

# Agency Consolidated Budget

<b>FY 2020-2021 BUDGET SUMMARY</b>	
Beginning Fund Balance	12,044,045
State Revenue	2,025,065
Federal Revenue	16,146,514
Local Revenue	801,500
Program Revenue	15,766,222
<b>TOTAL REVENUE</b>	<b>46,783,346</b>
Personnel	11,113,917
Fringe Benefits	1,057,704
Insurance Benefits	3,151,012
Leave Benefits	630,739
PERS Benefits	3,005,342
<b>TOTAL PERSONNEL</b>	<b>18,958,714</b>
Materials & Supplies	27,776,142
Interest Payments	5,157
Principal Payments	43,333
<b>TOTAL MATERIALS &amp; SUPPLIES</b>	<b>27,824,632</b>
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# Oregon Cascades West Council of Governments

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### Consolidated Budget FY2020-2021

2018-2019 Actuals	2019-2020 Adopted	Description	2020-2021 Proposed	General Admin Consolidated	CED Consolidated	Lending Consolidated	SDS Consolidated	CSP Consolidated	Tech Consolidated	Non- Departmental Consolidated
789	0	Beg Bal-Restricted for Grants	10,908	700	0	0	0	10,208	0	0
1,815,398	1,794,742	Beg Bal-Restrict for Contracts	1,546,495	6,000	1,078,520	0	408,980	52,995	0	0
1,562,985	1,532,985	Beg Bal-Restricted for Reconciliation	1,337,886	0	0	0	1,337,886	0	0	0
2,428,380	2,526,889	Beg Bal-Restricted for Other	2,455,404	0	0	475,000	0	244,003	0	1,736,401
2,230,000	2,342,700	Beg Bal-Restricted for Reserve	2,342,700	0	0	0	1,637,700	0	0	705,000
2,624,288	2,703,688	Beg Bal-Unrestricted	4,350,652	40,414	0	0	4,117,006	0	50,000	143,232
1,563	2,000	Borrower Fees	1,500	0	0	1,500	0	0	0	0
2,275,629	2,129,144	Contract Revenue	2,229,818	141,078	318,100	60,000	560,000	1,110,615	40,025	0
8,288,512	8,241,572	Coordinated Care	9,620,190	0	9,620,190	0	0	0	0	0
157,914	275,075	Donations	220,500	0	0	0	0	220,500	0	0
296,303	312,424	Dues	321,584	15,313	110,092	0	196,179	0	0	0
75,000	75,000	Economic Development Administration	235,410	0	235,410	0	0	0	0	0
81,983	200,000	Environmental Protection Agency	150,000	0	150,000	0	0	0	0	0
0	55,000	Federal Contracts	0	0	0	0	0	0	0	0
110,190	392,781	Federal Match	120,300	0	0	0	112,800	7,500	0	0
99,745	92,550	Fee for Service	103,500	0	7,000	0	16,000	15,500	0	65,000
140,602	279,000	Grant Revenue	187,500	0	0	0	0	177,500	0	10,000
1,753,922	2,243,661	Indirect Income	2,349,181	1,525,952	0	0	0	0	823,229	0
339,677	264,000	Interest Revenue	280,000	100,000	0	180,000	0	0	0	0
3,416	5,000	Internal Transfer	5,000	0	0	0	0	5,000	0	0
9,360	0	Loan Fees	3,000	0	0	3,000	0	0	0	0
303	0	Loan Processing Revenue	0	0	0	0	0	0	0	0
67,433	83,500	Match Revenue	50,500	0	0	0	0	50,500	0	0
27,526	0	Miscellaneous Revenue	1,900	0	1,900	0	0	0	0	0
486,722	675,273	ODOT	981,378	0	981,378	0	0	0	0	0

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1,316,742	1,082,538	Older American Act	1,253,855	0	0	0	600,000	653,855	0	0
855,527	986,000	Oregon Project Independence	934,000	0	0	0	800,000	134,000	0	0
118,973	120,000	Program Administration	120,000	0	0	120,000	0	0	0	0
0	0	Program Income	0	0	0	0	0	0	0	0
174,645	156,000	Program Meals Revenue	180,000	0	0	0	0	180,000	0	0
0	0	Recovery of Bad Debt	0	0	0	0	0	0	0	0
649,480	637,922	Rent Income	682,049	0	0	0	0	0	0	682,049
383,031	370,500	Senior Meals XIX	1,085,054	0	0	0	0	1,085,054	0	0
6,442	6,500	Service Fees	6,500	0	0	6,500	0	0	0	0
11,271	12,500	Siletz Revenue	8,000	0	0	0	0	8,000	0	0
22,221	3,000	Special Event Revenue	10,000	10,000	0	0	0	0	0	0
13,166	25,000	Sponsorship	0	0	0	0	0	0	0	0
10,291,728	10,872,734	Title XIX	13,186,831	0	468,547	0	12,598,284	120,000	0	0
56,239	80,000	Transfer In	195,000	0	0	10,000	10,000	25,000	150,000	0
102,257	111,280	USDA	107,064	0	0	0	0	107,064	0	0
105,166	106,476	Veterans	109,687	0	0	0	0	109,687	0	0
<b>38,984,529</b>	<b>40,797,434</b>	<b>REVENUE</b>	<b>46,783,346</b>	<b>1,839,457</b>	<b>12,971,137</b>	<b>856,000</b>	<b>22,394,835</b>	<b>4,316,981</b>	<b>1,063,254</b>	<b>3,341,682</b>
494,896	545,158	Leave Benefits	630,739	46,692	73,880	6,495	444,364	37,001	18,421	3,886
812,585	899,854	Fringe Benefits	1,057,704	80,212	130,176	8,344	693,045	87,510	33,430	24,987
2,181,776	2,953,268	Insurance Benefits	3,151,012	164,868	411,341	25,802	2,194,760	207,655	112,097	34,489
1,532,604	2,349,139	PERS Benefits	2,783,120	221,443	344,692	24,083	1,903,280	177,592	90,275	21,755
72,868	89,372	PERS Reserve	222,222	16,443	27,327	1,901	152,942	14,526	7,363	1,720
144,637	139,646	Executive Director	144,100	144,100	0	0	0	0	0	0
100,606	101,789	Deputy Director	0	0	0	0	0	0	0	28,771
52,630	97,800	Accounting Specialist	109,245	109,245	0	0	0	0	0	0
43,441	45,024	Accounting Clerk II	51,589	38,731	0	0	0	0	6,172	6,686
320,644	408,395	Administrative Assistant	314,383	0	0	0	204,960	109,423	0	0

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205,376	238,247	ADRC Specialist	236,917	0	0	0	236,917	0	0	0
392,305	424,240	Adult Protective Services Specialist	648,119	0	0	0	648,119	0	0	0
94,679	108,256	Assistant AFH Licensing Worker	113,907	0	0	0	113,907	0	0	0
64,182	95,844	Assistant Planner	101,451	0	101,451	0		0	0	0
0	0	Business Officer	58,576	58,576	0	0		0	0	0
0	0	Case Aide	330,820	0	0	0	330,820	0	0	0
1,794,779	2,215,083	Case Manager	2,753,296	0	0	0	2,753,296	0	0	0
194,472	290,198	CED Planner	447,686	0	447,686	0		0	0	0
26,707	0	CED Planner II	0	0	0	0		0	0	0
0	16,672	Clerical Assistant	0	0	0	0	0	0	0	0
198,823	290,801	Clerical Specialist	377,325	0	0	0	350,635	26,690	0	0
52,841	55,712	Clerical Supervisor	59,813	0	59,813	0		0	0	0
97,428	106,692	Confidential Executive Assistant	107,138	107,138	0	0		0	0	0
65,664	78,953	Contract Coordinator	83,933	18,403	28,017	0	32,008	5,505	0	0
175,996	197,131	Diversion & Transition Coordinator	207,251	0	0	0	207,251	0	0	0
986,473	1,072,254	Eligibility Specialist	1,246,686	0	0	0	1,200,140	46,546	0	0
49,224	51,324	Executive Assistant	77,577	0	52,761	0	24,851	0	0	0
121,266	77,972	Extra Hire	139,978	0	0	0	139,978	0	0	0
39,126	60,201	Facility Maintenance Coordinator	48,962	0	0	0		0	0	48,962
183,850	312,468	In Home Assistant	132,967	0	0	0	132,967	0	0	0
17,218	0	Information & Referral Spec	0	0	0	0		0	0	0
66,486	66,606	Information Systems Specialist	54,287	0	0	0		0	54,287	0
189,879	300,959	Lead Case Manager	273,793	0	0	0	273,793	0	0	0
45,088	49,572	Lead Eligibility Specialist	53,209	0	0	0	53,209	0	0	0

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41,588	45,558	Lead Trans Brokerage Specialist	47,326	0	47,326	0	0	0	0	0
69,821	0	Loan Officer	0	0	0	0	0	0	0	0
177,725	192,164	Meal Site Manager 3	201,954	0	0	0	0	201,954	0	0
16,080	0	Medical Resource Worker	0	0	0	0	0	0	0	0
11,497	43,287	Money Management Coordinator	47,146	0	0	0	0	47,146	0	0
2,427	0	MPO Director	0	0	0	0	0	0	0	0
76,789	79,206	Network Operations Specialist	65,184	0	0	0	0	0	65,184	0
80,889	85,130	Personnel Manager	125,370	125,370	0	0	0	0	0	0
298,630	326,976	Program Director	423,109	96,780	107,353	12,803	79,363	26,576	67,157	33,077
70,088	146,454	Program Manager	223,966	70,158	77,869	0	75,939	0	0	0
513,564	698,058	Program Supervisor	793,189	0	0	0	731,706	61,483	0	0
0	0	Public Information Officer	53,637	53,637	0	0	0	0	0	0
22,556	25,000	Relief Site Manager	25,000	0	0	0	0	25,000	0	0
67,171	0	RSVP Supervisor	76,825	0	0	0	0	76,825	0	0
75,441	79,806	Services Director	0	0	0	0	0	0	0	0
0	78,069	Senior Loan Officer	82,233	0	0	82,233	0	0	0	0
47,951	0	Senior Meals Supervisor	0	0	0	0	0	0	0	0
61,305	38,148	Senior Meals Coordinator	47,916	0	0	0	0	47,916	0	0
0	0	Software Support Specialist	75,069	0	0	0	0	0	75,069	0
84,578	87,556	Technology Services Manager	0	0	0	0	0	0	0	0
3,539	0	Technology Support Specialist	42,791	0	0	0	42,791	0	0	0
295,827	426,599	Transportation Brokerage Specialist	444,157	0	444,157	0	0	0	0	0
0	81,834	Transportation Program Manager	0	0	0	0	0	0	0	0
18,766	47,419	Veterans Service Officer	51,266	0	0	0	0	51,266	0	0
34,176	81,875	Workstation Support Specialist	114,771	0	0	0	14,469	0	100,302	0
<b>12,888,957</b>	<b>16,301,769</b>	<b>PERSONNEL</b>	<b>18,958,714</b>	<b>1,351,796</b>	<b>2,353,814</b>	<b>161,661</b>	<b>13,035,510</b>	<b>1,250,614</b>	<b>629,757</b>	<b>175,562</b>

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10,754	12,750	Advertising	21,8344	5,200	3,000	84	7,100	6,100	350	0
11,752	12,500	Auto Expense	17,000	0	5,000	0	0	12,000	0	0
11,323	19,645	Bank Charges	15,300	12,500	1,650	650	0	500	0	0
18,347	38,150	Board/Comm/Meeting Expense	41,214	26,000	4,300	0	9,100	1,564	250	0
2,301	1,350	Borrowers Fees	850	0	0	850	0	0	0	0
456,658	325,000	CEP Contract	500,000	0	0	0	500,000	0	0	0
189,972	127,146	Computer Maintenance/Equipment	166,795	55,000	15,795	0	40,500	5,500	50,000	0
1,588	2,500	Contract Administration	2,500	0	2,500	0	0	0	0	0
10,032,505	9,669,136	Contract Expense	11,467,756	130,000	9,222,417	5,000	298,492	1,590,197	101,451	120,199
75,481	76,000	Copying	82,990	8,500	8,000	450	41,000	8,340	500	16,200
44,606	77,500	Dues and Memberships	68,075	11,500	6,250	100	47,000	2,225	1,000	0
27	1,500	Equipment Expense	1,000	0	1,000	0	0	0	0	0
445,099	512,117	Finance Indirect	560,476	0	85,901	3,160	411,674	59,741	0	0
28,989	115,000	Furniture & Fixtures	135,950	3,700	110,000	0	11,500	2,250	4,000	4,500
950,086	1,047,719	Indirect Expense	968,735	0	148,112	5,813	712,923	101,887	0	0
8,732	17,500	Interest Expense	18,000	0	0	18,000	0	0	0	0
58,604	66,250	Insurance	70,050	0	0	0	0	3,050	0	67,000
75,310	77,567	Janitorial	79,614	0	0	0	0	2,614	0	77,000
35,957	29,000	Legal Expense	48,000	20,000	3,000	0	20,000	2,000	3,000	0
72,487	120,669	Licenses and Fees	140,719	21,300	9,750	2,500	24,000	14,304	68,365	500
116,041	120,000	Loan Admin Expense	120,000	0	0	120,000	0	0	0	0
70,352	83,320	Maintenance and Repairs	51,250	0	2,000	0	2,000	24,750	1,500	21,000
2,782	3,250	Marketing Expense	8,050	0	7,700	350	0	0	0	0
17,676	17,750	Meal Delivery Travel	17,750	0	0	0	0	17,750	0	0
67,199	60,950	Postage	65,250	1,050	5,550	450	53,700	4,375	125	0
16,540	15,775	Printing	24,600	1,500	4,200	0	8,300	10,250	200	150
667,451	652,251	Rent	708,730	58,284	84,366	2,617	452,507	79,200	31,756	0

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54,792	327,781	Resource Reserve	60,000	0	0	0	60,000	0	0	0
106,045	145,584	Stipend	159,620	0	0	0	3,000	156,620	0	0
176,882	119,400	Supplies	148,416	5,400	11,300	350	71,000	37,366	3,000	20,000
20,658	14,000	Special Event	5,700	5,700	0	0	0	0	0	0
0	3,500	Taxes	3,500	0	0	0	0	0	0	3,500
635,754	683,824	Technology Indirect	785,901	0	120,574	3,915	580,364	81,048	0	0
152,752	169,615	Telephone	178,647	10,000	19,450	700	84,200	23,997	39,500	800
99,366	123,550	Training	169,506	42,000	28,006	1,000	63,000	26,000	8,500	1,000
161,787	143,000	Travel	177,234	12,800	16,450	3,000	105,000	31,884	5,000	3,100
10,000	35,000	Transfers Out	185,000	0	0	0	35,000	0	0	150,000
64,702	66,000	Utilities	68,000	0	0	0	0	0	0	68,000
47,306	50,000	Volunteer Travel	55,000	0	0	0	0	55,000	0	0
19,572	16,500	Volunteer Recognition	20,500	0	0	0	0	20,500	0	0
337,155	3,713,703	Operating Contingency	4,855,153	55,727	646,052	50,350	2,184,756	471,586	0	1,446,681
6,260,317	5,046,080	Unappropriated EFB for future	4,700,978	0	0	475,000	3,333,209	66,769	0	826,000
10,313	18,000	Interest Payment	5,157	0	0	0	0	0	0	5,157
43,333	43,333	Principal Payment	43,333	0	0	0	0	0	0	43,333
4,386,220	55,000	Capital Purchases	339,000	0	0	0	0	147,000	115,000	77,000
20,000	419,500	Leasehold Improvements	460,000	0	45,000	0	200,000	0	0	215,000
<b>26,095,572</b>	<b>24,495,665</b>	<b>MATERIALS AND EXPENSES</b>	<b>27,824,632</b>	<b>487,661</b>	<b>10,617,323</b>	<b>694,339</b>	<b>9,359,325</b>	<b>3,066,367</b>	<b>433,497</b>	<b>3,166,120</b>
<b>38,984,529</b>	<b>40,797,434</b>	<b>TOTAL EXPENSES</b>	<b>46,783,346</b>	<b>1,839,457</b>	<b>12,971,137</b>	<b>856,000</b>	<b>22,394,836</b>	<b>4,316,981</b>	<b>1,063,254</b>	<b>3,341,682</b>
<b>0</b>	<b>0</b>	<b>NET GAIN/LOSS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Oregon Cascades West Council of Governments

## General Administration

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	GA	HR	Finance	Special Dues
14,667	35,000	0	24,600	Beg Bal - Restricted for Contracts		6,000	0	6,000	0	0
1,058	0	0	15,000	Beg Bal-Restricted for Grants		700	0	700	0	0
0	26,427	50,537	45,537	Beg Bal-Restricted for Other		0	0	0	0	0
0	0	0	0	Beg Bal-Unrestricted		40,414	0	0	0	40,414
37,408	112,066	127,123	112,836	Contract Revenue		141,078	0	11,078	130,000	0
1,236,725	1,141,310	1,559,836	1,559,836	Indirect Income		1,525,952	564,448	401,363	560,141	0
110,097	176,005	99,000	108,000	Interest Revenue		100,000	10,000	0	90,000	0
16,146	8,849	0	0	Miscellaneous Revenue		0	0	0	0	0
11,427	14,110	14,877	14,877	Special Dues Project		15,313	0	0	0	15,313
0	22,221	0	17,970	Special Event Revenue		10,000	10,000	0	0	0
<b>1,427,529</b>	<b>1,535,987</b>	<b>1,851,373</b>	<b>1,898,656</b>	<b>REVENUE</b>		<b>1,839,457</b>	<b>584,448</b>	<b>419,141</b>	<b>780,141</b>	<b>55,727</b>
39,472	38,943	44,484	43,600	Leave Benefits		46,692	10,450	11,683	24,559	0
60,080	78,909	79,544	84,909	Fringe Benefits		80,212	27,475	19,876	32,861	0
185,665	134,991	182,756	171,330	Insurance Benefits		164,868	44,773	50,723	69,372	0
132,294	128,744	202,012	170,578	PERS Benefits		221,443	67,950	53,675	99,818	0
5,769	5,754	7,785	6,216	PERS Reserve		16,443	4,827	4,378	7,238	0
130,888	144,637	139,646	125,000	Executive Director	1.00	144,100	144,100	0	0	0
74,187	73,444	74,695	74,695	Deputy Director	0.00	0	0	0	0	0
86,784	80,889	85,130	91,168	Personnel Manager	1.00	96,780	0	96,780	0	0
98,288	105,324	112,262	109,238	Program Director	1.00	125,370	0	0	125,370	0
64,783	57,856	70,699	55,000	Program Manager	1.00	70,158	0	0	70,158	0
0	0	0	0	Public Information Officer	1.00	53,637	53,637	0	0	0
22,973	32,581	34,297	31,934	Accounting Clerk II	0.75	38,731	0	0	38,731	0
48,496	52,630	97,800	103,233	Accounting Specialist	2.00	109,245	0	0	109,245	0
35,965	7,630	40,288	0	Administrative Assistant		0	0	0	0	0
0	0	0	0	Business Officer	1.00	58,576	0	58,576	0	0
39,176	0	0	0	Conf. Administrative Assistant		0	0	0	0	0
48,727	97,428	106,692	129,126	Conf. Executive Assistant	2.00	107,138	43,592	63,546	0	0

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0	11,985	17,139	13,363	Contract Coordinator	0.30	18,403	0	0	18,403	0
20,000	1,731	3,741	3,000	Extra Hire		0	0	0	0	0
<b>1,093,546</b>	<b>1,053,475</b>	<b>1,298,970</b>	<b>1,212,390</b>	<b>PERSONNEL</b>	<b>10.28</b>	<b>1,351,796</b>	<b>396,804</b>	<b>359,237</b>	<b>595,755</b>	<b>0</b>
3,768	4,534	1,100	3,300	Advertising		5,200	3,000	1,500	700	0
10,385	8,689	10,500	11,213	Bank Charges		12,500	0	0	12,500	0
8,569	8,595	26,000	17,310	Board/Comm/Meeting Expense		26,000	25,000	200	800	0
43,720	45,574	51,200	46,200	Computer Maintenance/Equipment		55,000	1,800	1,200	52,000	0
78,268	152,869	205,220	243,582	Contract Expense		130,000	55,000	15,000	60,000	0
10,267	9,459	8,000	7,011	Copying		10,500	4,500	2,000	4,000	0
11,989	11,005	19,500	10,685	Dues and Memberships		11,500	8,500	500	2,500	0
0	228	7,000	4,046	Furniture & Fixtures		3,200	500	1,000	1,700	0
3,575	12,728	14,000	6,325	Legal Expenses		20,000	15,000	5,000	0	0
11,895	13,183	20,500	14,297	Licenses and Fees		21,300	10,000	8,800	2,500	0
42	635	0	0	Maintenance and Repair		0	0	0	0	0
893	863	775	662	Postage		1,050	400	400	250	0
611	603	1,800	1,350	Printing		1,500	1,000	0	500	0
49,943	58,699	47,694	53,177	Rent		58,284	21,044	15,304	21,936	0
5,085	8,878	5,500	5,054	Supplies		5,700	1,200	1,000	3,500	0
5,479	4,380	5,300	4,596	Telephone		5,400	2,200	1,200	2,000	0
0	20,751	14,000	14,241	Special Event Expense		10,000	10,000	0	0	0
17,673	23,627	42,800	40,500	Training		42,000	25,000	5,000	12,000	0
10,395	6,320	11,100	12,100	Travel		12,800	3,500	1,800	7,500	0
26,427	51,292	40,414	170,617	Operating Contingency		55,727	0	0	0	55,727
35,000	39,600	20,000	20,000	Unappropriated EFB for future		0	0	0	0	0
<b>333,983</b>	<b>482,512</b>	<b>552,403</b>	<b>686,266</b>	<b>MATERIALS AND SUPPLIES</b>		<b>487,661</b>	<b>187,644</b>	<b>59,904</b>	<b>184,386</b>	<b>55,727</b>
<b>1,427,529</b>	<b>1,535,987</b>	<b>1,851,373</b>	<b>1,898,656</b>	<b>TOTAL EXPENSES</b>		<b>1,839,457</b>	<b>584,448</b>	<b>419,141</b>	<b>780,141</b>	<b>55,727</b>
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>GAIN / (LOSS)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Oregon Cascades West Council of Governments

## Community and Economic Development

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Planning	CAMPO	Rideline	AAMPO	Contracts	Equipment
807,960	1,147,697	1,105,643	1,119,558	Beg Bal-Restrict for Contracts		1,078,520	0	26,764	0	29,666	832,223	189,867
168,711	224,294	0	0	Beg Bal-Unrestricted		0	0	0	0	0	0	0
720,472	602,200	335,878	497,568	Contract Revenue		318,100	298,100	0	0	0	0	20,000
7,744,088	8,288,512	8,241,572	9,161,540	Coordinated Care		9,620,190	0	0	9,620,190	0	0	0
100,084	104,412	110,092	110,092	Dues		110,092	110,092	0	0	0	0	0
93,750	75,000	75,000	75,000	Economic Development Admin		235,410	235,410	0	0	0	0	0
0	81,983	200,000	165,000	Environmental Protection Agency		150,000	150,000	0	0	0	0	0
0	0	55,000	0	Federal Contracts		0	0	0	0	0	0	0
67,830	10,608	5,000	7,426	Fees For Service		7,000	0	0	4,800	0	1,200	1,000
0	0	0	2,500	Match		0	0	0	0	0	0	0
27,211	1,171	0	3,334	Miscellaneous Revenue		1,900	0	0	1,900	0	0	0
528,801	486,722	675,273	643,683	ODOT		981,378	602,000	193,730	0	185,648	0	0
41,990	13,166	25,000	24,400	Sponsorship		0	0	0	0	0	0	0
496,944	301,538	454,900	454,900	Title XIX		468,547	0	0	468,547	0	0	0
<b>10,797,841</b>	<b>11,337,302</b>	<b>11,283,358</b>	<b>12,265,001</b>	<b>REVENUE</b>		<b>12,971,137</b>	<b>1,395,602</b>	<b>220,494</b>	<b>10,095,437</b>	<b>215,314</b>	<b>833,423</b>	<b>210,867</b>
53,756	54,593	61,001	62,632	Leave Benefits		73,880	24,863	5,262	32,784	5,262	5,709	0
74,401	102,071	107,612	103,157	Fringe Benefits		130,176	43,368	13,553	51,889	13,553	7,813	0
329,183	268,383	404,024	314,628	Insurance Benefits		411,341	102,587	33,275	204,936	33,275	37,268	0
175,987	174,154	297,412	264,543	PERS Benefits		344,692	123,194	26,340	146,721	26,340	22,097	0
8,265	8,122	10,901	9,929	PERS Reserve		27,327	9,552	2,124	11,806	2,124	1,721	0
84,218	88,736	102,084	88,963	Program Director	1.00	107,353	48,739	4,874	32,493	4,874	16,373	0
63,349	12,232	0	0	Program Manager		0	0	0	0	0	0	0
0	0	81,834	51,604	Transportation Manager	1.00	77,869	15,352	23,540	11,514	23,540	3,923	0
0	64,182	95,844	181,116	Assistant Planner	2.00	101,451	69,268	8,046	10,727	8,046	5,364	0
0	30,193	0	0	Administrative Assistant		0	0	0	0	0	0	0
0	0	0	4,063	Business Officer		0	0	0	0	0	0	0
122,374	194,472	290,198	210,066	CED Planner	7.25	447,686	300,484	64,430	0	64,430	18,342	0
55,604	26,707	0	994	CED Planner II	0.00	0	0	0	0	0	0	0

# Oregon Cascades West Council of Governments

## Community and Economic Development

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Planning	CAMPO	Rideline	AAMPO	Contracts	Equipment
20,991	21,471	25,763	24,728	Contracts Coordinator	0.50	28,017	22,483	0	0	0	5,534	0
47,331	52,841	55,712	55,494	Clerical Supervisor	1.00	59,813	0	0	59,813	0	0	0
0	17,218	0	42,459	Information and Referral Spec		0	0	0	0	0	0	0
38,266	49,224	51,324	52,838	Executive Assistant	1.00	52,726	21,293	5,323	15,464	5,323	5,323	0
42,080	41,588	45,558	43,848	Lead Trans Brokerage Spec.	1.00	47,326	0	0	47,326	0	0	0
0	16,080	0	9,791	Medical Resource Worker		0	0	0	0	0	0	0
79,215	2,427	0	0	MPO Director		0	0	0	0	0	0	0
356,795	295,827	426,599	307,590	Transportation Brokerage Spec.	12.20	444,157	0	0	412,966	0	31,191	0
35,433	21,026	0	0	Extra Hire		0	0	0	0	0	0	0
<b>1,587,249</b>	<b>1,541,548</b>	<b>2,055,866</b>	<b>1,828,443</b>	<b>PERSONNEL</b>	<b>26.95</b>	<b>2,353,814</b>	<b>781,183</b>	<b>186,767</b>	<b>1,038,439</b>	<b>186,767</b>	<b>160,658</b>	<b>0</b>
1,665	3,170	4,150	1,344	Advertising		3,000	1,600	250	150	1,000	0	0
302	831	500	300	Auto Expense		5,000	0	0	0	0	0	5,000
1,338	1,392	1,500	1,549	Bank Charges		1,650	0	0	1,650	0	0	0
2,751	3,818	4,850	4,467	Board/Comm/Meeting Expense		4,300	1,950	500	600	750	500	0
2,042	8,144	15,300	20,761	Computer Maintenance/Equipment		15,795	1,395	0	6,400	0	0	8,000
2,488	1,588	2,500	2,181	Contract Administration		2,500	0	0	2,500	0	0	0
7,315,806	7,911,340	7,793,306	8,771,172	Contract Expense		9,222,417	403,026	0	8,740,746	3,645	75,000	0
7,875	8,235	9,000	9,302	Copying		8,000	1,750	500	5,500	0	250	0
2,900	2,478	8,150	4,966	Dues and Memberships		6,250	3,500	1,000	250	500	1,000	0
3,789	0	1,500	0	Equipment Expense		1,000	0	0	1,000	0	0	0
84,621	47,933	82,150	82,150	Finance Indirect		85,901	28,432	3,025	45,370	3,025	6,049	0
138,541	127,953	168,067	168,067	Indirect Expense		148,112	49,023	5,215	78,229	5,215	10,430	0
389	7,710	80,000	0	Furniture & Fixtures		110,000	0	0	30,000	0	0	80,000
168	56	3,000	420	Legal Expenses		3,000	1,250	250	500	500	500	0
4,269	10,995	12,230	10,248	Licenses and Fees		9,750	4,500	1,000	2,500	500	1,250	0
1,225	8,491	2,000	1,228	Maintenance and Repair		2,000	0	500	0	0	0	1,500

# Oregon Cascades West Council of Governments

## Community and Economic Development

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Planning	CAMPO	Rideline	AAMPO	Contracts	Equipment
8,693	1,593	2,950	5,460	Marketing Expense		7,700	5,200	0	1,000	0	1,500	0
4,373	5,295	5,550	5,160	Postage		5,550	150	150	5,000	0	250	0
120	1,372	3,550	1,562	Printing		4,200	1,950	750	1,000	0	500	0
76,778	74,420	74,195	74,195	Rent		84,366	27,744	9,526	39,247	2,616	5,233	0
16,632	18,392	9,950	13,603	Supplies		11,300	2,400	300	7,500	350	750	0
102,755	94,572	109,692	109,692	Technology Indirect		120,574	39,908	4,246	63,683	4,246	8,491	0
22,449	18,402	19,468	18,468	Telephone		19,450	3,500	1,000	13,000	700	1,250	0
21,448	19,554	24,000	31,481	Training		28,006	10,500	3,515	5,491	3,500	5,000	0
10,099	10,770	9,250	21,649	Travel		16,450	8,450	2,000	2,000	2,000	2,000	0
5,087	0	735,684	832,654	Operating Contingency		646,052	18,191	0	3,682	0	552,812	71,367
281,961	312,553	0	244,480	Unappropriated EFB for future		0	0	0	0	0	0	0
1,090,030	1,103,521	0	0	Capital Purchase		0	0	0	0	0	0	0
0	0	45,000	0	Leasehold Improvements		45,000	0	0	0	0	0	45,000
<b>9,210,594</b>	<b>9,804,578</b>	<b>9,227,492</b>	<b>10,436,558</b>	<b>MATERIALS AND SUPPLIES</b>		<b>10,617,323</b>	<b>614,419</b>	<b>33,727</b>	<b>9,056,998</b>	<b>28,547</b>	<b>672,765</b>	<b>210,867</b>
<b>10,797,841</b>	<b>11,346,126</b>	<b>11,283,358</b>	<b>12,265,001</b>	<b>TOTAL EXPENSES</b>		<b>12,971,137</b>	<b>1,395,602</b>	<b>220,494</b>	<b>10,095,437</b>	<b>215,314</b>	<b>833,423</b>	<b>210,867</b>
<b>0</b>	<b>-8,824</b>	<b>0</b>	<b>0</b>	<b>GAIN / (LOSS)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Oregon Cascades West Council of Governments

## Business Lending

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Admin	Loan Fund
388,076	437,228	501,889	475,000	Beg Bal-Restricted for Other		475,000	0	475,000
0	0	0	0	Beg Bal-Unrestricted		0	0	0
10,157	1,563	2,000	1,500	Borrowers Fees		1,500	0	1,500
39,243	53,132	55,000	54,916	Contract Revenue		60,000	60,000	0
0	0	0	0	Fees for Service		0	0	0
179,750	163,653	165,000	180,000	Interest Revenue		180,000	0	180,000
10,907	9,360	0	0	Loan Fees		3,000	0	3,000
128,710	303	0	0	Loan Processing Revenue		0	0	0
350	2,913	0	0	Miscellaneous Revenue		0	0	0
0	118,973	120,000	118,904	Program Administration		120,000	120,000	0
0	0	0	0	Recovery of Bad Debt		0	0	0
5,915	6,442	6,500	6,596	Service Fees		6,500	1,500	5,000
0	0	10,000	4,544	Transfers In		10,000	10,000	0
<b>763,107</b>	<b>793,566</b>	<b>860,389</b>	<b>841,460</b>	<b>REVENUE</b>		<b>856,000</b>	<b>191,500</b>	<b>664,500</b>
7,386	7,448	7,952	7,998	Leave Benefits		6,495	6,495	0
4,565	8,239	7,981	7,790	Fringe Benefits		8,344	8,344	0
27,325	24,967	25,656	24,757	Insurance Benefits		25,802	25,802	0
16,933	18,204	23,069	22,137	PERS Benefits		24,083	24,083	0
817	875	0	83	PERS Reserve		1,901	1,901	0
0	0	0	0	Administrative Assistant		0	0	0
0	0	0	0	Assist. Loan Officer		0	0	0
68,337	69,821	0	0	Loan Officer		0	0	0
8,222	9,348	12,827	9,885	Program Director	0.10	12,803	12,803	0
0	0	0	0	Program Manager	0.00	0	0	0
0	0	78,069	78,069	Senior Loan Officer	1.00	82,233	82,233	0
<b>133,585</b>	<b>138,902</b>	<b>155,554</b>	<b>150,719</b>	<b>PERSONNEL</b>	<b>1.10</b>	<b>161,661</b>	<b>161,661</b>	<b>0</b>

# Oregon Cascades West Council of Governments

## Business Lending

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Admin	Loan Fund
0	0	0	0	Advertising		84	84	0
0	0	0	0	Bad Debt Expense		0	0	0
620	628	7,000	650	Bank Charges		650	0	650
65	0	0	0	Board/Comm/Meeting Expense		0	0	0
10,408	2,301	1,350	750	Borrowers Fees		850	350	500
0	0	0	0	CED Administration		0	0	0
113	462	200	5,332	Contract Expense		5,000	5,000	0
508	467	450	435	Copying		450	450	0
40	0	0	90	Dues and Memberships		100	100	0
6,411	3,929	3,100	3,100	Finance Indirect		3,160	3,160	0
9,359	10,488	6,342	6,342	Indirect Expense		5,813	5,813	0
19,521	8,732	17,500	17,500	Interest Expense		18,000	0	18,000
0	0	0	0	Loan Legal Expense		0	0	0
0	0	0	0	Legal Expenses		0	0	0
2,227	2,157	2,200	2,200	Licenses and Fees		2,500	2,500	0
125,623	116,041	120,000	116,000	Loan Admin Expense		120,000	0	120,000
0	0	0	0	Loan Fees		0	0	0
507	1,154	300	350	Marketing Expense		350	350	0
309	338	250	443	Postage		450	450	0
0	121	150	0	Printing		0	0	0
5,381	5,429	2,545	2,545	Rent		2,617	2,617	0
466	537	400	315	Supplies		350	350	0
7,785	7,751	4,139	4,139	Technology Indirect		3,915	3,915	0
1,139	780	950	650	Telephone		700	700	0
1,156	77	1,000	500	Training		1,000	1,000	0

# Oregon Cascades West Council of Governments

## Business Lending

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Admin	Loan Fund
656	1,355	1,000	2,550	Travel		3,000	3,000	0
0	-300	0	51,850	Operating Contingency		50,350	0	50,350
437,228	492,219	499,789	475,000	Unappropriated EFB for future		475,000	0	475,000
<b>629,522</b>	<b>654,665</b>	<b>704,835</b>	<b>690,741</b>	<b>MATERIALS AND SUPPLIES</b>		<b>694,339</b>	<b>29,839</b>	<b>664,500</b>
<b>763,107</b>	<b>793,566</b>	<b>860,389</b>	<b>841,460</b>	<b>TOTAL EXPENSES</b>		<b>856,000</b>	<b>191,500</b>	<b>664,500</b>
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>GAIN / (LOSS)</b>		<b>0</b>	<b>0</b>	<b>0</b>

# Oregon Cascades West Council of Governments

## Senior and Disability Services

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Admin	Albany XIX	Toledo XIS	OPI/OAA	Equip	Special Contracts & Grants	Contracts
791,924	345,832	533,490	533,490	Beg Bal-Restrict for Contracts		408,980	0	0	0	250,079	0	134,837	24,064
2,041,269	1,562,985	1,532,985	1,337,886	Beg Bal-Restricted Reconcile		1,337,886	608,365	443,343	286,178	0	0	0	0
1,530,000	1,530,000	1,637,700	1,637,700	Beg Bal-Restricted Reserve		1,637,700	1,637,700	0	0	0	0	0	0
1,255,647	2,397,492	2,703,688	2,734,363	Beg Bal-Unrestricted		4,117,006	893,492	1,368,293	1,109,246	652,787	93,188	0	0
931,161	511,936	500,000	557,000	Contract Revenue		560,000	0	0	0	0	0	460,000	100,000
167,693	177,781	187,455	187,455	Dues		196,179	0	127,516	68,663	0	0	0	0
191,997	106,857	377,781	112,800	Federal Match		112,800	30,000	30,000	0	0	0	52,800	0
15,751	12,997	15,000	16,000	Fee for Service		16,000	0	0	0	16,000	0	0	0
943	2,511	0	0	Miscellaneous Revenue		0	0	0	0	0	0	0	0
315,086	608,778	450,000	600,000	Older American Act		600,000	0	0	0	600,000	0	0	0
463,997	755,730	886,000	860,000	Oregon Project Independence		800,000	0	0	0	800,000	0	0	0
9,828,085	9,870,586	10,323,834	12,608,284	Title XIX		12,598,284	439,524	9,572,844	2,549,472	0	36,444	0	0
10,000	10,000	10,000	10,000	Transfer In		10,000	0	0	0	0	0	0	10,000
<b>17,543,553</b>	<b>17,893,486</b>	<b>19,157,933</b>	<b>21,194,978</b>	<b>REVENUE</b>		<b>22,394,835</b>	<b>3,609,081</b>	<b>11,541,996</b>	<b>4,013,559</b>	<b>2,318,866</b>	<b>129,632</b>	<b>647,637</b>	<b>134,064</b>
358,061	336,945	367,610	355,364	Leave Expense		444,364	5,636	313,821	87,872	22,130	0	14,905	0
405,332	522,900	561,446	561,537	Fringe Benefits		693,045	8,739	491,010	139,170	30,777	0	23,349	0
1,468,746	1,467,691	1,983,021	1,891,171	Insurance Benefits		2,194,760	30,035	1,607,324	380,969	116,280	0	60,152	0
944,586	1,018,253	1,529,789	1,410,744	PERS Benefits		1,903,280	26,526	1,339,087	391,705	90,852	0	55,110	0
45,028	49,545	58,858	72,524	PERS Reserve		152,942	1,925	108,441	30,654	6,779	0	5,143	0
67,161	95,223	99,803	97,216	Program Director	0.75	79,363	15,966	26,610	15,966	15,499	0	5,322	0
0	15,088	15,961	16,166	Services Director		0	0	0	0	0	0	0	0
45,261	0	75,755	0	Program Manager	1.00	75,939	18,985	30,375	15,188	11,391	0	0	0
168,774	171,131	216,825	174,760	Administrative Assistant	4.50	204,960	0	156,846	48,114	0	0	0	0
181,075	205,376	238,247	154,790	ADRC Specialist	5.00	236,917	0	120,712	36,146	80,059	0	0	0
311,626	392,305	424,240	487,213	Adult Protective Services Spec	10.00	648,119	0	592,217	55,902	0	0	0	0
62,595	94,679	108,256	100,172	AFH Licensing Worker	2.00	113,907	0	113,907	0	0	0	0	0
0	0	0	0	Case Aide	9.00	330,820	0	256,630	74,190	0	0	0	0
1,684,972	1,794,779	2,215,083	2,316,348	Case Manager	47.65	2,753,296	0	1,854,926	547,429	157,219	0	193,722	0

# Oregon Cascades West Council of Governments

## Senior and Disability Services

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Admin	Albany XIX	Toledo XIS	OPI/OAA	Equip	Special Contracts & Grants	Contracts
7,114	0	0	0	Clerical Assistant		0	0	0	0	0	0	0	0
251,425	178,360	272,606	208,523	Clerical Specialist	9.50	350,635	0	274,841	75,794	0	0	0	0
31,483	28,410	31,151	32,288	Contracts Coordinator	0.60	32,008	17,287	0	0	9,822	0	4,899	0
174,881	175,996	197,131	188,837	Diversion & Transition Coord	3.00	207,251	0	140,877	66,374	0	0	0	0
841,035	912,013	1,015,280	1,028,517	Eligibility Specialist	24.00	1,200,140	0	952,512	247,628	0	0	0	0
0	0	0	51,659	Executive Assistant	0.50	24,851	24,851	0	0	0	0	0	0
81,295	183,850	312,468	312,719	In Home Assistant	3.00	132,967	0	48,596	84,371	0	0	0	0
191,811	189,879	300,959	97,155	Lead Case Manager	4.50	273,793	0	188,037	60,905	24,851	0	0	0
21,904	45,088	49,572	51,662	Lead Eligibility Specialist	1.00	53,209	0	0	0	0	0	53,209	0
446,657	513,564	565,949	625,259	Program Supervisor	10.00	731,706	19,155	541,742	152,094	18,715	0	0	0
7,625	25,117	0	0	Senior Meals Coordinator		0	0	0	0	0	0	0	0
0	0	0	21,395	Technology Support Spec.	1.00	42,791	0	21,395	0	21,396	0	0	0
0	0	0	18,086	Workstation Support Specialist		14,469	0	14,469	0	0	0	0	0
66,637	54,614	74,231	42,398	Extra Hire	3.00	139,978	0	87,369	52,609	0	0	0	0
<b>7,865,082</b>	<b>8,416,192</b>	<b>10,714,241</b>	<b>10,316,503</b>	<b>PERSONNEL</b>	<b>140.00</b>	<b>13,035,510</b>	<b>169,105</b>	<b>9,281,744</b>	<b>2,563,080</b>	<b>605,770</b>	<b>0</b>	<b>415,811</b>	<b>0</b>
3,754	425	1,600	7,100	Advertising		7,100	0	600	500	6,000	0	0	0
5,131	4,557	5,750	5,600	Board/Comm/Meeting Expense		9,100	5,000	500	100	1,200	0	0	2,300
452,347	456,658	325,000	470,000	CEP Contract		500,000	0	0	0	500,000	0	0	0
13,501	61,769	35,000	70,500	Computer Maint./Equipment		40,500	0	0	0	0	40,000	500	0
579,915	510,072	283,249	380,874	Contract Expense		298,492	5,000	10,000	0	150,000	0	18,000	115,492
31,309	37,723	37,000	38,000	Copying		41,000	0	30,000	9,000	2,000	0	0	0
33,748	29,198	47,000	47,000	Dues and Memberships		47,000	35,000	0	0	12,000	0	0	0
578	27	0	0	Equipment Expense		0	0	0	0	0	0	0	0
332,076	342,677	355,259	355,259	Finance Indirect		411,674	11,191	290,370	90,740	10,299	0	9,074	0
663,873	678,892	726,807	726,807	Indirect Expense		712,923	19,296	500,663	156,457	20,861	0	15,646	0
4,488	16,286	9,500	6,500	Furniture & Fixtures		11,500	4,000	5,000	2,500	0	0	0	0

# Oregon Cascades West Council of Governments

## Senior and Disability Services

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Admin	Albany XIX	Toledo XIS	OPI/OAA	Equip	Special Contracts & Grants	Contracts
17,399	18,299	10,000	20,000	Legal Expenses		20,000	20,000	0	0	0	0	0	0
13,530	1,686	23,000	9,700	Licenses and Fees		24,000	2,000	15,000	6,000	1,000	0	0	0
3,043	3,808	2,100	2,100	Maintenance and Repair		2,000	0	0	2,000	0	0	0	0
4,523	0	0	0	Marketing Expense		0	0	0	0	0	0	0	0
46,919	58,483	50,600	42,400	Postage		53,700	200	40,000	13,000	500	0	0	0
1,822	8,915	5,000	16,700	Printing		8,300	300	7,000	0	500	0	500	0
422,107	425,021	420,564	420,564	Rent		452,507	11,084	296,387	124,066	11,983	0	8,987	0
110,448	54,792	327,781	60,000	Resource Reserve		60,000	30,000	30,000	0	0	0	0	0
2,680	1,520	1,700	1,500	Stipend		3,000	0	0	0	0	0	0	3,000
44,421	85,972	54,250	50,900	Supplies		71,000	500	50,000	12,000	8,000	0	0	500
403,239	435,927	474,373	374,373	Technology Indirect		580,364	15,708	407,571	127,366	16,982	0	12,737	0
77,809	81,471	75,200	75,400	Telephone		84,200	1,500	60,000	16,000	4,000	0	2,700	0
15,625	32,185	32,000	35,200	Training		63,000	12,000	24,000	20,000	5,000	0	2,000	0
109,163	122,881	95,000	126,000	Travel		105,000	3,000	70,000	25,000	7,000	0	0	0
84,834	10,000	35,000	35,000	Transfers Out		35,000	35,000	0	0	0	0	0	0
418,857	192,657	1,086,343	366,678	Operating Contingency		2,184,756	783,132	0	559,572	688,441	89,632	51,207	12,772
5,781,330	2,496,910	3,724,616	7,134,320	Unappropriated EFB for future		3,333,209	2,246,065	423,161	286,178	267,330	0	110,475	0
0	3,233,871	0	0	Capital Purchase		0	0	0	0	0	0	0	0
0	20,000	200,000	0	Leasehold Improvements		200,000	200,000	0	0	0	0	0	0
<b>9,678,470</b>	<b>9,422,680</b>	<b>8,443,692</b>	<b>10,878,475</b>	<b>MATERIALS AND SUPPLIES</b>		<b>9,359,325</b>	<b>3,439,976</b>	<b>2,260,252</b>	<b>1,450,479</b>	<b>1,713,096</b>	<b>129,632</b>	<b>231,826</b>	<b>134,064</b>
<b>17,543,552</b>	<b>17,893,485</b>	<b>19,157,933</b>	<b>21,194,978</b>	<b>TOTAL EXPENSES</b>		<b>22,394,836</b>	<b>3,609,081</b>	<b>11,541,996</b>	<b>4,013,559</b>	<b>2,318,866</b>	<b>129,632</b>	<b>647,637</b>	<b>134,064</b>
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>GAIN / (LOSS)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Oregon Cascades West Council of Governments

## Community Service Programs

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	RSVP	Veterans	Meals on Wheels	Stand By Me	Special Contracts & Grants	Meals Reserve
25,776	789	0	8,494	Beg Bal-Restricted for Grants		10,208	10,208	0	0	0	0	0
16,610	286,869	155,609	98,619	Beg Bal-Restrict for Contracts		52,995	0	3,052	0	0	49,943	0
195,320	88,891	55,027	85,221	Beg Bal-Restricted for Other		244,003	0	0	128,106	49,628	0	66,269
430,640	907,348	1,079,143	1,158,538	Contract Revenue		1,110,615	514,185	190,000	14,000	15,000	377,430	0
195,738	157,914	275,075	220,200	Donations		220,500	500	0	220,000	0	0	0
28,900	3,333	15,000	2,500	Federal Match		7,500	0	7,500	0	0	0	0
13,121	11,550	12,550	21,444	Fee for Service		15,500	2,500	0	0	0	0	13,000
165,934	140,602	269,000	206,565	Grant Revenue		177,500	36,000	7,500	125,000	0	9,000	0
8	19	0	0	Interest Revenue		0	0	0	0	0	0	0
3,919	3,416	5,000	5,100	Internal Transfer		5,000	0	0	0	0	0	5,000
86,797	67,433	83,500	46,330	Match Revenue		50,500	50,500	0	0	0	0	0
1,514	3,667	0	0	Miscellaneous Revenue		0	0	0	0	0	0	0
579,842	707,964	632,538	867,217	Older American Act		653,855	0	0	653,855	0	0	0
84,839	99,797	100,000	125,000	Oregon Project Independence		134,000	0	0	134,000	0	0	0
0	0	0	0	Program Income		0	0	0	0	0	0	0
150,288	174,645	156,000	183,204	Program Meals Revenue		180,000	0	0	180,000	0	0	0
386,611	383,031	370,500	641,381	Senior Meals XIX		1,085,054	0	0	1,085,054	0	0	0
10,350	11,271	12,500	12,000	Siletz Revenue		8,000	0	0	8,000	0	0	0
19,596	0	3,000	3,000	Special Event Revenue		0	0	0	0	0	0	0
111,526	119,604	94,000	115,500	Title XIX		120,000	0	0	120,000	0	0	0
74,834	25,000	25,000	25,000	Transfer In		25,000	25,000	0	0	0	0	0
111,083	102,257	111,280	107,066	USDA		107,064	0	0	107,064	0	0	0
105,166	105,166	106,476	109,687	Veterans		109,687	0	109,687	0	0	0	0
<b>2,798,411</b>	<b>3,400,567</b>	<b>3,561,198</b>	<b>4,042,066</b>	<b>REVENUE</b>		<b>4,316,981</b>	<b>638,893</b>	<b>317,739</b>	<b>2,775,079</b>	<b>64,628</b>	<b>436,373</b>	<b>84,269</b>
35,084	34,283	38,426	39,343	Leave Expense		37,001	7,961	6,084	18,875	176	3,905	0
56,942	63,051	89,592	75,178	Fringe Benefits		87,510	14,450	10,663	55,029	330	7,038	0
186,578	188,000	214,354	184,369	Insurance Benefits		207,655	50,647	30,428	97,137	972	28,471	0
97,803	120,376	186,441	152,912	PERS Benefits		177,592	39,020	28,804	85,794	979	22,995	0
4,597	5,227	7,484	5,717	PERS Reserve		14,526	3,183	2,349	7,338	106	1,550	0
0	0	0	0	Program Director	0.25	26,576	0	0	10,614	5,322	10,640	0
0	60,352	63,845	64,841	Services Director		0	0	0	0	0	0	0
43,632	0	0	0	Program Manager		0	0	0	0	0	0	0
121,305	111,689	109,919	93,435	Administrative Assistant	3.00	109,423	80,927	18,239	10,257	0	0	0

# Oregon Cascades West Council of Governments

## Community Service Programs

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	RSVP	Veterans	Meals on Wheels	Stand By Me	Special Contracts & Grants	Meals Reserve
0	0	16,672	0	Clerical Assistant		0	0	0	0	0	0	0
0	20,464	18,195	53,094	Clerical Specialist	1.00	26,690	0	0	8,345	0	18,345	0
0	3,799	4,900	4,849	Contracts Coordinator	0.10	5,505	1,384	1,384	1,353	0	1,384	0
63,254	74,460	56,974	89,864	Eligibility Specialist	1.81	46,546	0	46,546	0	0	0	0
184,279	177,725	192,164	194,667	Meal Site Manager 3	5.25	201,954	0	0	201,954	0	0	0
0	11,497	43,287	24,054	Money Management Coordinator	1.00	47,146	0	0	0	0	47,146	0
28,077	0	132,109	58,836	Program Supervisor	1.00	61,483	0	0	61,483	0	0	0
20,837	22,556	25,000	16,414	Relief Site Manager	0.75	25,000	0	0	25,000	0	0	0
65,055	67,171	0	76,360	RSVP Supervisor	1.00	76,825	76,825	0	0	0	0	0
37,448	36,188	38,148	37,439	Senior Meals Coordinator	1.50	47,916	0	0	47,916	0	0	0
21,611	47,951	0	0	Senior Meals Supervisor	0.00	0	0	0	0	0	0	0
31,684	18,766	47,419	31,656	Veterans Service Officer	1.00	51,266	0	51,266	0	0	0	0
0	9,140	0	8,277	Extra Hire	0.00	0	0	0	0	0	0	0
<b>998,185</b>	<b>1,072,695</b>	<b>1,284,929</b>	<b>1,211,303</b>	<b>PERSONNEL</b>	<b>17.66</b>	<b>1,250,614</b>	<b>274,397</b>	<b>195,763</b>	<b>631,095</b>	<b>7,885</b>	<b>141,474</b>	<b>0</b>
2,658	2,560	5,900	1,455	Advertising		6,100	5,000	750	250	0	100	0
14,111	10,921	12,000	15,000	Auto Expense		12,000	0	0	12,000	0	0	0
576	614	645	450	Bank Charges.		500	0	0	500	0	0	0
3,074	1,378	1,550	820	Board/Comm/Meeting Expense		1,564	1,000	364	200	0	0	0
5,635	16,187	5,646	4,900	Computer Maint./Equipment		5,500	1,000	1,750	2,000	0	750	0
995,758	1,292,461	1,244,390	1,638,601	Contract Expense		1,590,197	500	6,529	1,300,000	39,287	243,881	0
6,575	7,831	8,750	7,709	Copying		8,340	3,600	1,440	2,700	0	600	0
1,897	1,350	2,350	1,830	Dues and Memberships		2,225	1,000	1,000	225	0	0	0
64,109	50,560	71,608	71,608	Finance Indirect		59,741	9,150	10,087	32,152	2,000	6,352	0
128,162	132,754	146,503	153,486	Indirect Expense		101,887	15,776	17,393	55,438	2,328	10,952	0
5,344	3,060	2,500	1,640	Furniture & Fixtures		2,250	0	750	1,000	0	500	0
2,554	3,085	3,750	2,535	Insurance		3,050	2,000	0	1,000	0	50	0
300	140	0	2,000	Legal Expenses		2,000	0	0	0	2,000	0	0
5,884	12,510	15,159	10,159	Licenses and Fees		14,304	1,500	3,496	7,500	0	1,808	0
20,595	21,984	23,500	28,650	Maintenance and Repair		24,750	1,000	750	5,500	0	0	17,500
0	35	0	0	Marketing Expense		0	0	0	0	0	0	0
2,014	2,090	3,525	3,850	Postage		4,375	1,000	475	2,750	0	150	0
4,975	5,517	5,100	11,850	Printing		10,250	1,000	750	6,500	1,000	1,000	0

# Oregon Cascades West Council of Governments

## Community Service Programs

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	RSVP	Veterans	Meals on Wheels	Stand By Me	Special Contracts & Grants	Meals Reserve
55,949	74,668	78,429	74,857	Rent		79,200	15,506	11,639	47,522	0	4,533	0
18,302	40,219	27,000	43,000	Supplies		37,366	25,000	2,750	7,500	616	1,500	0
88,200	104,525	143,884	122,316	Stipend		156,620	156,620	0	0	0	0	0
77,845	97,503	95,620	95,620	Technology Indirect		81,048	12,843	14,159	45,130	0	8,916	0
25,129	24,304	29,897	24,193	Telephone		23,997	2,500	3,044	17,500	0	953	0
20,949	-93	0	0	Special Event		0	0	0	0	0	0	0
9,920	19,238	16,750	18,500	Training		26,000	15,000	8,000	2,500	0	500	0
15,992	19,572	16,500	17,500	Volunteer Recognition		20,500	18,000	0	2,500	0	0	0
18,143	17,676	17,750	17,750	Meal Delivery Travel		17,750	0	0	17,750	0	0	0
42,533	47,306	50,000	49,044	Volunteer Travel		55,000	55,000	0	0	0	0	0
16,248	16,860	21,750	35,816	Travel		31,884	5,000	2,500	15,000	6,384	3,000	0
0	102,330	222,613	360,792	Operating Contingency		471,586	15,501	31,736	411,867	3,128	9,354	0
2,291	2,408	3,200	3,200	Janitorial Expense		2,614	0	2,614	0	0	0	0
144,504	196,319	0	11,631	Unappropriated EFB for future		66,769	0	0	0	0	0	66,769
0	0	0	0	Capital Purchase		147,000	0	0	147,000	0	0	0
<b>1,800,227</b>	<b>2,327,873</b>	<b>2,276,269</b>	<b>2,550,090</b>	<b>MATERIALS AND SUPPLIES</b>		<b>3,066,367</b>	<b>364,496</b>	<b>121,976</b>	<b>2,143,984</b>	<b>56,743</b>	<b>294,899</b>	<b>84,269</b>
<b>2,798,412</b>	<b>3,400,567</b>	<b>3,561,198</b>	<b>3,761,393</b>	<b>TOTAL EXPENSES</b>		<b>4,316,981</b>	<b>638,893</b>	<b>317,739</b>	<b>2,775,079</b>	<b>64,628</b>	<b>436,373</b>	<b>84,269</b>
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>GAIN / (LOSS)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Oregon Cascades West Council of Governments

## Technology Services

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Technology Services	Contracts	Communications
0	2,502	0	9,000	Beg Bal-Unrestricted		50,000	50,000	0	0
82,523	88,948	32,000	37,000	Contract Revenue		40,025	5,000	35,025	0
553,415	612,612	683,825	718,825	Indirect Income		823,229	786,229	0	37,000
181	0	0	0	Miscellaneous		0	0	0	0
35,000	21,239	35,000	45,780	Transfers In		150,000	150,000	0	0
<b>671,119</b>	<b>725,301</b>	<b>750,825</b>	<b>810,605</b>	<b>REVENUE</b>		<b>1,063,254</b>	<b>991,229</b>	<b>35,025</b>	<b>37,000</b>
18,656	18,492	20,277	17,113	Leave Expense		18,421	18,421	0	0
25,320	29,203	29,119	29,119	Fringe Benefits		33,430	33,430	0	0
86,658	81,705	92,298	88,030	Insurance Benefits		112,097	112,097	0	0
60,974	62,497	77,576	68,878	PERS Benefits		90,275	90,275	0	0
2,784	2,795	3,206	3,206	PERS Reserve		7,363	7,363	0	0
0	0	0	0	Program Director	0.67	67,157	67,157	0	0
79,782	84,578	87,556	87,556	Technology Services Manager	0.00	0	0	0	0
3,130	5,213	5,452	5,452	Accounting Clerk II	0.12	6,172	6,172	0	0
0	0	0	0	Software Support Specialist	1.00	75,069	75,069	0	0
62,634	66,486	66,606	66,606	Information Support Specialist	1.00	54,287	54,287	0	0
73,936	76,789	79,206	102,157	Network Supp Specialist	1.00	65,184	65,184	0	0
0	3,539	0	13,400	Technology Support Specialist	0.00	0	0	0	0
49,426	34,176	81,875	32,848	Workstation Support Specialist	2.00	100,302	100,302	0	0
8,765	19,506	0	35,000	Extra Hire	0.50	0	0	0	0
<b>472,064</b>	<b>465,471</b>	<b>543,171</b>	<b>549,365</b>	<b>PERSONNEL</b>	<b>6.29</b>	<b>629,757</b>	<b>629,757</b>	<b>0</b>	<b>0</b>
0	0	0	84	Advertising		350	350	0	0
29	0	0	0	Board/Comm/Meeting Expense		250	250	0	0
27162	58299	20000	20000	Computer Maintenance/Equipment		50,000	50,000	0	0
63,327	68,699	52,800	79,975	Contract Expense		101,451	66,451	35000	0
162	686	500	700	Copying		500	500	0	0

# Oregon Cascades West Council of Governments

## Technology Services

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Technology Services	Contracts	Communications
0	575	500	500	Dues and Memberships		1,000	1,000	0	0
0	1257	4000	0	Furniture & Fixtures		4,000	4,000	0	0
0	4413	2000	2519	Legal Expenses		3,000	3,000	0	0
26,397	31,442	47,180	47,180	Licenses and Fees		68,365	68,365	0	0
566	1,986	1,500	500	Maintenance and Repair		1,500	1,500	0	0
114	61	200	225	Postage		125	100	25	0
0	0	150	25	Printing		200	200	0	0
30,828	29,214	28,824	28,824	Rent		31,756	31,756	0	0
3,594	2,369	3,000	3,000	Supplies		3,000	3,000	0	0
21,867	22,968	38,000	37,200	Telephone		39,500	2,500	0	37,000
7,510	4,325	6,000	6,000	Training		8,500	8,500	0	0
398	1,230	3,000	3,000	Travel		5,000	5,000	0	0
2,500	0	0	0	Transfers Out		0	0	0	0
0	12,800	0	31,508	Unappropriated EFB for future		0	0	0	0
14,600	0	0	0	Capital Purchase		115,000	115,000	0	0
<b>199,055</b>	<b>240,324</b>	<b>207,654</b>	<b>261,240</b>	<b>MATERIAL &amp; SUPPLIES</b>		<b>433,497</b>	<b>361,472</b>	<b>35,025</b>	<b>37,000</b>
<b>671,119</b>	<b>725,301</b>	<b>750,825</b>	<b>810,605</b>	<b>TOTAL EXPENSES</b>		<b>1,063,254</b>	<b>991,229</b>	<b>35,025</b>	<b>37,000</b>
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>GAIN/ (LOSS)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Oregon Cascades West Council of Governments

## Non-Departmental

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Albany	Toledo	Copier
1,706,631	1,875,834	1,919,436	2,014,948	Beg Bal-Restricted for Other		1,736,401	1,641,401	0	95,000
700,000	700,000	705,000	705,000	Beg Bal-Restrict Reserve		705,000	555,000	150,000	0
0	0	0	0	Beg Bal-Unrestricted		143,232	0	60,232	83,000
57,181	64,590	60,000	60,000	Fee for Services		65,000	0	0	65,000
0	0	10,000	0	Grant Revenue		10,000	10,000	0	0
791	8,416	0	0	Miscellaneous		0	0	0	0
638,154	649,480	637,922	637,922	Rent Income		682,049	562,074	119,975	0
<b>3,102,758</b>	<b>3,298,320</b>	<b>3,332,358</b>	<b>3,417,870</b>	<b>REVENUE</b>		<b>3,341,682</b>	<b>2,768,475</b>	<b>330,207</b>	<b>243,000</b>
5,995	4,193	5,408	4,203	Leave Expense		3,886	2,882	1,004	0
6,467	8,213	24,560	8,546	Fringe Benefits		24,987	16,245	8,742	0
12,939	16,039	51,159	9,672	Insurance Benefits		34,489	25,943	8,546	0
6,190	10,377	32,840	23,700	PERS Benefits		21,755	16,159	5,596	0
295	549	1,138	424	PERS Reserve		1,720	1,318	402	0
27,439	27,163	27,094	35,591	Deputy Director		0	0	0	0
0	0	0	0	Program Director	0.33	33,077	20,047	13,030	0
3,391	5,647	5,275	5,535	Accounting Clerk II	0.13	6,686	6,686	0	0
0	0	41,363	0	Administrative Assistant		0	0	0	0
48,993	39,126	60,201	59,274	Facility Maint. Coordinator	1.00	48,962	39,170	9,792	0
0	15,248	0	0	Extra Hire		0	0	0	0
<b>111,709</b>	<b>126,554</b>	<b>249,038</b>	<b>146,945</b>	<b>PERSONNEL</b>	<b>1.40</b>	<b>175,562</b>	<b>128,450</b>	<b>47,112</b>	<b>0</b>
50	65	0	0	Advertising		0	0	0	0
69,947	96,600	89,971	93,558	Contract Expense		120,199	48,699	11,500	60,000
13,455	11,081	12,300	12,155	Copying		16,200	200	0	16,000
5,138	448	12,000	2,000	Furniture & Fixtures		4,500	2,500	2,000	0
60,641	55,519	62,500	62,500	Insurance		67,000	50,000	17,000	0
51,020	72,902	74,367	74,367	Janitorial		77,000	65,000	12,000	0

# Oregon Cascades West Council of Governments

## Non-Departmental

### Consolidated Budget FY2020-2021

2017-2018 Actuals	2018-2019 Actuals	2019-2020 Adopted	Estimated Actuals	Description	FTE	2020-2021 Proposed	Albany	Toledo	Copier
224	322	0	0	Legal Expenses		0	0	0	0
312	515	400	400	Licenses and Fees		500	500	0	0
72,256	33,448	54,220	54,620	Maintenance and Repair		21,000	15,000	6,000	0
54	70	50	50	Postage		0	0	0	0
11	12	25	25	Printing		150	150	0	0
16,328	20,514	19,300	19,300	Supplies		20,000	15,500	3,500	1,000
3,447	0	3,500	3,500	Taxes		3,500	3,500	0	0
595	446	800	800	Telephone		800	800	0	0
0	359	1,000	500	Training		1,000	1,000	0	0
1,371	2,372	1,900	2,600	Travel		3,100	1,500	1,600	0
0	0	0	0	Transfers Out		150,000	150,000	0	0
64,143	64,702	66,000	66,000	Utilities		68,000	57,000	11,000	0
0	0	1,628,649	1,822,596	Operating Contingency		1,446,681	1,343,186	48,495	55,000
2,575,834	2,709,916	765,505	800,000	Unappropriated EFB for future		826,000	565,000	150,000	111,000
0	48,829	55,000	30,000	Capital Purchase		77,000	57,000	20,000	0
0	0	174,500	177,621	Leasehold Improv.		215,000	215,000	0	0
43,333	43,333	43,333	43,333	Principal Payment		43,333	43,333	0	0
12,892	10,313	18,000	5,000	Interest Payment		5,157	5,157	0	0
<b>2,991,049</b>	<b>3,171,766</b>	<b>3,083,320</b>	<b>3,270,925</b>	<b>MATERIAL &amp; SUPPLIES</b>		<b>3,166,120</b>	<b>2,640,025</b>	<b>283,095</b>	<b>243,000</b>
<b>3,102,758</b>	<b>3,298,320</b>	<b>3,332,358</b>	<b>3,417,870</b>	<b>TOTAL EXPENSES</b>		<b>3,341,682</b>	<b>2,768,475</b>	<b>330,207</b>	<b>243,000</b>
<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>GAIN/ (LOSS)</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>