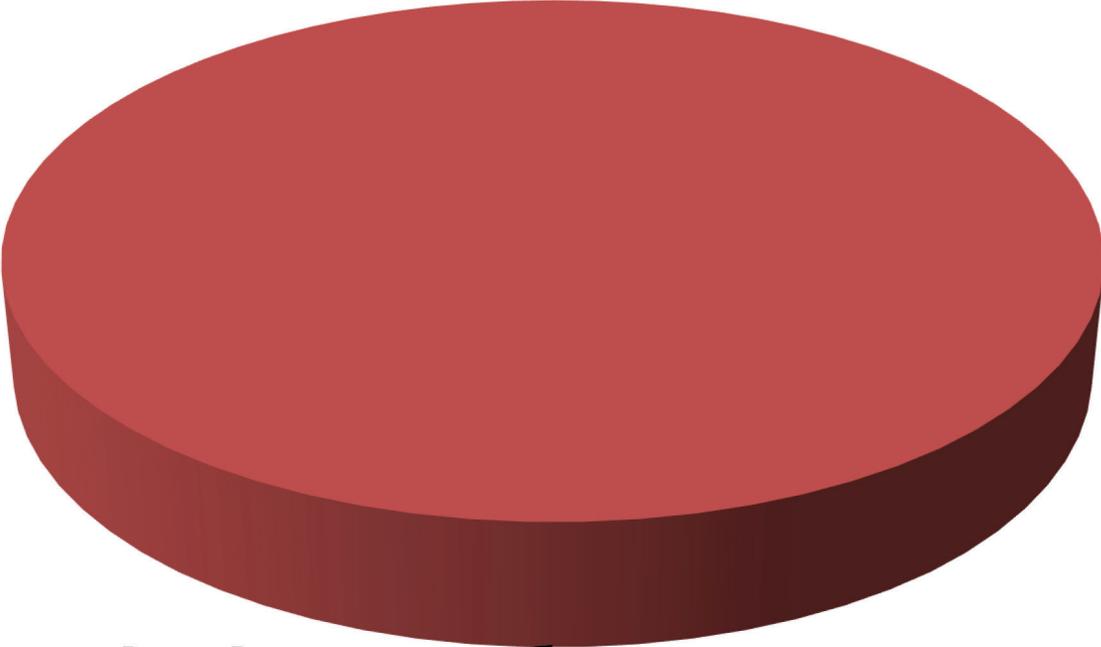
- Develop and implement an all-inclusive new employee onboarding and orientation program.
- Develop an in-house new manager training program, to better assist managers in becoming successful leaders.
- Implementation and manager training on new Human Resource Information System, SutiHR®. Research potential for development of a recruitment portal for member jurisdictions.
- Develop a *Wellness Program* to promote the achievement of work-life harmony and wellness in our agency.
- Provide Human Resource expertise and consultation to members at a competitive rate.

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Technology Services

FY2018-2019 BUDGET SUMMARY	
Beginning Fund Balance	-
State Revenue	-
Federal Revenue	-
Local Revenue	-
Program Revenue	707,635
TOTAL REVENUE	707,635
Personnel	300,386
Fringe Benefits	26,975
Insurance Benefits	90,627
Leave Benefits	18,545
PERS Benefits	71,186
TOTAL PERSONNEL	507,719
Materials & Supplies	199,916
Interest Expense	-
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	199,916
GAIN / (LOSS)	-

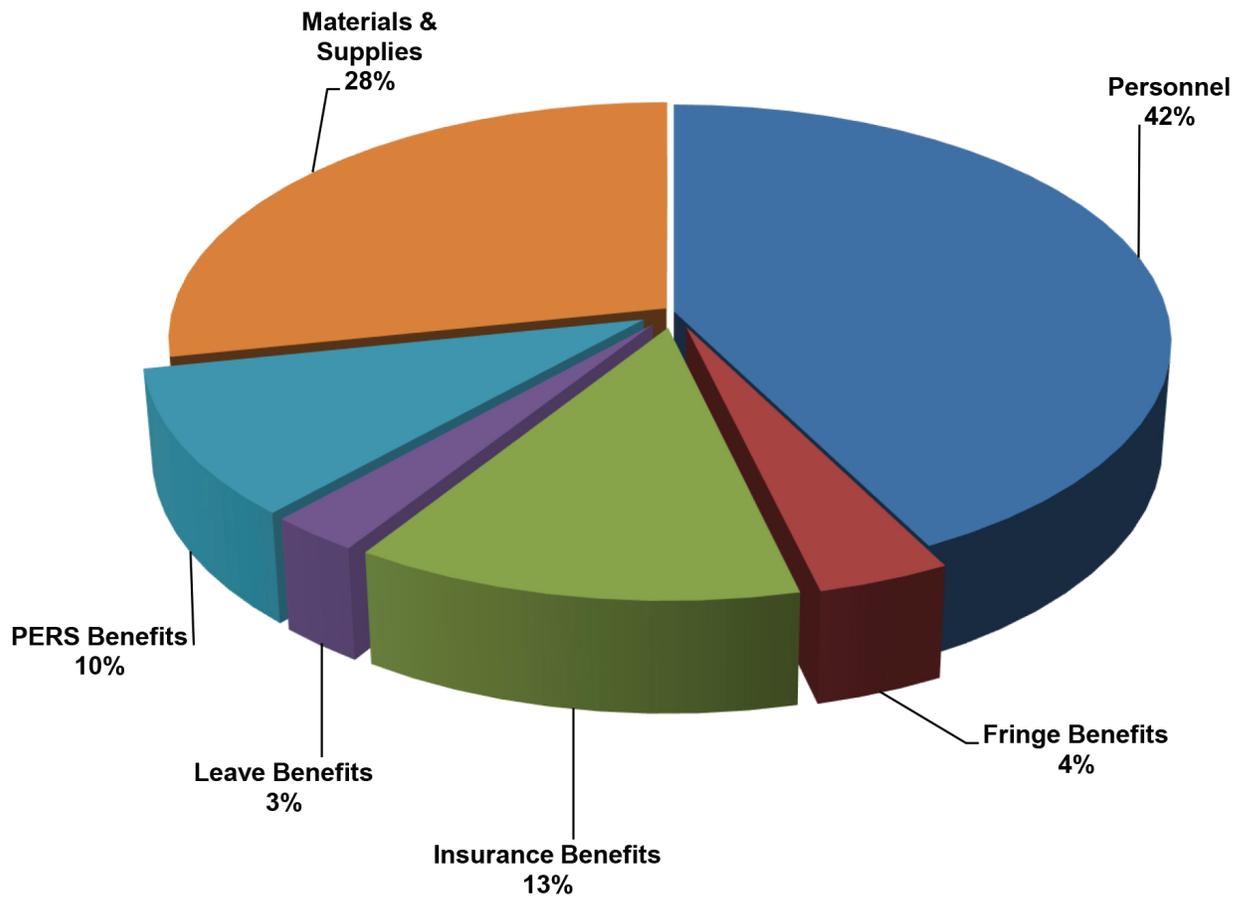
Technology Services Revenue Chart FY2018-2019



Program Revenue
100%

Program Revenue
Contracts Revenue
Indirect Income
Transfers In

Technology Services Expense Chart FY2018-2019



Technology Services Work Program

Technology Services manages computer, telephone, networking systems, and related services to the agency's departments. The Department manages the agency video conferencing system, desktop computers, and associated software, as well as helpdesk tech support. Technology Services also provides helpdesk and network support to member jurisdictions through contracts.

Funding:

Funding to support Technology Services Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

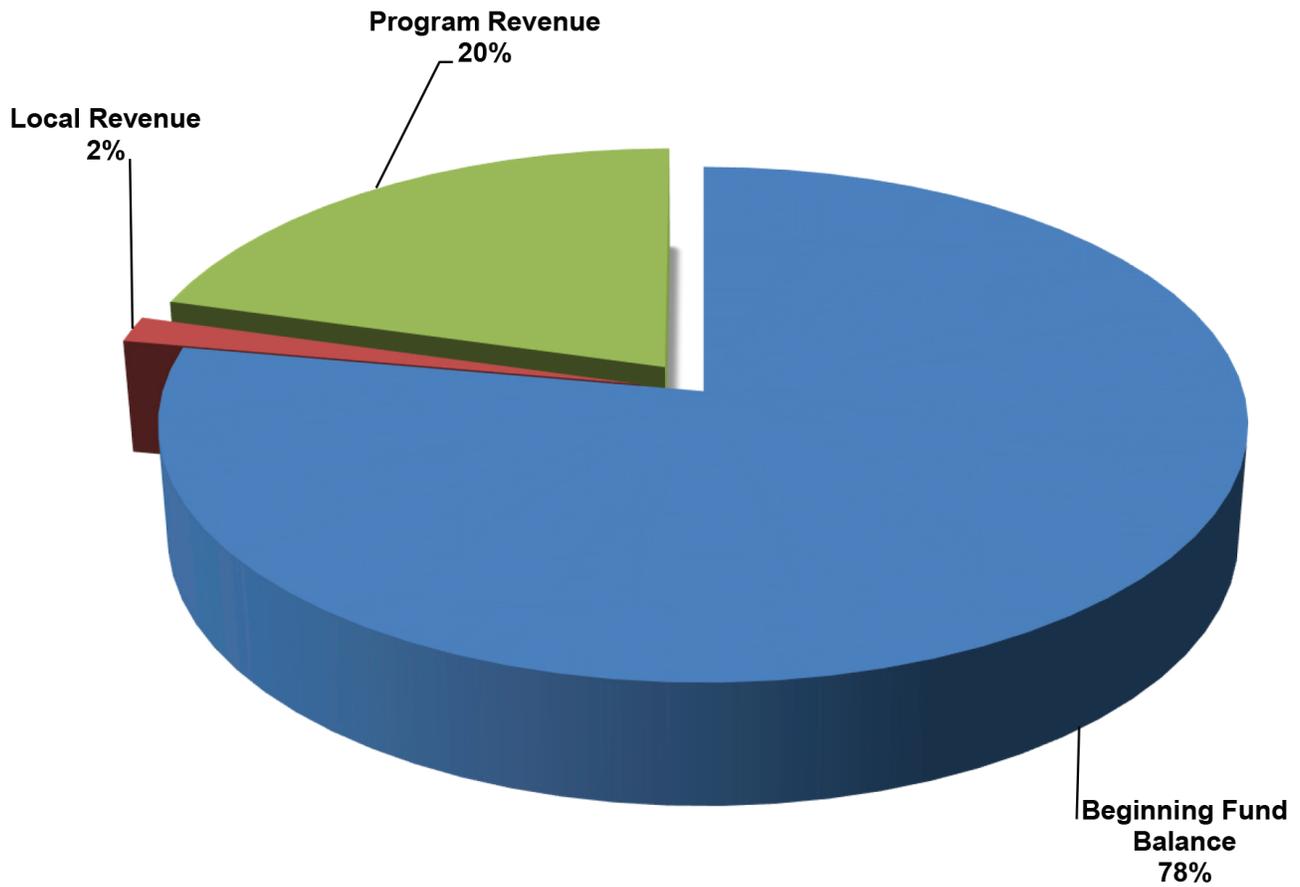
Goals:

- Continue database project in order to automate internal reporting, and enable staff to derive insights and intelligence from OCWCOG and partner data.
- Upgrade network and documentation with the goal of increasing speed, stability, and security.
- Align Technology Services with Information Technology Infrastructure Library (ITIL) best practices.
- Conduct an internal risk assessment for all agency data storage and transfer.
- Continue efforts to reduce the number of physical servers in house and begin migrating operations to cloud services.
- Upgrade building wireless access to state-of-the-art devices.
- Continue developing shared workspaces based on staff needs.
- Continue research for alternative telephone system options to reduce telephone costs and enhance telephonic features.

Non-Departmental

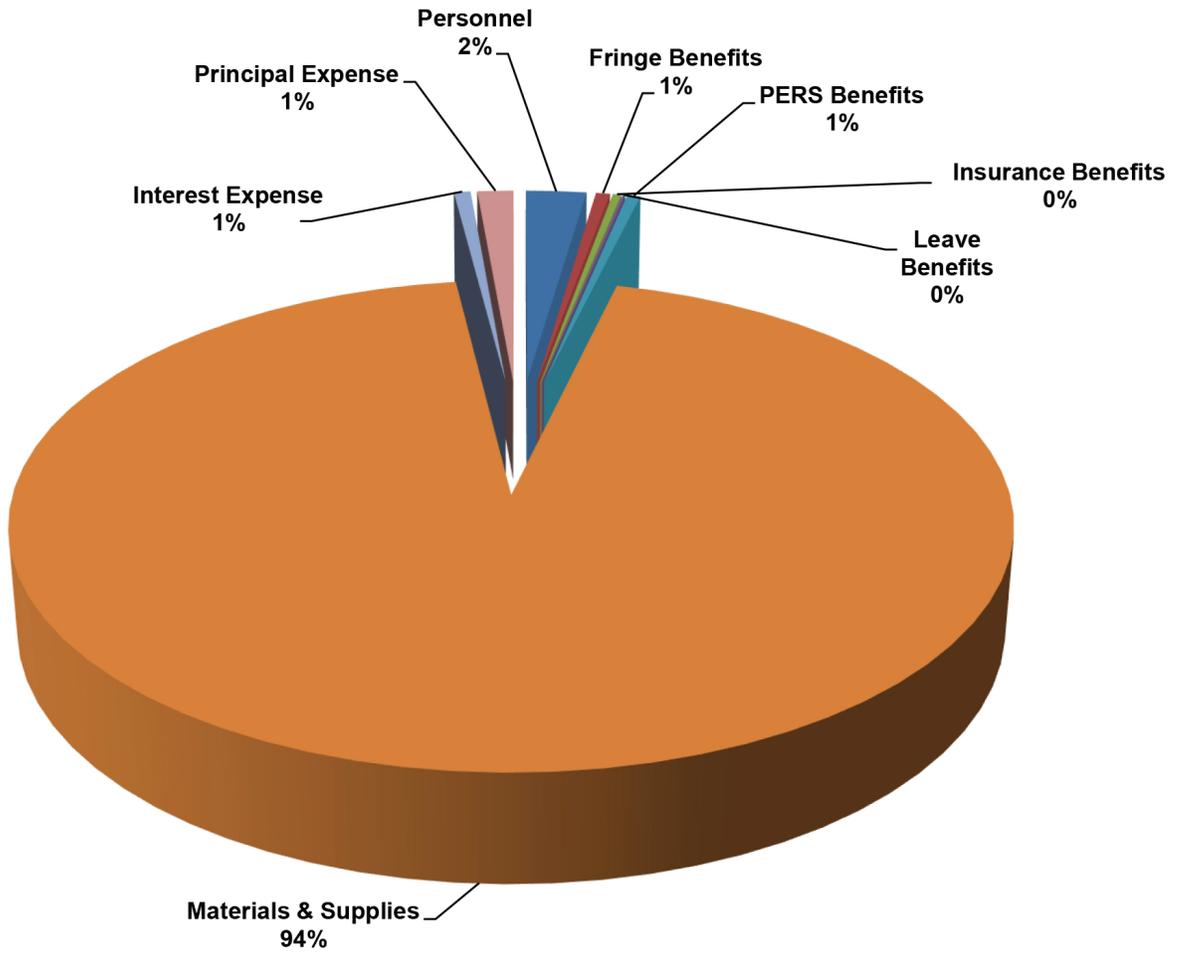
FY2018-2019 BUDGET SUMMARY	
Beginning Fund Balance	2,429,243
State Revenue	-
Federal Revenue	-
Local Revenue	50,000
Program Revenue	642,153
TOTAL REVENUE	3,121,396
Personnel	72,487
Fringe Benefits	16,837
Insurance Benefits	10,033
Leave Benefits	3,278
PERS Benefits	15,954
TOTAL PERSONNEL	118,589
Materials & Supplies	2,939,474
Interest Expense	20,000
Principal Expense	43,333
TOTAL MATERIALS & SUPPLIES	3,002,807
GAIN / (LOSS)	-

Non-Departmental Revenue Chart FY2018-2019



Local Revenue	Program Revenue
Fees for Service	Rent Income

Non-Departmental Expense Chart FY2018-2019



Facilities Management (Non-Departmental) Work Program

Facilities Management coordinates facilities maintenance and related services for all organization locations.

Funding:

Funding to support Facilities Management is received through in-direct charges to each program. In-directs are determined by the number of staff hired by the program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Continue with Albany facility remodel efforts to consolidate staff on one floor and moving public meeting spaces downstairs.
- Begin efforts to enhance reception area to better serve the public.
- Work with Commercial Realtor in obtaining tenants for leasing space to offset building costs.
- Review five-year maintenance plan and contracts; and conduct request for proposal (RFP) process to obtain new contractors ensuring maintenance projects are completed timely, and costs are within budget.

TAB PAGE: Community and Economic Development

TAB PAGE: Community and Economic Development

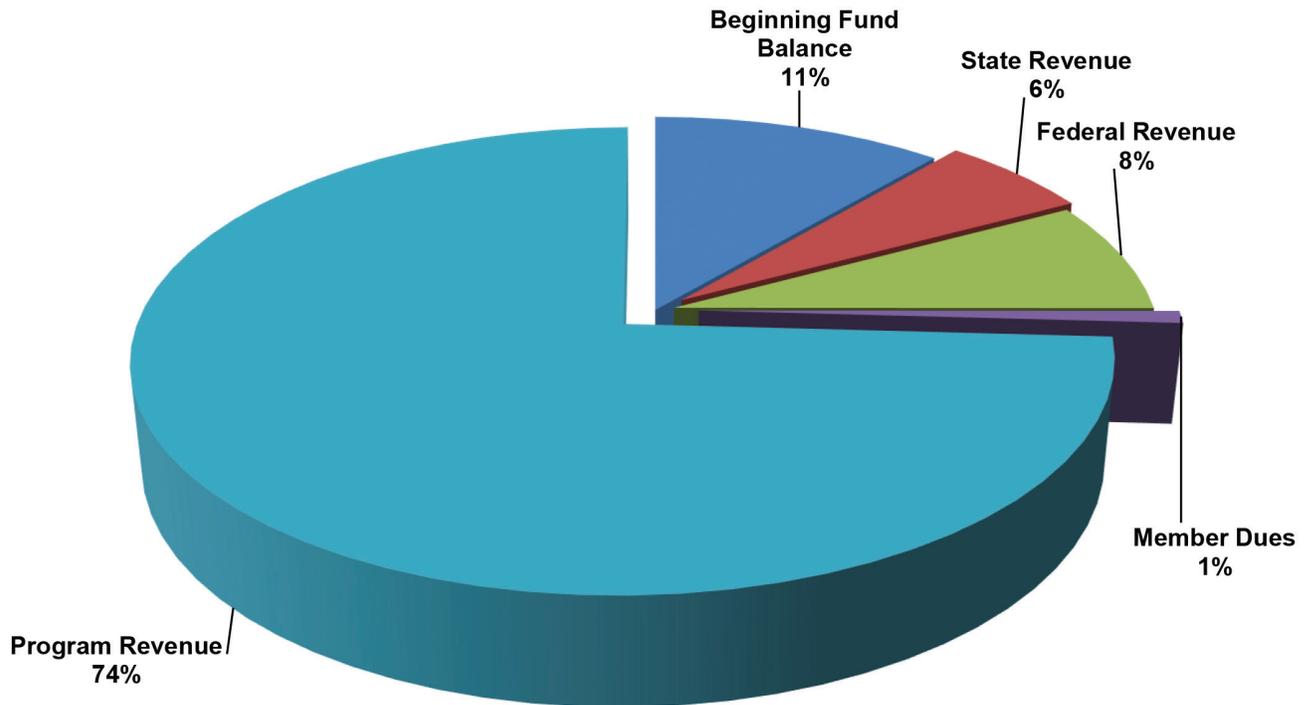
Community and Economic Development

FY2018-2019 BUDGET SUMMARY	
Beginning Fund Balance	1,211,131
State Revenue	639,367
Federal Revenue	846,000
Local Revenue	134,412
Program Revenue	7,984,979
TOTAL REVENUE	10,815,889
Personnel	1,146,698
Fringe Benefits	103,847
Insurance Benefits	490,282
Leave Benefits	58,633
PERS Benefits	243,747
TOTAL PERSONNEL	2,043,207
Materials & Supplies	8,772,682
Interest Expense	-
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	8,772,682
GAIN / (LOSS)	-

Community and Economic Development Revenue Legend

PROGRAM	BUDGET LINE	FUNDING SOURCE	AMOUNT
Planning	<i>Contract Revenue</i> <ul style="list-style-type: none"> • Geographic information systems (GIS) services • Planning services • CAMPO • AAMPO • Federal Emergency Management Agency (FEMA) 	Program/Federal	\$2,612,626.00
	<i>Dues</i>	Local	\$104,412.00
	<i>Economic Development Administration (EDA)</i>	Federal	\$75,000.00
	Environmental Protection Agency (EPA) - Brownfield	Federal	\$200,000.00
	Federal Lands Access Program	Federal	\$51,000.00
	<i>Oregon Department of Transportation (ODOT)</i> <ul style="list-style-type: none"> • CWACTION • Transportation Demand Management • Regional Park and Ride • <i>Safe Routes to School</i> 	Federal/State	\$272,976.00
CAMPO	<i>ODOT</i>	Federal/State	\$213,225.00
Cascades West Ride Line	<i>Coordinated Care Organization</i>	Program	\$7,379,550.00
	<i>Title XIX (Oregon Health Plan)</i>	Federal	\$516,000.00
AAMPO	<i>Contract Revenue</i>		
	<i>ODOT</i>	State	\$217,685.00
Contract Care Pilots	<i>Contract Revenue</i>	Program	\$300,000.00
	<i>Sponsorships</i>	Local	\$25,000.00

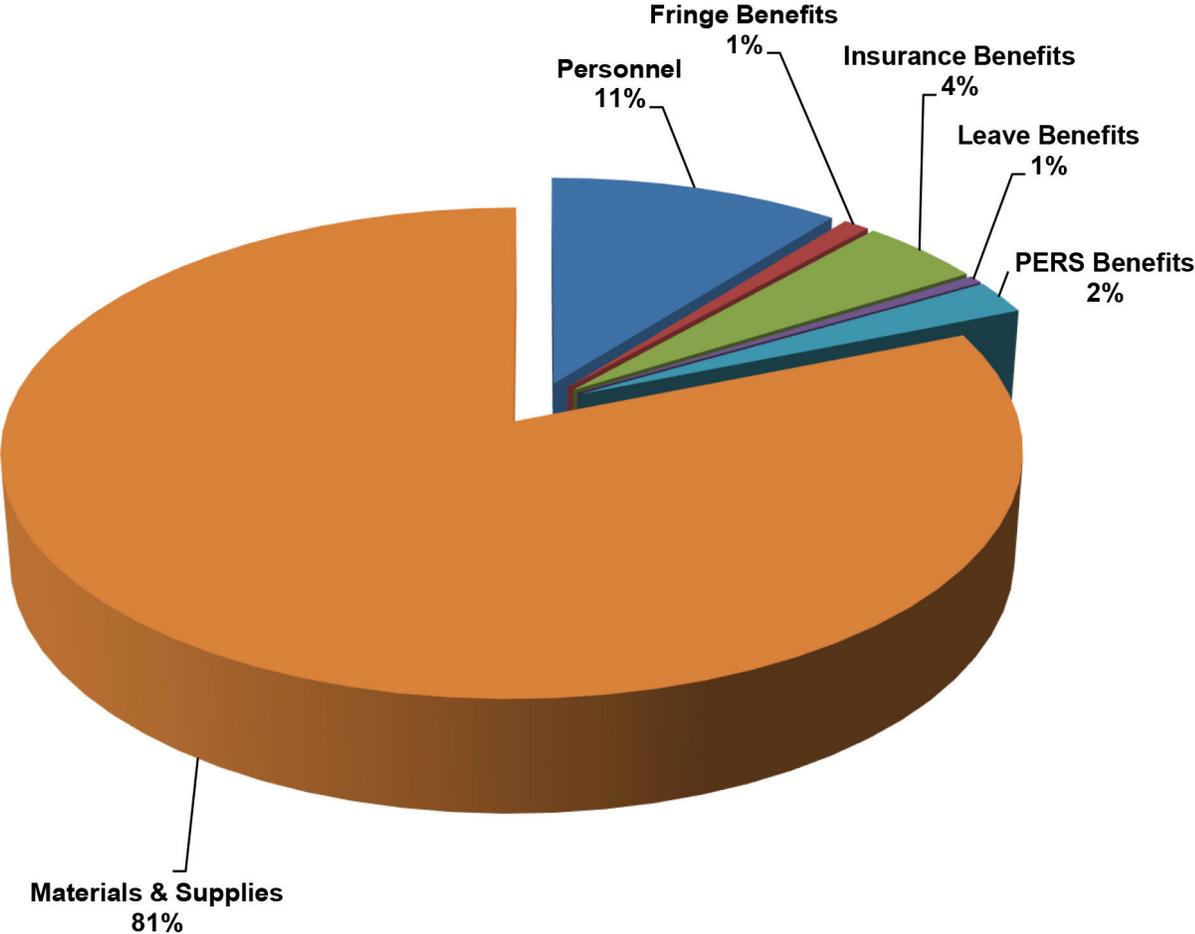
Community and Economic Development Revenue Chart FY2018-2019



*Federal contracts including funds passed through the State Government.

State Revenue	Federal Revenue
Oregon Department of Transportation	Economic Development Administration Title XIX Federal Contracts Environmental Protection Agency
Local Revenue	Program Revenue
Dues Fees for Service Interest Revenue Sponsorships	Contracts Revenue Coordinated Care Department of Land Conservation Development

Community and Economic Development Expense Chart FY2018-2019



Community and Economic Development Work Program

OCWCOG's Community and Economic Development (CED) department engages in a variety of programs that support the Region and member communities to improve overall economic health and resiliency. CED staff provides support services for regional planning, along with forums for resolving community-level and Region-wide issues. CED operates in the true spirit of regional councils across the country, staffing the Metropolitan Planning Organizations (MPOs), and economic development district (EDD), as well as providing unique transportation services such as Non-Emergent Medical Transportation (NEMT), the Area Commission on Transportation (ACT), and Transportation Options (TO) programs.

The Department has assisted local governments, communities, and economic development partners in meeting priority needs and opportunities for over 30 years. CED also helps our Region and its communities discuss and address local, regional, and multi-jurisdictional issues.

The largest areas of the Department, in terms of budget and staffing, are transportation services programs. The fastest growing of these is the *Cascades West RideLine*, which coordinates transportation services for eligible Oregon Health Plan (OHP) and Medicaid clients traveling to and from covered non-emergency medical services. In addition to standard daily service, staff has taken on several "pilot" projects aimed at exploring and resolving specific transportation needs and issues, such as Pedal Corvallis, a bikeshare program launched in 2016.

The Department staffs two MPOs in the Region – the Corvallis Area MPO (CAMPO) and the Albany Area MPO (AAMPO), as well as the Cascades West Area Commission on Transportation (CWACT). Additionally, CED staff provides a wide range of services to convene and resolve regional transportation issues related to transportation options, transportation demand management, transit integration, mobility management, and unique explorations, such as the nexus between health, transportation, and housing.

CED provides a robust business lending program, Cascades West Business Lending, designed to help businesses obtain financing for start-up and expansion. CED operates the four-county Cascades West Economic Development District (CWEDD) which supports local and regional economic development efforts, provides the Region's *Comprehensive Economic Development Strategy (CEDS)*, and acts as a conduit to additional State and Federal funding sources and programs.

CED offers planning services to our members, such as Geographic Information System (GIS), data analysis, mapping capabilities, general planning support, and engages in partnerships on development projects. In 2017, OCWCOG partnered with the Cities of Newport and Toledo, the Confederated Tribes of Siletz Indians, and Lincoln County, to secure a \$600,000 grant award through the U.S. Environmental Protection Agency, for assessing and prioritizing clean-up of brownfield sites in Lincoln County. Other projects include coalition work on Safe Routes to School programming, Federal Lands Access Planning, and Corridor Management Planning for the *Marys Peak to Pacific Scenic Byway Designation* of Highway 34.

Funding for CED programs comes from a variety of sources, mainly State and Federal contracts. Efforts are underway to diversify revenue streams to include more local contracts, grants, and private sector support. CED continues to strengthen partnerships and works collaboratively with the local Intercommunity Health Network Coordinated Care Organization (IHN-CCO), as well as the Oregon Department of Transportation (ODOT), member jurisdictions, and many other State and Federal agencies.

Funding for CED programs comes from a variety of sources, mainly State and Federal contracts. Efforts are underway to diversify revenue streams to include more local contracts, grants, and private sector support. CED continues to strengthen partnerships and works collaboratively with the local IHN-CCO, as well as ODOT, member jurisdictions, and many other State and Federal agencies.

Program Area Oversight Committees or Commissions:

- Community and Economic Development Committee
- CWEDD Board of Directors

Program Contact:

Phil Warnock

pwarnock@ocwcog.org

541.924.8474

Planning: Community Development

Improving the quality of life for residents in our Region has been the mission of OCWCOG since its inception. OCWCOG has a professional CED staff to assist communities, especially smaller communities, with specialized tasks for which they do not have in-house expertise or capacity. These tasks generally fall into two broad categories: Community Infrastructure Development, and Planning and Technical Assistance. These efforts often align with the implementation of the *CEDS* of the CWEDD, as staffed by OCWCOG and the Lane Council of Governments (LCOG).

Funding:

Funding is derived from a variety of sources based on grants and contracts, to include one or more of the following: State of Oregon funding through programs such as Transportation Growth Management (TGM) or Business Oregon grant programs; Federal programs such as the U.S. EPA Community Brownfields Assessment, U.S. Department of Commerce's (DOC) EDA planning grants, or U.S. Department of Agriculture (USDA) grants; or direct service contracts with regional entities such as cities, counties, ports, and tribes. Projects may include substantial funding for contract expenses for technical expertise outside OCWCOG, such as brownfield mitigation.

Goals:

- Maintain staffing that allows CED/CWEDD/OCWCOG to be responsive, proactive, and opportunistic.
- Develop productive Working Groups as directed by the *CEDS*, to leverage the Region's efforts toward economic development.
- Build better understand for members on regional wetland issues, state processes, and development barrier.
- Increase OCWCOG web services to communicate with, and inform, the OCWCOG regional partners and the CWEDD.
- Advance Brownfield mitigation efforts in Lincoln County and build Region-wide brownfield capacity.

Planning: Economic Development

The objectives of the Economic Development Planning program are to encourage new employment and investment opportunities, and promote a more stable and diversified economy in OCWCOG's tri-County Region, and four-County CWEDD. The function of this program is guided by the implementation of the *2015-2020 CEDS*; responsiveness to member needs, as they arise; and continued services of the Cascades West Business Lending (CWBL) program.

CWBL provides access to capital for small businesses through five direct loan programs, and packaging of two Small Business Administration (SBA) programs.

Technical assistance aims to provide member agencies services, such as GIS expertise, and assistance in grant writing, project development/management, and funding. GIS services to members is anticipated to increase substantially as the Department increases capacity and coordination with jurisdictions.

Funding:

Funding will be provided primarily through an EDA planning grant that is shared with the LCOG. Funding may also be derived from a variety of other sources, to include one or more of the following: State of Oregon, through programs such as TGM or Business Oregon grant programs; Federal programs such as EPA Community Brownfields Assessment, EDA planning grants, or USDA grants; direct service contracts with regional entities such as cities, counties, ports, and tribes.

Regional economic development efforts will leverage opportunities, build capacity, and respond to private sector feedback on best practices to support Business Retention and Expansion.

Goals:

- Implement *2015-2020 CEDS*.
- Provide increased CWEDD value added data sets, and member engagement opportunities.
- Implement FEMA Hazard Mitigation Planning grant for regional Economic Resiliency and Continuity of Governance readiness.
- Continue developing suite of GIS services.
- Increase marketing and services of CWBL, in coordination with the CWEDD's activities.

Planning: Technical Assistance and Miscellaneous Projects

OCWCOG provides support for local economic development initiatives through research, grant writing, project development and management, and technical assistance. Communities within the Region contract with OCWCOG for services, or OCWCOG provides services through contracts with funding entities, such as the Business Oregon or EDA.

OCWCOG provides these services when a project is multi-jurisdictional, as OCWCOG has expertise that local jurisdictions themselves do not, and/or the funding entity chooses to work with/through a regional agency.

The *Regional Industrial Lands and Wetlands Mitigation Project*, examining the extent to which wetlands constrain economic investment and identifying options to remove barriers to development of lands containing wetlands, is an example of an ongoing inter-jurisdictional project. The Cascades West Regional Consortium (CWRC) is a vehicle to pursue wetland issues, along with other barriers and opportunities for community and economic growth.

Funding:

Funding for these varied activities will come from projects as they are developed, and from a variety of Federal, State, Regional, and local sources.

Goals:

- Ongoing leadership and support of regional wetlands mitigation efforts.
- Assistance to members in accessing funding provided through State and Federal programs.
- Other projects as requested or initiated.

Transportation: Cascades West Area Commission on Transportation

OCWCOG staffs the Cascades West Area Commission on Transportation (CWACT). This includes maintaining information and decision-making systems, conducting research, assisting in the identification of regional transportation issues, and providing meeting support. These services are provided to the jurisdictions within our Region.

Funding:

Funding will be derived from ODOT primarily; OCWCOG may pursue additional resources through grants.

Goals:

- Assist members to access funding for transportation projects.
- Provide input and recommendations regarding State plans, policies, and programs.
- Advocate for enhanced coordination and collaboration with CAMPO and AAMPO, as well as with other ACTs, regional members, and ODOT staff.
- Provide guidance on regional transportation planning efforts, including *Transportation System Plans, Regional Park and Ride Plan, Transit Development Plans, and Statewide Transportation Improvement Funds*.
- Facilitate legislative engagement in the Region, including community meetings.

Program Area Oversight Committees or Commissions:

- CWACT Full Commission
- CWACT Executive Committee
- CWACT Technical Advisory Committee

Transportation: Transportation Demand Management; Transportation Options

The Transportation Demand Management (TDM)/Transportation Options (TO) program aids residents, travelers, and employers in the Region. There are multiple programmatic concentrations, all focused on helping to overcome barriers and gaps in the transportation network. These include: *Cascades West Rideshare*, *Valley Vanpool*, other services, including planning, and web-based resources. Staff works with local jurisdictions and employers, to expand transportation options available in our Region. Services coordinated under this program area include:

- *Cascades West Rideshare*,
- *Drive Less Connect*,
- *Valley VanPool*,
- Employer-based commute services,
- *Safe Routes to School*,
- *Regional Park and Ride Plan*, and
- Integration with community bikeshare program(s), including *Pedal Corvallis*.

Funding:

OCWCOG receives funding for TDM/TO activities from ODOT Region 2, as an allocation of the *Statewide Transportation Improvement Program (STIP)*. Over the past few years, there has been a concerted effort to increase funding diversity, along with increasing statewide investment in transportation options through ODOT's Rail and Public Transit Division. The Regional Park and Ride Plan is funded through a separate *STIP* grant from the Region 2 funds.

Additional funding comes from grants to assist communities as they build or enhance *Safe Routes to School (SRTS)* programs. These funds are administered by ODOT's Transportation Safety Division. Sponsorships by local private organizations have increased substantially over the past several years, and fully cover match requirements of the grants. OCWCOG's current *SRTS* activities focus on Albany, Harrisburg, Jefferson, Lebanon, and Sweet Home; ongoing support is provided to schools throughout the Region with active programs. Funding for *SRTS* infrastructure projects was included in HB 2017, marking the first time in six years that communities will have the opportunity to apply for infrastructure improvements directly related to student safety.

Goals:

- Continue developing *Regional Park and Ride Plan*.
- Collaboration with ODOT in the enhancement of the multistate ride-matching system.
- Support communities in accessing *SRTS* infrastructure improvement.
- Expansion of vanpool services to link the Mid-Willamette Valley and the Central Oregon Coast.
- Community transportation grant writing assistance; increase community resources.

Transportation: Miscellaneous Transportation Projects

This area of work assists the Region and local communities with transportation projects, plans, and studies, and is largely integrated throughout other CED functions. Services are provided at the request of a local jurisdiction, as an outcome of the work of the CWACT, or other multi-jurisdictional collaboration.

Funding:

Funding is typically provided by a local jurisdiction or the State of Oregon via contract or intergovernmental agreement (IGA). OCWCOG may utilize dues to cover costs of applying for funds, developing scopes of work, or contracts for these projects.

Funding may be provided by multiple sources and jurisdictions, to include leverage of OCWCOG transportation dues for a variety of services.

Goals:

- Develop and maintain capacity to respond to requests for service.
- Conduct a regional member needs assessment, especially related to transportation and economic development.
- Conduct at least one partner TGM project.
- Complete *Highway 34 Scenic Byway Corridor Management Plan*.
- Complete *Monroe/Alpine Connectivity Plan*.

Cascades West RideLine, Non-Emergent Transportation Brokerage

Cascades West RideLine (RideLine) provides non-emergent medical transportation (NEMT) for Medicaid-eligible clients enrolled in the OHP through either IHN-CCO or the Oregon Health Authority (OHA). In accordance with Oregon Administrative Regulations, traveling to and from covered medical services is available for Medicaid recipients. *RideLine*, working with transport providers, coordinates the most appropriate and cost-effective rides to and from Medical appointments using a variety of modes of transport, including: transit, sedan, wheelchair, stretcher, secured, or mileage reimbursement (when client or someone drives them to and from appointment). Evening, weekend, and holiday after hours transport is available for urgent, but non-emergent medical transportation.

Pilot Projects:

RideLine, in conjunction with the IHN-CCO, is working on NEMT pilot projects funded by IHN-CCO. These pilots include:

- Client travel training;
- Member satisfaction;
- Bikeshare;
- Web-based software;
- Evidence-based classes; and
- Well Care hospital discharge follow-up coordination.

Funding:

Funding for *RideLine* transportation program comes from the Title XIX program through IHN-CCO and the OHA. Pilot projects are funded by IHN-CCO and sponsors. Funding is restricted to be used for non-emergent medical transportation only.

Goals:

- Develop web-based prior authorization software allowing better access for members, self-management, accuracy of information, and increase member accountability.
- Coordination with *RideLine* and OCWCOG's Senior and Disability Services' for integration of two call centers.
- Increase member satisfaction through service quality performance metrics adherence.
- Expand the member-centered bikeshare program.
- Increase the number of successful hospital discharges avoiding readmittance through Well Care Program follow-up.

Albany Area Metropolitan Planning Organization

AAMPO is the federally-designated MPO for the Albany Urbanized Area. AAMPO members include the cities of Albany, Jefferson, Millersburg, and Tangent, Linn, and Benton Counties, and the ODOT. Staffing for AAMPO is provided through a five-year contract with OCWCOG.

MPOs provide a venue for collaborative regional transportation planning, with key tasks being development of a *Regional Transportation Plan (RTP)*, and prioritization of regional transportation projects for federal funding.

Funding:

Funding for AAMPO planning and programming activities is primarily comprised of the Federal Highway Administration (FHWA) Planning (PL) funds and Federal Transit Administration (FTA) 5303 funds, which are programmed through ODOT.

ODOT State Planning and Research (SPR) funds, also a Federal source, are occasionally received to support specific planning efforts. The combined PL and 5303 funding level are anticipated to remain relatively unchanged for AAMPO.

Goals:

- Benefit member jurisdictions through OCWCOG and AAMPO's increased staffing and services.
- Facilitate the Linn-Benton Loop Board, and support strategic regional transit planning in partnership with CAMPO and regional partners.
- Continue support of regional planning efforts, including local transportation system planning, transit coordination, local visioning efforts, and transportation options planning.

Program Area Oversight Committees or Commissions:

- AAMPO Policy Board
- AAMPO Technical Advisory Committee
- AAMPO Project Advisory Committee

Corvallis Area Metropolitan Planning Organization

CAMPO is the designated MPO for the Corvallis Urbanized Area, which includes the cities of Corvallis, Philomath, Adair Village, and adjacent parts of Benton County. CAMPO coordinates transportation planning and programming in the Corvallis Urbanized Area, and serves as a forum for cooperative decision-making. CAMPO's transportation planning and programming activities are driven by the Federal transportation planning regulations, and are managed by the CAMPO Policy Board.

Major responsibilities of CAMPO are the development of the RTP, updated every five years; *Transportation Improvement Program (TIP)*, updated every two years, and; *Unified Planning Work Program (UPWP)*, which outlines the annual work program and budget.

Funding:

Funding for CAMPO operation comes mainly from Federal and State sources; 89.73% of CAMPO's revenue is from the U.S. Department of Transportation and a 10.27% required match is provided by ODOT.

The Federal dollars are passed through ODOT to CAMPO. Occasional Federal or State grant dollars from year-to-year change the ratio in the budget. The Federal sources are composed of PL dollars from the FHWA and transit planning dollars from the FTA. Funding is expected to remain stable in the coming years.

Goals:

- Benefit member jurisdictions through OCWCOG and CAMPO's increased staffing and services.
- Facilitate the Linn-Benton Loop Board, and support strategic regional transit planning in partnership with AAMPO and regional partners.
- Seek Federal and State grant opportunities for local projects.

Program Area Oversight Committees or Commissions:

- CAMPO Policy Board
- CAMPO Technical Advisory Committee
- CAMPO Project Advisory Committee

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TAB PAGE: Business Lending

TAB PAGE: Business Lending

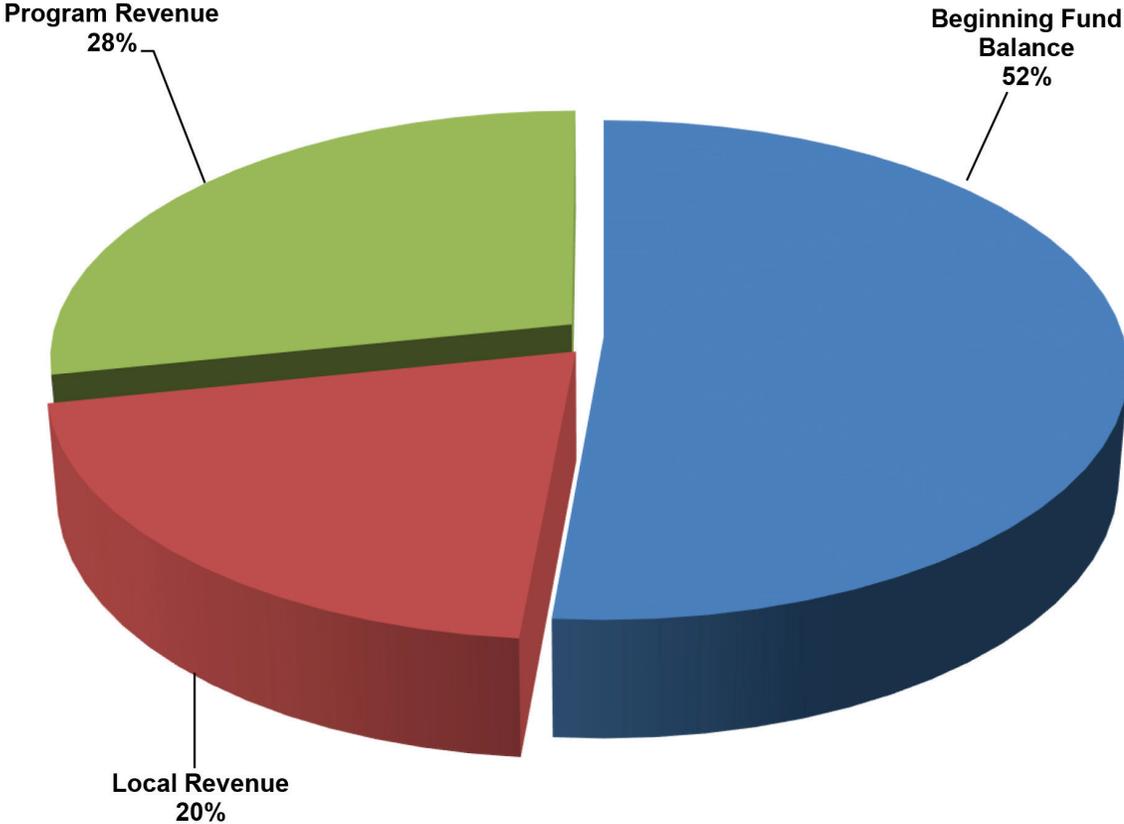
Business Lending

FY2018-2019 BUDGET SUMMARY	
Beginning Fund Balance	441,570
State Revenue	-
Federal Revenue	-
Local Revenue	175,000
Program Revenue	242,776
TOTAL REVENUE	859,346
Personnel	110,231
Fringe Benefits	9,674
Insurance Benefits	28,636
Leave Benefits	8,542
PERS Benefits	23,845
TOTAL PERSONNEL	180,928
Materials & Supplies	660,798
Interest Expense	17,620
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	678,418
GAIN / (LOSS)	-

Business Lending Revenue Legend

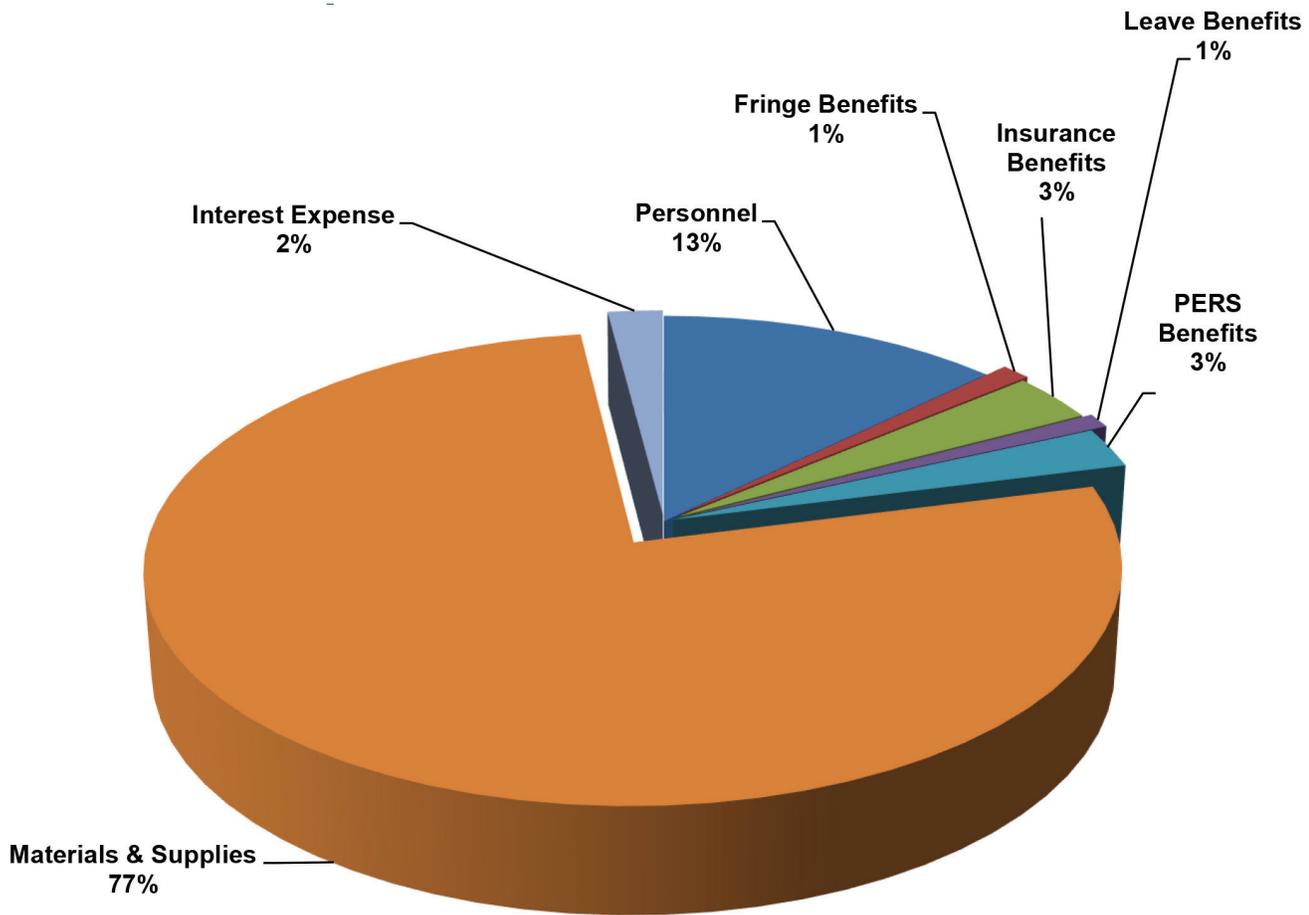
PROGRAM	BUDGET LINE	FUNDING SOURCE	AMOUNT
Business Lending	<i>Borrower Fees</i>	Program	\$550.00
	<i>Contract Revenue</i>	Program	\$55,000.00
	<ul style="list-style-type: none"> • CCD Business Development Corporation • Oregon Business Development Corporation 		
	<i>Loan Processing Fees</i> (Program Administration)	Local	\$132,055.00
	<i>Transfer In</i>	Local	\$33,718.00

Business Lending Revenue Chart FY2018-2019



Local Revenue	Program Revenue
Fees for Service	Borrower's Fees
Interest Revenue	Contracts Revenue
	Loan Fees
	Loan Processing Revenue
	Program Income
	Service Fees
	Transfers In

Business Lending Expense Chart FY2018-2019



Business Lending Work Program

OCWCOG's Cascades West Business Lending (CWBL) program delivers professional commercial loan packaging, closing, servicing, and collection services through various direct and indirect loan programs. Through contracts, OCWCOG provides administrative services, technical assistance, and professional lending services to government and non-profit entities managing economic development loan programs. The combined activities of the contractual and direct loan programs provide small businesses with a single source of non-conventional capital in the Region.

Private small businesses access capital and technical assistance through various loan programs. Our loan programs are geared toward companies that are unable to obtain traditional funding through conventional private sector sources. Given recent changes to relationships with our Small Business Administration (SBA) Certified Development Company (CDC), and the resultant impact to the program's revenues, new CDC relationships have been established and the lost revenues are being reestablished. The CWBL program has entered into a contract with Lincoln City Urban Renewal District to manage their existing loan portfolio and package, close, and service new loans.

Funding:

Funding for the CWBL program is derived from fees on SBA loans; other loan program revenue (fees and interest), and contracts with other entities for which OCWCOG manages business lending programs. CDC relationships, marketing, outreach to new markets, new partners, and new programs are designed to enhance program revenue diversification.

Goals:

- Capitalization of a MicroEnterprise Revolving Loan Fund.
- Continuation of a sustainability plan for ongoing revenues and operations.
- Re-capitalization of loan funds.
- Enhance program revenue diversification, including offering services to other Urban Renewal Districts in the Region.
- Establishment of one or more new local/Regional loan programs.
- Develop and implement a new program marketing plan.
- Coordinate with economic development programs and small business development centers (SBDC) to promote OCWCOG loan programs.

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TAB PAGE: Senior and Disability Services

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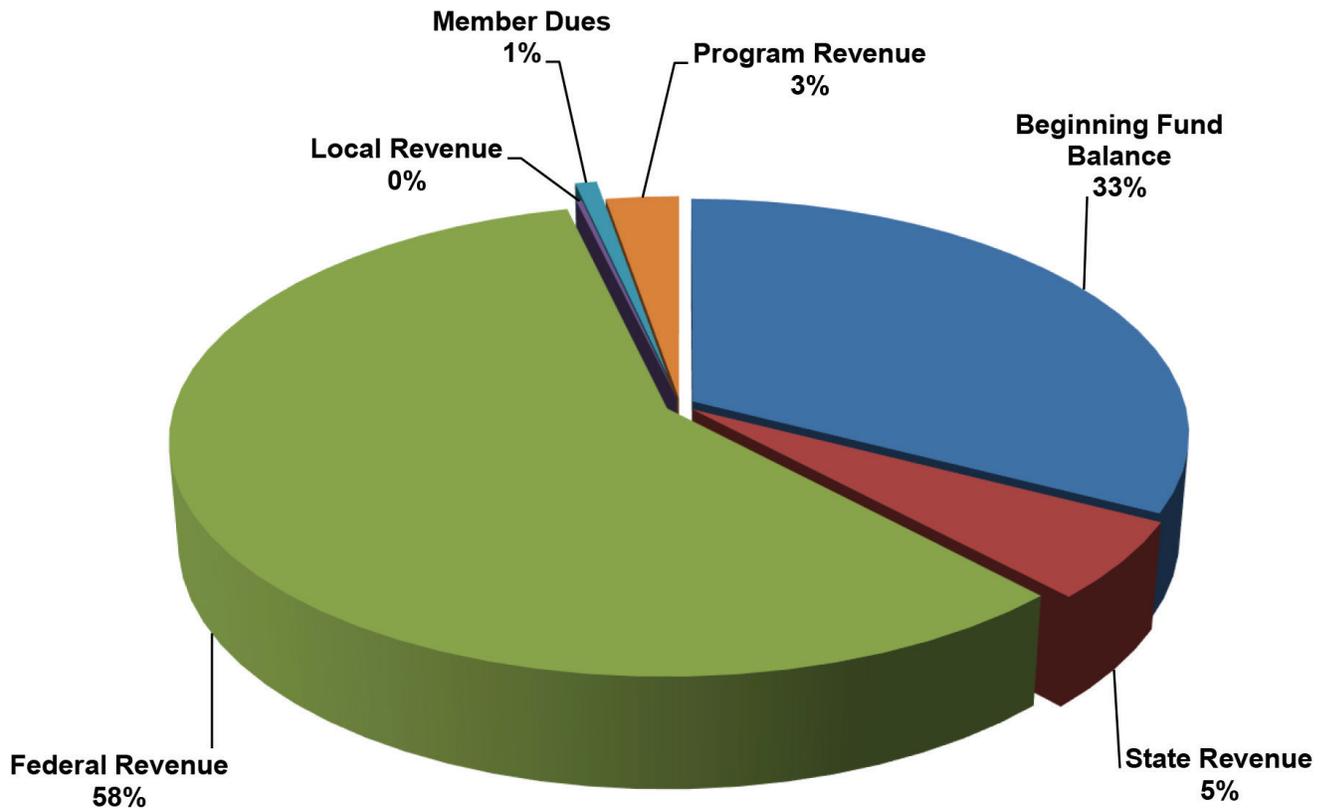
Senior and Disability Services

FY2018-2019 BUDGET SUMMARY	
Beginning Fund Balance	6,177,864
State Revenue	1,030,654
Federal Revenue	11,060,935
Local Revenue	194,281
Program Revenue	514,450
TOTAL REVENUE	18,978,184
Personnel	5,451,308
Fringe Benefits	485,793
Insurance Benefits	1,741,141
Leave Benefits	323,013
PERS Benefits	1,156,233
TOTAL PERSONNEL	9,157,488
Materials & Supplies	9,820,696
Interest Expense	-
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	9,820,696
GAIN / (LOSS)	-

Senior and Disability Services Revenue Legend

PROGRAM	BUDGET LINE	FUNDING SOURCE	AMOUNT
Administration	<i>Title XIX</i>	Federal	\$350,000.00
	<i>Federal Match</i>	Federal	\$173,300.00
Albany Title XIX	<i>Title XIX</i>	Federal	\$7,324,411.00
	<i>Dues</i>	Local	\$115,558.00
	<i>Federal Match</i>	Federal	\$115,558.00
Toledo Title XIX	<i>Title XIX</i>	Federal	\$2,322,131.00
	<i>Dues</i>	Local	\$62,223.00
	<i>Federal Match</i>	Federal	\$62,223.00
OPI/OAA	<i>Fee for Service</i>	Local	\$16,500.00
	<i>OPI Client Fees</i>		
	<i>OAA</i>	Federal	\$572,012.00
	<i>OPI</i>	Federal	\$1,030,654.00
Special Contracts and Grants	<i>Contracts</i>	State/local	\$500,950.00
	<ul style="list-style-type: none"> • <i>Program to Encourage Active and Rewarding Lives (PEARLS)</i> • <i>STEPS</i> • <i>Linn County Special Transportation Funds (STF)</i> • <i>Benton County STF</i> • <i>In-Take CM Lincoln County Hospitals</i> • <i>Private Admission Assessments (PAA)</i> 		
	<i>Options Counseling / No Wrong Door (NWD)</i>		

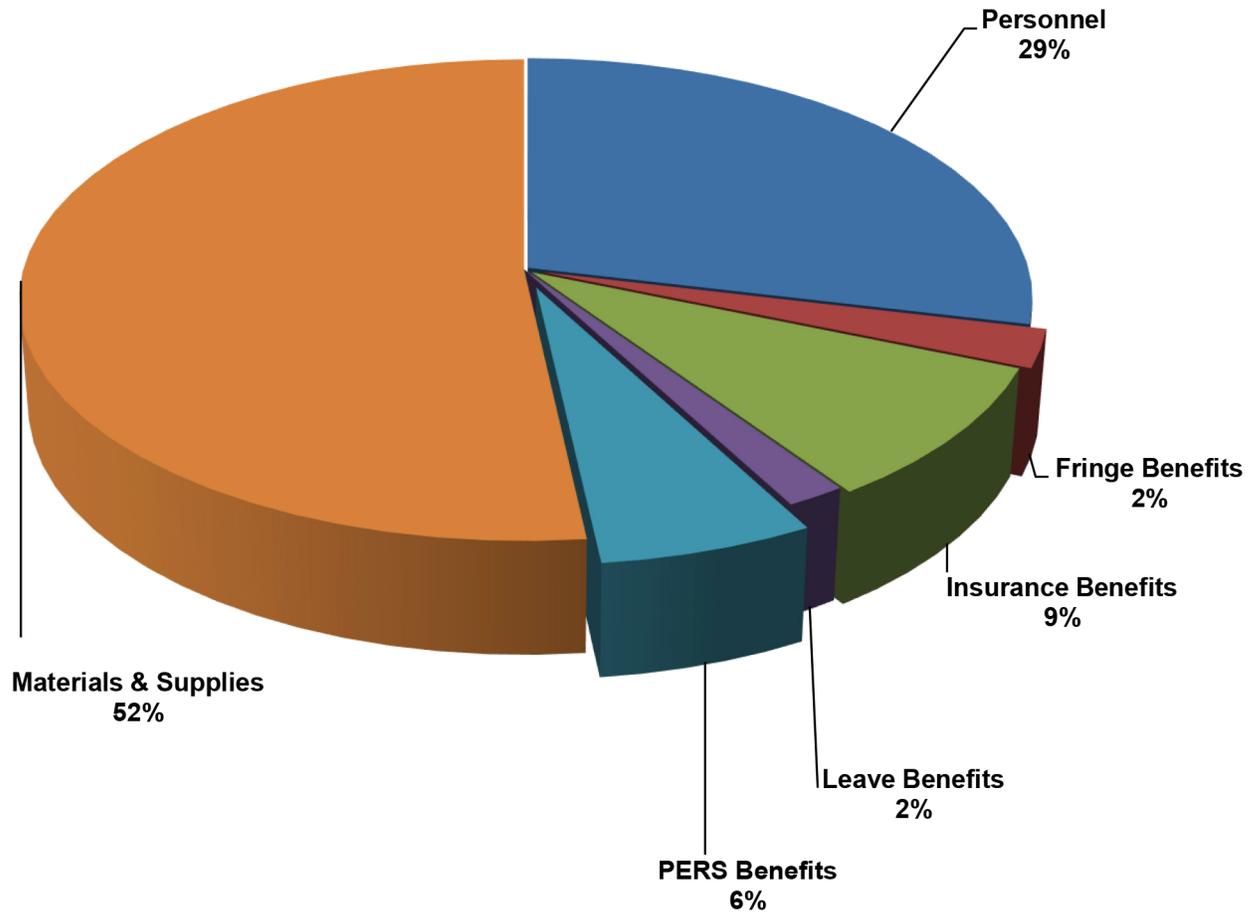
Senior and Disability Services Revenue Chart FY2018-2019



*Federal contracts including funds passed through the State Government.

State Revenue	Federal Revenue
<i>Oregon Project Independence</i>	Older Americans Act Title XIX Federal Match
Local Revenue	Program Revenue
Donations Dues Fees for Service Grant Revenue	Contracts Revenue Match Miscellaneous Revenue Program Income Transfers In

Senior and Disability Services Expense Chart FY2018-2019



Senior and Disability Services Work Program

The Senior and Disability Services (SDS) department manages Medicaid and other services through the Cascades West Area Agency on Aging (CWAAA). The coordinated operation of these various State, Federal, and local government funds, support advocacy, and promote dignity, independence, and choice for seniors and people with disabilities. OCWCOG, through the CWAAA, provides services that are unique and complementary to ones provided by community partners, and continues to strengthen relationships and work collaboratively with a variety of public and private entities in our service area, such as Samaritan Health Services and our local Coordinated Care Organization (CCO), Intercommunity Health Network (IHN).

At the request of OCWCOG member governments, and under a Medicaid contract with the State of Oregon's Department of Human Services (DHS), OCWCOG administers the State's long-term care, Medicaid, *Supplemental Nutrition Assistance Program (SNAP)*, and adult protective services programs for people over 65 and adults with physical disabilities (18 to 64 years).

As the lead agency of the *Aging and Disability Resource Connection (ADRC)* of Linn, Benton, and Lincoln Counties, OCWCOG's information and referral workers provide access to programs administered by OCWCOG, and serves as a "no wrong door" entry point to external community resources and programs. Through Options Counseling, consumers or families learn of community resources and develop an action plan to address an individual's needs. Information and Referral, and Options Counseling services are available to people of all ages, income, and disability types who have questions on the full range of long-term care supports in the community.

Oregon Project Independence (OPI) is a State-funded program directed toward keeping people in their own home as long as possible. Historically, *OPI* was a program that served people over the age of 60 who needed assistance with activities of daily living. In 2015, the Oregon State Legislature expanded the scope of the program through a pilot that serves consumers between the ages of 19 and 59. The pilot has been continued through Fiscal Year 2019. The Older Americans Act (OAA) provides essential funds to support a wide array of programs, services, and projects, including elder justice, family caregiver services, outreach, and Evidence Based Health Promotion classes. *OPI* and OAA programs can delay or prevent the use of higher cost public assistance programs, such as Medicaid.

Program Contact:

Randi Moore

rmoore@ocwcog.org

541.924.8438

Program Administration

Program Administration services are provided by the Department Director, Program Supervisor, and Administrative staff. The function of this team is to support the agency, the Senior and Disability Advisory Councils (SSAC and DSAC), the *ADRC* Advisory Council, and SDS consumers. Public education and advocacy efforts are targeted to assist and inform all citizens of Linn, Benton, and Lincoln Counties regarding issues and developments in the field of aging and disability services.

In the fall of 2017, the SSAC and DSAC decided to meet jointly every other month, as opposed to monthly which had been their practice. This change has allowed for more focus on the development of the smaller Advisory Committees, such as Issues and Advocacy (IA), Contract Monitor and Review, and the *Meals on Wheels* Advisory Committee (MOWAC). The resurgence of the Care Planning Committee (CPC) has been well received. In this Committee, Advisory Council members are provided with a better understanding about long-term care programs that SDS administers. This helps support advocacy and outreach in our communities.

Program Area Oversight Committees or Commissions:

- Disability Services Advisory Council
- Senior Services Advisory Council

Funding:

Funding for Program Administration comes from Medicaid and OAA allocations.

Goals:

- Increase engagement of the Advisory Councils through better training and increased collaboration with the Oregon Association of Area Agencies on Aging and Disabilities (O4AD).
- Work more closely on joint projects with the Advisory Councils of neighboring Area Agencies on Aging, Northwest Senior and Disability Services (NWSDS) in Salem and Lane Council of Governments (LCOG) in Eugene.
- Use the Advisory Councils to develop and complete a consumer satisfaction survey this fiscal year. The information from the survey will be used to identify goals and focus areas to be used in future *Area Plan* development.
- Strengthen community partnerships to ensure that services for older adults and younger adults with disabilities are more integrated in health services, housing, and food security programs across the Region.

Medicaid Program

The contract with DHS to administer the Medicaid program is by far the largest contract SDS administers, approximately \$20 million for the biennium.

Medicaid program staff determine eligibility for medical coverage for those who are aged, disabled, or blind in our Region. In addition, SDS administers the Medicare Savings Programs (MSP) for those older adults and people with physical disabilities who are also receiving Medicare. SNAP is offered for these same individuals, as well as those age 60 and over who are not eligible for Medicaid or MSP. SNAP consumers receive food benefits through the *Oregon Trail* card, and are eligible based on income and household living expenses. Eligibility determination and case coordination is provided to approximately 14,000 consumers.

Case managers provide Long-Term Services and Support coordination of medical care, as well as support with activities of daily living in a variety of home and community-based facility settings, including nursing facility care. Support programs emphasize consumer choice and maximize independence and cost effectiveness. Consumers and families work with OCWCOG staff to develop a service plan appropriate for each individual's goals, strengths, and preferences.

Funding:

Ninety-nine percent of the funding for Medicaid, *SNAP*, and Adult Protective Services is through an intergovernmental agreement with DHS. OCWCOG uses local dollars, such as member dues, for Medicaid match.

Goals:

- Use workload model data to identify trends in caseload numbers, including using it to identify the need for up-staffing in teams that are working at higher levels of full-time employees (FTE) than there are employees.
- Complete new Quality Assurance (QA) positions to perform random QA reviews monthly to ensure standards that are identified by the Medicaid contract are met identified, and SDS improves customer service to consumers.
- Continue to explore and implement partnerships that can enhance or expand Medicaid programs with Medicaid match.

Adult Protective Services

OCWCOG is statutorily and contractually obligated to screen complaints of abuse and neglect that come to the agency. Adult Protective Services (APS) Specialists investigate allegations of verbal, sexual, and physical abuse, as well as neglect and financial exploitation. Protective services are provided to those 65 and older, and people with disabilities over the age of 18. Investigators work collaboratively with other agencies, such as the State Ombudsman program, County mental health programs, local law enforcement agencies, and district attorney offices. Complaints that don't meet the scope of the APS program are provided with other resources and supports.

Funding:

APS is funded solely by the Oregon Legislature through a contract with the Oregon DHS.

Goals:

- Engage in more community speaking engagements, training the public on recognizing the signs of abuse and neglect, and the actions to take if they have concerns. Specifically, with the support of the Advisory Councils, APS staff will develop training materials focused on informing consumers of the signs of abuse, so they are less at risk from care providers, family members, or financial scams.
- Continue to submit 90% of APS reports within mandated contract timeframes.
- Utilize quality assurance/trainer positions to train new APS staff, as well as for doing random APS report review to support standardization and consistency. The addition of an APS specific case aide is designed to ensure tracking of report due dates for contract compliance.

Older American Act Programs, *Oregon Project Independence*, and Contracts

Older American Act (OAA) and *Oregon Project Independence* (OPI) programs help older adults and people with disabilities to live and thrive in communities of their choice for as long as possible. These programs provide information, assistance, case management, preventative evidence-based health services, legal services, elder abuse prevention, family caregiver support, and Options Counseling, as well as personal and home care.

Funding:

Funding for OAA programs and *OPI* come from multiple sources including Federal dollars (25%), State General Funds (45%), local income from program participant fees, in-kind match (5%), and contracts (25%). The budget has varied through the years based on the overall health of the economy.

SDS works hard to find the most cost-efficient way to serve the members of our community. Contracting with local non-profits, such as hospice and adult day services to provide respite and caregiver training, or the local YMCA, to provide evidence-based falls prevention classes, allows SDS to spread OAA funds across the Region.

SDS uses contract funds that come into the agency as revenue, such as through the Options Counseling/No Wrong Door contract provided by State General Funds. Various contracts with Samaritan Health Services is used as Medicaid Match and allows us to bring in more Federal dollars.

Goals:

- Increase the number of younger consumers with disabilities utilizing the *OPI* program.
- Expand the types of contracts OCWCOG has with community partners to diversify the funding streams used to support OAA programs.

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TAB PAGE: Community Services Program

TAB PAGE: Community Services Program

Community Services Program

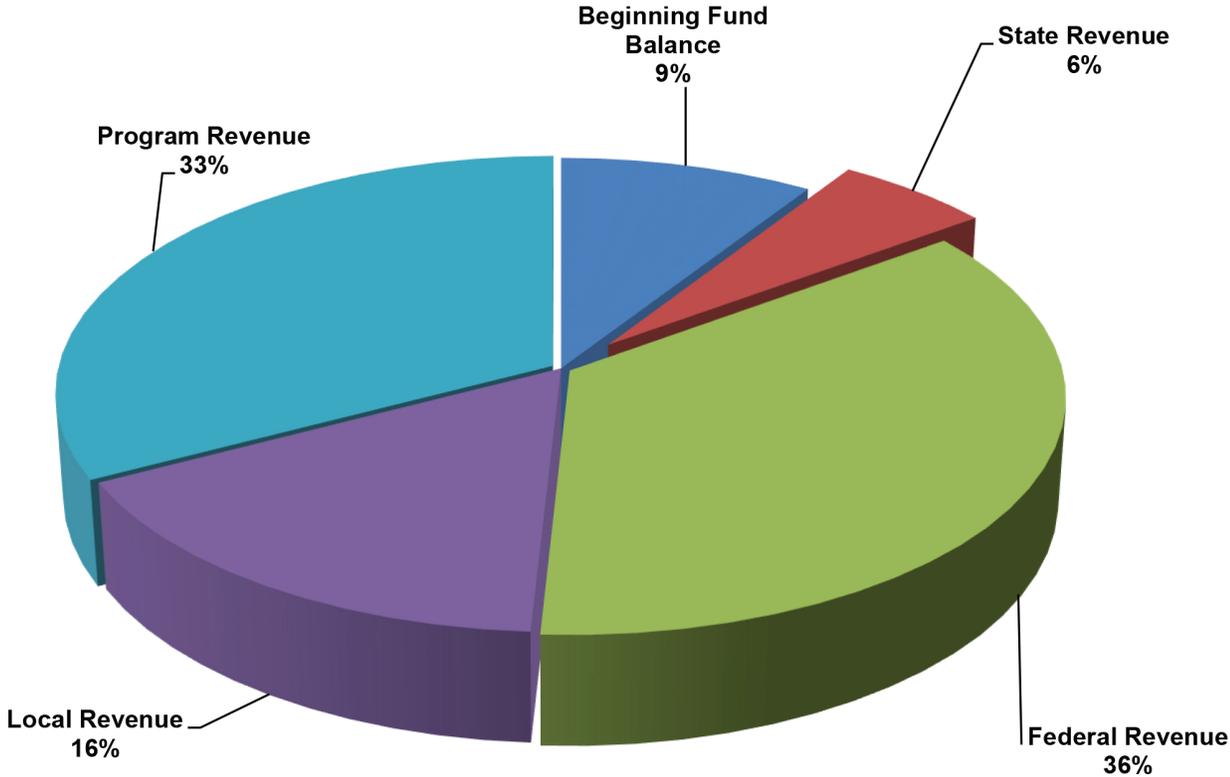
FY2018-2019 BUDGET SUMMARY	
Beginning Fund Balance	312,713
State Revenue	195,490
Federal Revenue	1,221,194
Local Revenue	559,669
Program Revenue	1,110,262
TOTAL REVENUE	3,399,328
Personnel	743,854
Fringe Benefits	89,874
Insurance Benefits	178,067
Leave Benefits	39,027
PERS Benefits	161,383
TOTAL PERSONNEL	1,212,205
Materials & Supplies	2,187,123
Interest Expense	-
Principal Expense	-
TOTAL MATERIALS & SUPPLIES	2,187,123
GAIN / (LOSS)	-

Community Services Program Revenue Legend

PROGRAM	BUDGET LINE	FUNDING SOURCE	AMOUNT
Senior Corps Program, Retired and Senior Volunteer Program (RSVP), and Foster Grandparent Program (FGP)	<i>Contract Revenue</i> <ul style="list-style-type: none"> • Corporation for National and Community Service (CNCS), <i>RSVP</i> • CNCS, <i>FGP</i> 	Federal	\$290,940.00
	<i>Donations</i> <ul style="list-style-type: none"> • Voluntary Donations 	Local	\$2,000.00
	<i>SHIBA Program Revenue</i> <ul style="list-style-type: none"> • State of Oregon • Medicare Improvements for Patients and Providers Act (MIPPA) • Senior Medicare Patrol (SMP) 	State / Local	\$32,500.00
	<i>Match Grants</i> <ul style="list-style-type: none"> • City of Yachats • City of Lincoln • City of Toledo • United Way of Linn County • United Way of Benton and Lincoln Counties • Lincoln County Commissioners • Samaritan Social Accountability • Siletz Tribal Charitable Contribution Fund (<i>FGP</i>) • Siletz Tribal Charitable Contribution Fund • Trust Management Services • Early Learning Hub of Linn, Benton, and Lincoln Counties 	Local/State	\$89,616.00
Benton County Veterans Services	<i>Contract Revenue</i> <ul style="list-style-type: none"> • Benton County 	Local	\$159,700.00
	<i>Federal Match</i> <ul style="list-style-type: none"> • Benton County 	Federal	\$40,000.00
	<i>Veterans</i> <ul style="list-style-type: none"> • Oregon Department of Veterans Affairs (ODVA) 	State	\$105,166.00
	<i>Grant Revenue</i>	Local	\$30,000.00

Meals on Wheels	Contract Revenue	State	\$90,324.00
	• <i>OPI Young Disabled</i>		
	Donations	Local	\$280,000.00
	• Annual solicitation to member jurisdictions		
	• Mother's Day tea solicitation mailing		
	• Senior Services Foundation (SSF)		
	• Voluntary donations to the meal sites		
	Grants	Local	\$200,243.00
	• Samaritan Health Services		
	• United Way of Linn County		
• United Way of Benton and Lincoln Counties			
• Kiwanis and other service organizations, and local foundations			
• Banfield Pet Food			
• Lincoln County Commissioners			
Older American Acts (OAA)	Federal	\$578,842.00	
Program Meals Revenue	Local	\$153,804.00	
• Self-pay meals at the meal sites			
Meals on Wheels	Federal	\$388,072.00	
XIX Siletz	Federal	\$5,000.00	
Revenue Title XIX	Federal	\$98,000.00	
USDA	Federal	\$111,280.00	
Special Contracts and Grants	State/Local	\$386,190.00	
Contracts			
• <i>Money Management</i>			
• Evidence Based Funds			
• Older Health Specialist			
Meal Reserve	Local	\$12,000.00	
Fee for Service			
• This is an internal transfer based off meals delivered to help with the purchase of a delivery vehicle, if needed.			
Internal Transfer	Local	\$5,000.00	
• This is an internal transfer to help with the purchase or repair of large kitchen equipment, if needed.			

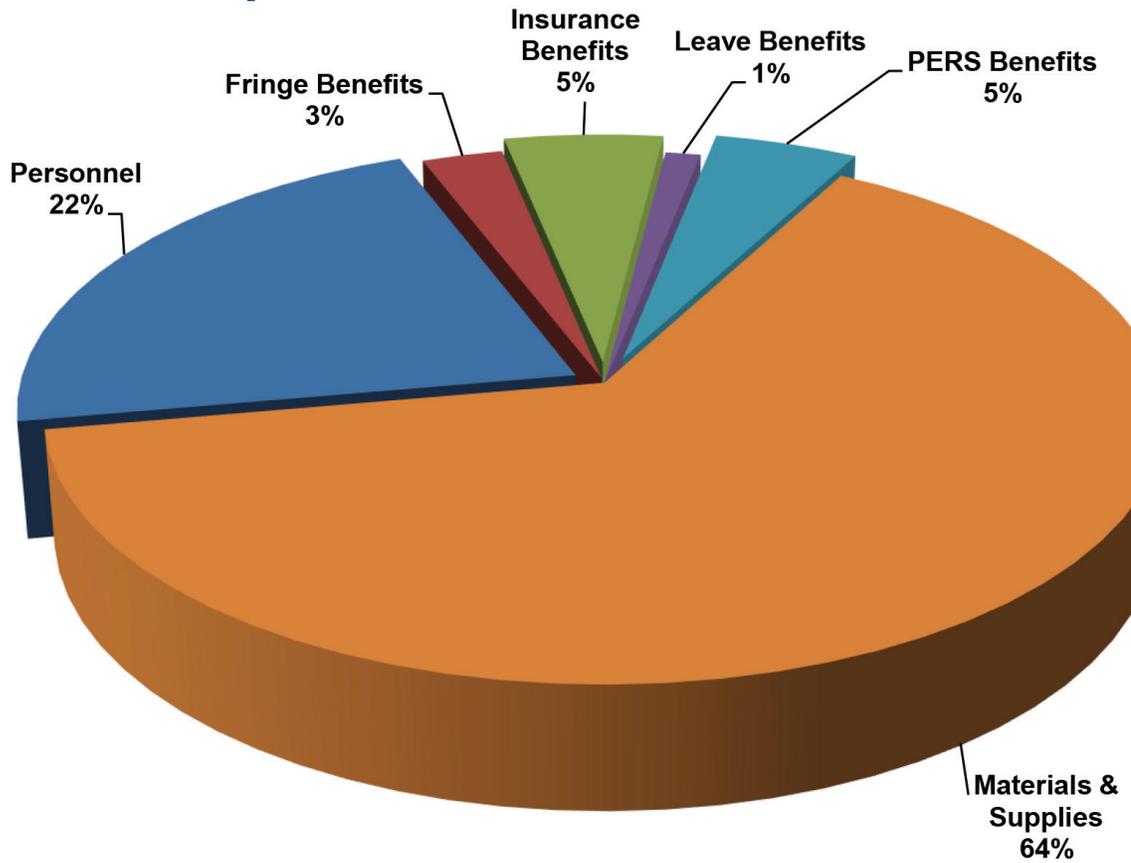
Community Services Program Revenue Chart FY2018-2019



*Federal contracts including funds passed through the State Government.

State Revenue	Federal Revenue
<i>Oregon Project Independence</i> Veterans	Older Americans Act Title XIX Federal Match Senior Meals XIX Siletz Revenue U.S. Department of Agriculture
Local Revenue	Program Revenue
Donations Dues Fees for Service Grant Revenue	Contracts Revenue Match Miscellaneous Revenue Program Income Transfers In

Community Services Program Expense Chart FY2018-2019



Community Services Program Work Program

The Community Services Program (CSP) facilitates the coordinated operation of programs designed to assist the Region's residents and program participants to maintain their health, wellness, and connection to community.

CSP works closely under the Cascades West Area Agency on Aging (CWAAA) umbrella with Senior and Disability Services (SDS), and is primarily funded through the Older Americans Act (OAA), *Oregon Project Independence (OPI)*, fundraising, Federal, State, and County contracts. CSP serves older adults, adults with long-term physical disabilities, and Veteran populations. Its services focus on assisting the Region's communities most vulnerable to maintain health, independence, and dignity. Several CSP programs offer a variety of volunteer and advocacy opportunities, and coordinate a number of community events throughout the Region.

Programs include: *Meals on Wheels (MOW)*; Senior Corps Programs including *Foster Grandparent Program (FGP)* and *Retired and Senior Volunteer Program (RSVP)*; and *Money Management Program (MMP)*. These programs rely on a large group of dedicated community volunteers to deliver service, and are integral to each program's success. Under contract to Benton County, OCWCOG staffs the Benton County Veterans Service Office (VSO) in service to Benton County Veterans.

In addition to the programs listed above, the Department also assists with the development of cross-departmental and community-based initiatives as opportunity arises. CSP collaborates with SDS and Community Economic Development (CED) in delivering identified special contracts.

Program Contact:

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Benton County Veterans Services

The Benton County Veterans Service Office (VSO) program serves over 7,000 Veterans and their dependents living in Benton County providing them direction, support, and advocacy. The VSO files claims for U.S. Department of Veterans Affairs entitlements, such as compensation and pension. Also offered is information, referral, and assistance with other entitlements, such as Veterans Administration (VA) medical care, home loan guaranty, education programs, State home loans, and other State and local benefits.

Funding:

OCWCOG holds a contract with Benton County who funds the Veterans program with County general fund dollars, as well as pass through dollars from the Oregon Department of Veterans Affairs (ODVA). In addition, OCWCOG uses Benton County funds to access and leverage Medicaid match dollars, enabling the VSO link Veterans to Medicaid and other “wraparound” services administered by SDS.

In 2017, the Oregon Legislature increased State funding provided to the VSO through the Oregon Department of Veterans Affairs (ODVA) by 47% for the biennium. The work plan for best utilization of this additional “pass-through” funding includes the following:

Goals:

- Increase visibility of the VSO by adding new outreach locations throughout the County.
- Increase awareness of programs and benefits available to Veterans and their families by identifying community, company, service, fraternal, and other groups to conduct VSO program presentations.
- Refresh advertising, website information and links, brochures, and other collateral.
- Partner and strategize with local organizations regarding outreach and referral generation.

Meals on Wheels

Since 1980, *Meals on Wheels Linn, Benton, Lincoln (MOW)* has offered nutritious meals to homebound, aging adults, and adults with disabilities who often live alone, and have limited resources or ability to care for themselves. While providing nutritious meals is the program's top priority, we know *MOW* is more than a meal: it's health, safety, and socialization for many of our communities' most vulnerable. A volunteer corps of approximately 375 serve in meal site kitchens and as delivery drivers throughout OCWCOG's tri-County Region. These volunteers provide a daily well-check for homebound clients, intervene in potentially critical medical events, and provide socialization to keep isolation at bay. *MOW* serves clients through two programs:

Home Delivery: Volunteers deliver nutritious meals, specifically formulated for the needs of the elderly, five days per week directly to the client's front door. For 1,185 homebound clients, this volunteer may be the only person they see that day.

Dining Room: For those able to travel, eleven (11) meal sites across the tri-County Region serve meals in a dining room atmosphere where seniors and those with a disability can socialize and build community.

Funding:

Currently, *MOW* funding is comprised of approximately 66% local, State, and Federal government funding (Medicaid, OAA, OPI, and U.S. Department of Agriculture [USDA]), with the remaining 44% raised through client donation, private, and corporate fundraising, and grant funding. Long-term program sustainability depends on developing a more diverse funding plan that is better balanced between revenue sources.

Goals:

- Diversify and develop additional funding streams by partnering with health system providers to reimburse for meals, developing business sponsorships, and building relationships with individual donors to increase contributions.
- Develop and implement a standardized staff training program, and evaluating and streamlining back-office logistics to increase program capacity.
- Develop and implement a volunteer recruiting, training, and retention program to meet on-site and delivery growth.
- Draft and implement work plans for each meal site designed to enhance program development.
- Develop a peer group of like-size and like-type *MOW* programs across the country to sharing and gleaning best practices.
- Leverage existing media / outreach channels to increase visibility and awareness of *MOW* across the tri-County Region.

Senior Corps Programs: *Retired and Senior Volunteer Program and Foster Grandparent Program*

OCWCOG's Senior Corps Programs, the *Retired and Senior Volunteer Program (RSVP)* and *Foster Grandparent Program (FGP)*, connect local seniors, aged 55 and over, with the people and organizations that need them most in the tri-County Region. Volunteers serve as tutors, mentors, counselors, and/or companions to people in need, or contribute their job skills and expertise to community projects and organizations. Volunteers receive guidance and training, so they can make a contribution that suits their talents, interests, and availability. Income-eligible volunteers are offered a tax-exempt stipend, meals, and mileage reimbursements for their service.

Funding:

Funding for Senior Corps Programs at OCWCOG comes from a variety of sources including: Federal and State grants, local governments, contracts, local community organizations, and in-kind donations. This diversification of funding, along with strong community match funding, has provided financial stability since Senior Corp's inception in the area in 1973.

Both *RSVP* and *FGP* have increased grant writing efforts over the last year to help offset the rising costs associated with doing business, such as increasing insurance rates and other operational costs.

Goals:

- Explore future partnerships between evidence-based programs and OCWCOG Senior Corps to maximize community impact and infuse new dollars into existing programs.
- Increase number of counselling session to residents (free of charge) on Medicare coverage and election options.
- Increase number of new-to-Medicare community-based seminars across the tri-County Region.
- Add friendly visiting and transportation services to local seniors aging in-place at home or in local long-term care facilities.
- Increase the number of prepared tax returns (free of charge) to include \$730,000 Earned Income Tax Credit (EITC) in Linn and Benton Counties.
- Increase placements of one-on-one mentoring to Pre-K through 12th grade students and increase one-on-one literacy coaching to English Language Learners (ELL) through *FGP*.

Community Outreach and Training: Money Management Program, Older Adult Behavioral Health Initiative Evidence-Based Funds

The *Money Management Program (MMP)* provides free assistance with personal money management tasks through specially trained volunteers to people over age 60 and adults with a disability. Service is personalized, confidential, and safe. All *MMP* services are offered free of charge to eligible individuals. Services are provided by trained and supervised volunteers who support the program in the following ways:

Bill-Pay: Volunteers provide one-on-one assistance to individuals who remain in control of their finances, but need ongoing assistance to keep on track. Budgeting, organizing financial papers, paying bills, banking, and help filling out forms are examples of how Bill Payer volunteers help their clients.

Payee: Volunteers provide one-on-one assistance to individuals who do not have the capacity to manage their Federal benefits, such as Social Security, Social Security Disability Insurance, Veteran's, and Railroad Retirement. Volunteers work as the liaison between the program office and the client to assist the program office in the management of these Federal benefits on behalf of the individual, ensuring that basic needs are met, and funds are protected.

The *Older Adult Behavioral Health Initiative (OABHI)* is designed to identify service gaps, strengthen existing services, expand the skills of the workforce, and expand the development of behavioral health services and supports to improve the lives of adults, over the age of 60, who are experiencing behavioral health challenges, or physical disabilities.

The initiative relies on Behavioral Health Specialists who have skills and expertise in mental health and aging, knowledge of the community and service system, and community development skills. There are three core areas of focus:

Interagency/Multi-System Planning: Specialists work across organizational boundaries to help provide for better coordination among behavioral health, aging services, primary care providers and hospitals, promote system partnerships and linkages, and to identify systems that need improvement thereby removing barriers to care.

Facilitate Complex Case Consultations: Specialists promote a multi-disciplinary team and multi-morbidity approach and work to ensure older adults and people with disabilities receive the appropriate help at the right time and at the right level of care.

Workforce Development and Community Education and Awareness: Through training, Specialists increase direct service staff knowledge of normal aging processes; services provided by aging services, behavioral health, and primary care;

increase direct service staff knowledge of how behavioral health conditions/disorders present in an older population and best practices for addressing them; and promote local education and awareness activities that focus on risk and protective factors for older adults and people with disabilities.

Funding:

OCWCOG holds a contract with the State of Oregon DHS who funds *MMP* with State General Fund dollars.

OCWCOG holds a contract with Linn County who funds the *OABHI*. Funding provides two contracted Mental Health Services Coordinators who work with communities across the Region to close the gaps in Mental Health services for older adults and people with disabilities.

Goals:

- Leverage existing media / outreach channels to increase visibility and awareness of *MMP* across the Region.
- Conduct outreach with fellow programs across the State for the purpose of sharing and gleaning best practices.
- Grow number of volunteers.
- Develop more contracts with local health services providers to fund health promotion and call center programs.
- Work with Statewide partners to establish a Medicare provider number, and therefore be able to bill Medicare for health promotion programs.

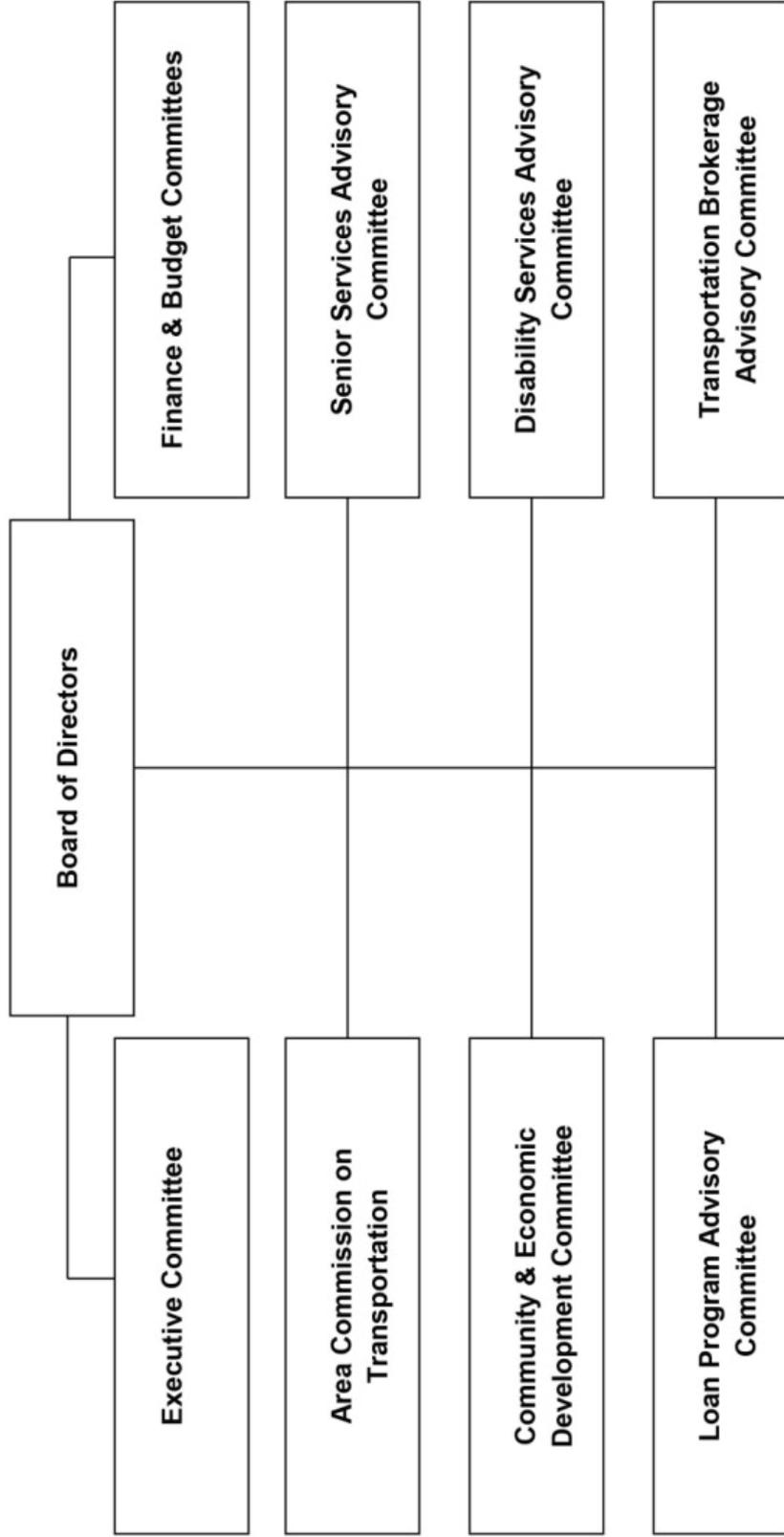
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TAB PAGE: Board and Committees Chart

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OCWCOG Board and Committees

OCWCOG Board and Committees



Independent Bodies Staffed by OCWCOG

Cascades West Senior Services Foundation

Corvallis Area Metropolitan Planning Organization

Albany Area Metropolitan Planning Organization

Acronym List

AAA	Area Agency on Aging	EITC	Earned Income Tax Credit
AAMPO	Albany Area Metropolitan Planning Organization	ELL	English Language Learners
ACT	Area Commission on Transportation	EPA	U.S. Environmental Protection Agency
APS	Adult Protective Services	FEMA	Federal Emergency Management Agency
ADRC	<i>Aging and Disability Resource Connection</i>	FGP	<i>Foster Grandparents Program</i>
Board	OCWCOG Board of Directors	FHWA	Federal Highway Administration
CAMPO	Corvallis Area Metropolitan Planning Organization	FTA	Federal Transit Administration
CCO	Coordinated Care Organizations	FTE	Full-Time Employee
CDC	Certified Development Corporation	FY	Fiscal Year
CED	OCWCOG's Community and Economic Development Program	GIS	Geographic Information Systems
CEDS	<i>2015-2020 Comprehensive Economic Development Strategy</i>	IA	Issues and Advocacy Committee
CNCS	Corporation for National and Community Service	IGA	Intergovernmental Agreement
COOP	<i>Continuity of Operations Plan</i>	IHN	Intercommunity Health Services
CPC	Care Planning Committee	IHN-CCO	Intercommunity Health Services Coordinated Care Organizations
CSP	OCWCOG's Community Services Program	ITIL	Information Technology Infrastructure Library
CWAAA	Cascades West Area Agency on Aging	LCOG	Lane Council of Governments
CWACT	Cascades West Area Commission on Transportation	MIPPA	Medicare Improvements for Patients and Providers Act
CWBL	Cascades West Business Lending	MOW	<i>Meals on Wheels</i>
CWEDD	Cascades West Economic Development District	MOWAC	<i>Meals on Wheels Advisory Committee</i>
CWRC	Cascades West Regional Consortium	MMP	<i>Money Management Program</i>
DHS	Oregon Department of Human Services	MPO	Metropolitan Planning Organization
DOC	U.S. Department of Commerce	MSP	Medicare Savings Program
DSAC	Disability Services Advisory Council	NEMT	Non-Emergent Medical Transportation
EDA	U.S. Department of Commerce's Economic Development Administration	NWD	No Wrong Door
EFB	Ending Fund Balance	NWSDS	Northwest Senior and Disability Services
EDD	Economic Development District	O4AD	Oregon Association of Area Agencies on Aging and Disabilities
		OAA	Older Americans Act
		OABHI	Older Adult Behavioral Health Initiative
		OCWCOG	Oregon Cascades West Council of Governments
		OMPOC	Oregon Metropolitan Planning Organization Consortium
		ODOT	Oregon Department of Transportation
		ODVA	Oregon Department of Veterans Affairs
		OHA	Oregon Health Authority
		OHP	Oregon Health Plan
		OPI	<i>Oregon Project Independence</i>
		ORS	Oregon Revised Statutes
		PAA	Private Admission Assessments
		PEARLS	<i>Program to Encourage Active and Rewarding Lives</i>

(continued)

Acronym List, continued

PERS	Oregon Public Employees Retirement System
PL	Planning
QA	Quality Assurance
<i>RideLine</i>	<i>Cascades West RideLine</i>
RFP	Request For Proposal
<i>RSVP</i>	<i>Retired Seniors Volunteer Program</i>
<i>RTP</i>	<i>Regional Transportation Plan</i>
SBA	U.S. Small Business Administration
SBDC	Small Business Development Centers
SDS	OCWCOG'S Senior and Disability Program
SEIU	Service Employees International Union
SMP	Senior Medicare Patrol
SNAP	Supplemental Nutrition Assistance Program
SPR	State Planning and Research
<i>SRTS</i>	<i>Safe Routes to School</i>
SSAC	Senior Services Advisory Council
SSF	Cascades West Senior Services Foundation
STF	Special Transportation Funds
<i>STIP</i>	<i>Statewide Transportation Improvement Program</i>
TDM	Transportation on Demand
TGM	Transportation Growth Management
<i>TIP</i>	<i>Transportation Improvement Plan</i>
TO	Transportation Options
<i>UPWP</i>	<i>Unified Planning Work Program</i>
USDA	U.S. Department of Agriculture
VA	Veterans Administration
VSO	Veterans Service Office / Officer

Oregon Cascades West Council of Governments