

Oregon Cascades West Council of Governments

Fiscal Year 2024-25



Adopted
Budget

Prepared by:

Oregon Cascades West Council of Governments

1400 Queen Avenue SE Albany, OR 97322

541.967.8720 (p)

541.967.6123 (f)

www.OCWCOG.org

www.StateoftheRegion.org

Contents

Overview of OCWCOG Programs and Funding	4
Agency Consolidated Snap Shot	8
Agency Revenue and Expense Charts	9
Agency and Department Budgets	
Agency Budget	10
Consolidated OCWCOG	12
Consolidated General Administration	14
Consolidated Senior and Disability Services	21
Consolidated Community Service Programs	23
Consolidated Community and Economic Development	25
Consolidated Lending	27
Consolidated Reserves	29
General Administration	30
Budget and Work Program	32
General Management	
Financial Management	
Human Resource Management	
Technology Services Budget and Work Program	36
Facilities Services Budget and Work Program	39
Senior and Disability Services Budget and Work Program	42
Community Service Programs Budget and Work Program	51
Community and Economic Development	58
Budget and Work Program	61
Community Development & Land Use Planning	63
Economic Development	64
Transportation Planning and Programming	65
Transportation Brokerage Services	66
Lending	67
Small Business Lending	69
Program Administration, Quality Assurance & Training	78
Reserves	70

Overview of OCWCOG Programs and Funding for Fiscal Year (FY) 2024-25

Role of the Oregon Cascades West Council of Governments:

Oregon Cascades West Council of Governments (OCWCOG) is a volunteer, member organization created by local governments and districts within Linn, Benton, and Lincoln Counties, the Confederated Tribes of Siletz Indians, and the Port of Newport. Oregon law (ORS190.010) authorizes OCWCOG to carry out, on behalf of its members, programs serving their residents, businesses, institutions, and agencies individually or as part of a regional solution. Only the authority of the member local governments, and their willingness to delegate their authority to OCWCOG, limits the range of services that OCWCOG can provide.

Program Areas:

General Administration

- Purpose and Intent
 - Oversee the administrative, human resources, physical infrastructure, information technology, finances, and budget to ensure the sustainability, viability, and growth of the agency, as well as members through service requests.
 - Responsible for overall vision, strategic planning and agency direction.
 - Provide consultative and technical assistance in the areas of Human Resources, Technology Information and Finance to members.
 - Provide all internal human resources, technology, facilities, finance, and general agency management. OCWCOG contracts with private attorneys for legal services.
 - Assist member governments with personnel, technology, finance, and general administration matters.
- Geographic Service Area
 - General Administration staff provides services in all OCWCOG offices and to all OCWCOG staff.
 - By member request, General Administration staff provides services within its tri- County Region of Linn, Benton, and Lincoln Counties.

Community and Economic Development

- Purpose and Intent
 - Support member jurisdictions improve livability, transportation access and economic development;
 - Administer and provide staffing for state and federally authorized regional economic development planning and grant programs;
 - Implement regional priorities through a Comprehensive Economic Development Strategy;
 - Assist local governments with goal setting, project development, grant writing and planning; and
 - Assist local governments with infrastructure improvements.

- Geographic Service Area
 - The federally-designated Cascades West Economic Development District (CWEDD) serves Benton, Lane, Lincoln, and Linn Counties.

Cascades West Business Lending (CWBL)

- Purpose and Intent
 - Deliver professional commercial loan packaging, closing, servicing, and collection services through various direct and indirect loan programs through the Cascades West Business Lending (CWBL) program;
 - Assist new and expanding small businesses in obtaining needed capital;
 - Increase economic activity and employment in our region; and
 - Stimulate private lending by partnering with a bank or credit union. CWBL can act as a secondary lender for qualified projects on a subordinated basis to lower the risk for participating lenders and incentivize participation by traditional funders.
- Geographic Service Area
 - CWBL loan programs serve clients and commercial lenders primarily within Linn, Benton, and Lincoln Counties, and offers SBA 504 loans Statewide.

Transportation

- Purpose and Intent
 - Administer state and federally authorized region-wide and sub-regional transportation planning programs.
 - Administer the Non-Emergent Medical Transportation (NEMT) brokerage, Cascades West Ride Line, arranging transportation for Oregon Health Plan (OHP) members, Medicaid recipients, select Medicare clients, and other eligible clients through pilot programs.
 - Participate in Statewide and multi-jurisdiction efforts with area elected officials to gain resources and advocate for policy changes to improve the region's transportation system.
 - Provide funding support, project management, and grant administration for transportation improvement projects in response to capacity constraints at a local level.
- Geographic Service Area
 - The Cascades West Area Commission on Transportation (CWACTION) serves Linn, Benton, and Lincoln Counties.
 - The Corvallis Area Metropolitan Planning Organization (CAMPO) serves Adair Village, Corvallis, Philomath, and a portion of Benton County.
 - The Albany Area Metropolitan Planning Organization (AAMPO) serves Albany, Millersburg, Tangent; portions of Linn and Benton Counties; and the City of Jefferson, which is in Marion County.
 - Cascades West Ride Line services Linn, Benton, and Lincoln County residents, and health care providers within the Region.
 - Statewide and multi-state coalitions include the Oregon Metropolitan Planning Organization Consortium (OMPOC).

Senior and Disability Services

- Purpose and Intent
 - Staff federal and State long-term care programs (Medicaid [Title XIX], Supplemental Nutrition Assistance Program [SNAP] benefits, and Oregon Project Independence [OPI]). Assist qualified clients in finding and maintaining the least restrictive living situation consistent with their physical and mental health.
 - Staff federally-designated Area Agency on Aging (AAA), including programs such as the Aging and Disability Resource Connection (ADRC), which provides information and assistance that allows seniors and persons with disabilities to access needed resources.
- Geographic Service Area
 - All services are provided in OCWCOG's tri-County Region. Principle offices are in Albany, Corvallis, and Toledo.

Community Services Program

- Purpose and Intent
 - Assist seniors and retired persons to serve their communities through volunteering with OCWCOG's AmeriCorp Seniors' Programs including Foster Grandparent Program (FGP), Retired Senior and Volunteer Program (RSVP), and Senior Companion Program (SCP).
 - Assist veterans in Benton County with obtaining all benefits they are entitled to receive.
- Geographic Service Area
 - All services, except Veterans Services, are provided in OCWCOG's tri-County region. Principle offices are in Albany, Corvallis, and Toledo.
 - Benton County contracts with OCWCOG to staff its Veterans Services Office (VSO). Lincoln and Linn Counties provide their own Veterans Services staff.

Governance, Administration, and Programs of OCWCOG:

A Board of Directors (Board), consisting of a local elected representative from each member government, governs OCWCOG. No member or class of members has more authority than another, regardless of size of population or type of government. The Board meets bi-monthly.

The Board hires an Executive Director who is delegated all operational and contracting authority. However, the Board retains budget approval authority, including the setting of pay levels, benefits amounts, and approves the labor contract with the Service Employees International Union (SEIU), which represents the majority of OCWCOG's employees. The Executive Director makes recommendations to the Board regarding these matters prior to Board action.

The Board has an Executive Committee and a Finance Committee. The Executive Committee meets bi-monthly with OCWCOG management to discuss and advise on administrative and operational issues, in between meetings of the full Board. The

Finance Committee consists of the full Executive Committee and OCWCOG standing sub-committee chairs. The Finance Committee meets bi-monthly to review financial statements and budget to actual figures. Historically, the Finance Committee has also served as the Budget Committee, which is a committee required of Oregon Budget law. OCWCOG follows a budgeting process similar to that specified for Oregon local governments.

In addition, there are several standing advisory bodies for specific programs. It is at the advisory body level that most deliberation regarding programs occurs. Whereas the Board primarily focuses on the overall structure and finances of OCWCOG. The Board is, nevertheless, the final policy authority for all programs that are the direct responsibility of OCWCOG.

OCWCOG provides staff by contract to several regional bodies and local governments. In these cases, the Board's role is limited to deciding if OCWCOG should provide staffing for the other agency. No member may independently require that OCWCOG operate a program on its behalf without the approval of the OCWCOG Board. However, members may ask for OCWCOG assistance with that members' specific project or program, as long as the general area of assistance is described herein. Given that general authority, OCWCOG staff may occasionally contract with a specific member to provide such a service, without that specific project being included in this document.

All work of OCWCOG staff is presented in this document. Consequently, this document can be correctly read as an authorizing document, directing the Executive Director to carry out programs and functions on behalf of the members consistent with this document.

OCWCOG Funding:

Each member is assessed dues annually. Dues are assessed as General, Transportation, and Community Development. The General dues are allocated to each program area as described in the annually adopted budget. OCWCOG annual dues rates are adopted each year and are equal to approximately 1% of the total agency revenue. By law, ORS 190.010 entities may not establish a tax base as a source of revenue. Consequently, the General dues are the only general-purpose funding of the agency and, therefore, the only funds that the Board can redirect to different programs. Dues are used to provide required matching funds to gain State and federal program funding.

The vast majority of revenue is in the form of payment for contracted services through federal, state, and local contracts.

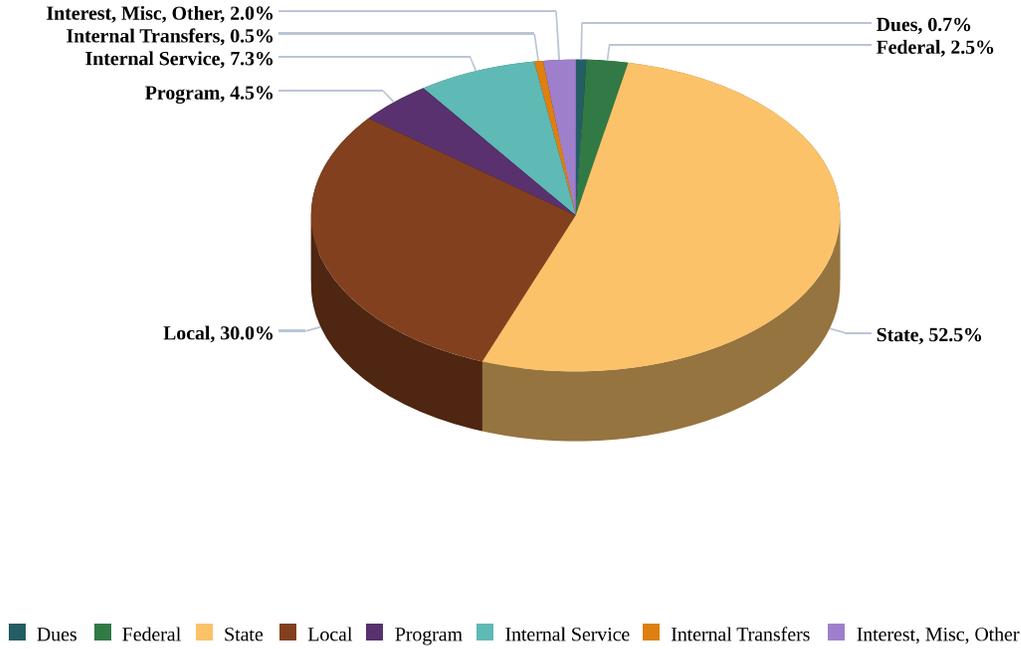


Oregon Cascades West Council of Governments Agency Consolidated Budget FY 2024-25

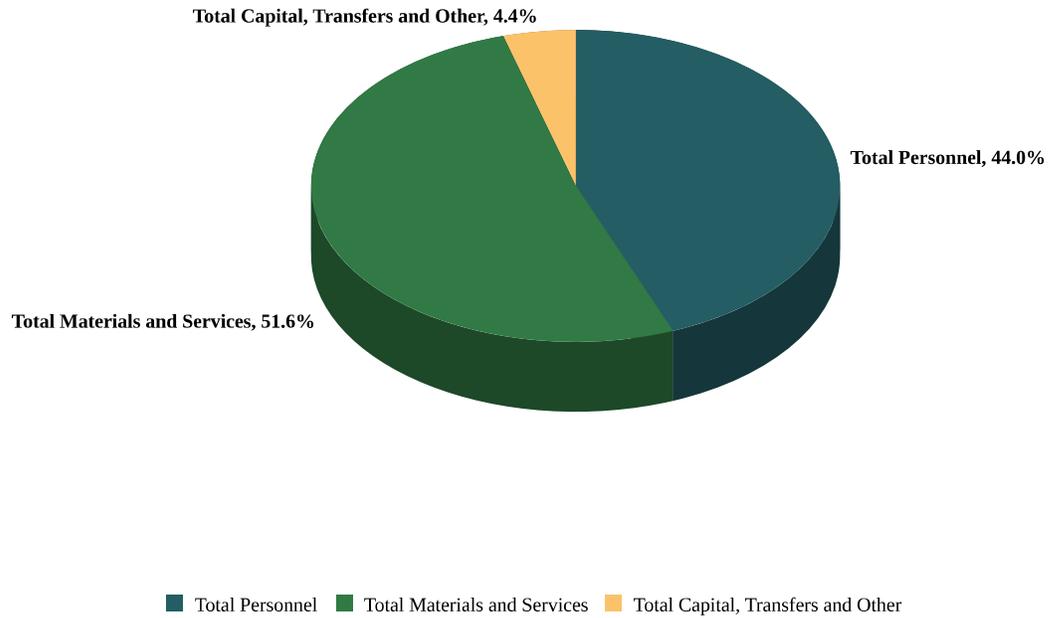
FY22 Actual Final	FY23 Actual Final	Description	FY24 Budget Adopted	FY25 Budget Adopted
14,775,118	17,116,144	Beginning Balance	17,045,483	21,542,484
330,204	332,470	Dues	346,000	393,763
3,284,080	3,961,560	Internal Service Fees	3,303,265	4,219,451
33,452,831	34,779,755	Contracts & Grants	41,691,155	52,000,939
241,857	1,093,851	Interest, Misc, Other Revenue	1,588,254	1,147,800
3,463,416	139,000	Internal Transfer Revenue	1,752,225	315,000
55,547,507	57,422,780	REVENUE	65,726,383	79,619,438
9,542,202	10,645,500	Wages	13,769,180	17,625,528
7,039,945	7,837,260	Benefits	8,501,352	11,048,805
16,582,147	18,482,760	Total Personal Services	22,270,532	28,674,333
13,570,643	16,836,227	Materials & Services	23,100,138	30,206,800
2,558,291	3,195,411	Internal Services Expenses	3,252,559	3,413,546
127,394	549,241	Capital Expenses	2,624,925	707,506
3,057,621	1,507,455	Transfers & Contingency	3,710,269	2,167,945
35,896,096	40,571,094	TOTAL EXPENSES	54,958,423	65,170,130
19,651,411	16,851,686	Unappropriated Ending Fund Balance	10,767,959	14,449,308

AGENCY CONSOLIDATED Total Fund - Total Department

Revenue Chart FY2024-25



Expense Chart FY2024-25



AGENCY CONSOLIDATED Total Fund - Total Department

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

Beginning Balance	21,542,484
Dues	385,763
Federal	1,465,809
State	30,508,330
Local	17,391,800
Program	2,635,000
Internal Service	4,219,451
Internal Transfers	315,000
Interest, Misc, Other	1,147,800
Total Revenues	79,619,438
51000 - Wages	17,625,528
52000 - Benefits	11,048,805
Total Personnel	28,674,333
61100 - Supplies	156,523
61200 - Supplies: Volunteer recognition	31,794
61300 - Equipment (non-capitalized)	252,680
61400 - Furniture	44,500
62000 - Services	5,000
62100 - Professional Services	21,097,715
62110 - Legal services	90,700
62120 - Marketing services	38,300
62130 - Insurance services	137,850
62140 - Banking services	16,600
62150 - Grants to subrecipients	5,122,359
62210 - Printing/copying	109,200
62220 - Postage	38,500
62300 - Software	351,401
62400 - Telephone/internet	126,663
62500 - Memberships/Dues	79,000
62600 - Travel and training	206,245
62610 - Trainers	67,700
62621 - Employee mileage	146,263
62622 - Company automobile	15,500
62630 - Volunteer travel	34,000
62640 - Employee travel meals	2,000
62650 - Employee lodging	3,000
62700 - Facility and Utilities	74,000

AGENCY CONSOLIDATED Total Fund - Total Department

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

62710 - Rent expense	925,873
62720 - Facility maintenance svcs	62,150
62721 - Janitorial Service	71,100
62731 - Electricity	45,000
62800 - Internal service charges expenditure	3,413,546
62900 - Miscellaneous Expenses	5,200
64000 - Client Assistance	2,000
64300 - Client Assist: Program wages	541,984
64400 - Client Assist: Support services	306,000
Total Materials and Services	33,620,346
70000 - Capital	406,000
71000 - Equipment	60,000
74000 - Capital Improvements	50,000
77000 - Software (multi-year)	191,506
95000 - Contingency	1,852,945
98000 - Transfers Out	315,000
Total Capital, Transfers and Other	2,875,451
Total Expenses	65,170,130
Unappropriated Ending Fund Balance	14,449,308



Oregon Cascades West Council of Governments
Total Department
Consolidated Budget FY 2024-25

FY23 Actual	FY24 Budget	FY25 Budget	Description	FY25 Budget		FY25 Budget		FY25 Budget		FY25 Budget		FY25 Budget		FY25 Budget	
				Total Fund	Total Fund	General Administration	Senior & Disability Services	Community Services Programs	Community & Economic Development	Business Lending	Reserve Funds	Adopted	Adopted	Adopted	Adopted
17,116,144	17,045,483	21,542,484	40000 - Beginning Balance	2,285,784	8,800,000	75,000	5,597,797	1,266,485	3,517,419	-	-	-	-	-	-
-	-	8,000	42000 - Fees & Dues	-	-	-	-	-	-	-	-	-	-	-	-
332,470	346,000	385,763	42100 - Dues	18,370	253,688	0	113,706	-	8,000	-	-	-	-	-	-
1,083,741	383,780	2,635,000	42200 - Program revenue (including Fees)	-	805,000	-	1,655,000	-	175,000	-	-	-	-	-	-
3,961,560	3,303,265	4,219,451	42800 - Internal service charges revenue	4,219,451	-	-	-	-	-	-	-	-	-	-	-
-	-	43,000	43000 - Intergovernmental	-	-	231,562	-	-	-	-	-	-	-	-	-
-	-	13,186,466	43100 - Contracts	761,649	400,000	11,317	12,000,500	13,000	-	-	-	-	-	-	-
1,485,091	1,746,998	1,349,971	43200 - FedDir	-	-	449,971	900,000	-	-	-	-	-	-	-	-
3,778,081	44,000	115,838	43300 - FedInd	-	-	115,838	-	-	-	-	-	-	-	-	-
27,604,385	37,395,313	30,508,330	43400 - State	-	22,845,577	133,835	7,528,918	-	-	-	-	-	-	-	-
1,031,518	1,313,767	3,863,355	43500 - Local	767,968	75,680	118,012	2,901,695	-	-	-	-	-	-	-	-
-	807,297	110,417	44100 - Rents	110,417	-	-	-	-	-	-	-	-	-	-	-
678,772	430,000	740,000	46100 - Interest Revenue	650,000	-	-	-	90,000	-	-	-	-	-	-	-
-	-	100,000	46110 - Lending Program Interest revenue	-	-	-	-	100,000	-	-	-	-	-	-	-
184,755	173,646	170,500	46210 - Donations Received: Money	-	170,500	-	-	170,000	-	-	-	-	-	-	-
5,884	-	-	46220 - Donations Received: Stocks	-	-	-	-	-	-	500	-	-	-	-	-
-	-	90,300	46240 - Donations Received: Private Grants	-	90,000	300	-	-	-	-	-	-	-	-	-
41,782	670,000	45,000	46700 - Matching Contributions	-	45,000	-	-	45,000	-	-	-	-	-	-	-
182,659	314,608	2,000	46900 - Misc Revenue	-	2,000	-	-	2,000	-	-	-	-	-	-	-
139,000	1,752,225	315,000	48000 - Transfers In	-	100,000	-	150,000	-	-	-	-	-	-	-	65,000
57,625,842	65,726,383	79,619,438	Revenues	8,813,638	33,586,945	1,136,335	30,847,616	1,652,485	3,582,419	1,652,485	30,847,616	1,652,485	3,582,419	1,652,485	3,582,419
10,645,500	13,769,180	17,625,528	51000 - Wages	3,059,421	11,745,469	439,735	2,290,890	90,013	-	-	2,290,890	90,013	-	-	-
7,837,260	8,501,352	11,048,805	52000 - Benefits	1,866,310	7,370,454	297,320	1,467,609	47,112	-	-	1,467,609	47,112	-	-	-
18,482,760	22,270,532	28,674,333	Personnel	4,925,731	19,115,923	737,055	3,758,499	137,125	-	-	3,758,499	137,125	-	-	-
100,119	139,300	156,523	61100 - Supplies	61,600	72,723	1,500	20,000	700	-	-	20,000	700	-	-	-
13,137	26,000	31,794	61200 - Supplies: Volunteer recognition	-	15,594	16,200	-	-	-	-	-	-	-	-	-
201,583	324,993	252,680	61300 - Equipment (non-capitalized)	61,510	128,150	15,380	45,410	2,230	-	-	45,410	2,230	-	-	-
21,668	32,800	44,500	61400 - Furniture	11,000	28,500	-	5,000	-	-	-	5,000	-	-	-	-
-	-	5,000	62000 - Services	-	-	-	5,000	-	-	-	5,000	-	-	-	-
14,322,796	19,668,838	21,097,715	62100 - Professional Services	470,150	1,911,665	20,200	18,691,500	4,200	-	-	18,691,500	4,200	-	-	-
2,803	102,300	90,700	62110 - Legal services	24,500	60,000	200	6,000	-	-	-	6,000	-	-	-	-
60,204	23,100	38,300	62120 - Marketing services	12,400	9,300	1,800	13,000	1,800	-	-	13,000	1,800	-	-	-
97,794	115,482	137,850	62130 - Insurance services	135,600	2,000	250	-	-	-	-	-	-	-	-	-
13,383	40,332	16,600	62140 - Banking services	12,000	1,000	-	1,500	2,100	-	-	1,500	2,100	-	-	-
-	-	5,122,359	62150 - Grants to subrecipients	-	114,416	-	5,007,943	-	-	-	5,007,943	-	-	-	-
101,442	74,015	109,200	62210 - Printing/copying	54,950	37,700	1,250	14,750	550	-	-	14,750	550	-	-	-
45,778	54,515	38,500	62220 - Postage	1,550	29,300	400	6,750	500	-	-	6,750	500	-	-	-
328,104	560,322	351,401	62300 - Software	174,651	69,000	15,000	87,500	5,250	-	-	87,500	5,250	-	-	-
131,809	198,856	126,663	62400 - Telephone/Internet	49,500	65,663	2,100	9,100	300	-	-	9,100	300	-	-	-
62,909	77,300	79,000	62500 - Memberships/Dues	13,000	61,200	800	4,000	-	-	-	4,000	-	-	-	-
-	-	206,245	62600 - Travel and training	21,000	41,345	4,200	138,200	1,500	-	-	138,200	1,500	-	-	-
118,724	161,500	67,700	62610 - Trainers	33,000	-	1,700	33,000	-	-	-	33,000	-	-	-	-
160,745	145,000	146,263	62621 - Employee mileage	29,000	110,834	3,929	2,000	500	-	-	2,000	500	-	-	-



Oregon Cascades West Council of Governments
Total Department
Consolidated Budget FY 2024-25

FY23 Actual	FY24 Budget	FY25 Budget	FY24 Total Fund Adopted	Description	FY25 Total Fund Adopted	FY25 Budget		FY25 Budget		FY25 Budget		FY25 Budget	
						General Administration Adopted	Senior & Disability Services Adopted	Community Services Programs Adopted	Community & Economic Development Adopted	Business Lending Adopted	Reserve Funds Adopted		
-	17,000	15,500	17,000	62622 - Company automobile	15,500	3,500	12,000	-	-	-	-	-	-
3,214	-	-	-	62623 - Other employee travel	-	-	-	-	-	-	-	-	-
53,247	54,000	34,000	54,000	62630 - Volunteer travel	34,000	-	17,000	17,000	-	-	-	-	-
-	-	2,000	-	62640 - Employee travel meals	2,000	500	-	1,500	-	-	-	-	-
-	-	3,000	-	62650 - Employee lodging	3,000	-	-	3,000	-	-	-	-	-
63,286	89,700	74,000	89,700	62700 - Facility and Utilities	74,000	70,000	3,000	-	1,000	-	-	-	-
714,066	809,585	925,873	809,585	62710 - Rent expense	925,873	133,336	656,043	34,827	98,316	3,351	-	-	-
48,568	81,000	62,150	81,000	62720 - Facility maintenance svcs	62,150	62,150	-	-	-	-	-	-	-
75,480	94,200	71,100	94,200	62721 - Janitorial Service	71,100	68,100	3,000	-	-	-	-	-	-
-	-	45,000	-	62731 - Electricity	45,000	45,000	-	-	-	-	-	-	-
3,195,411	3,252,559	3,413,546	3,252,559	62800 - Internal service charges expenditure	3,413,546	0	2,639,834	104,871	500,085	168,756	-	-	-
401	20,000	5,200	20,000	62900 - Miscellaneous Expenses	5,200	-	-	-	-	5,200	-	-	-
-	-	2,000	-	64000 - Client Assistance	2,000	-	-	2,000	-	-	-	-	-
82,001	150,000	541,984	150,000	64300 - Client Assist: Program wages	541,984	-	400,000	141,984	-	-	-	-	-
-	-	306,000	-	64400 - Client Assist: Support services	306,000	-	300,000	6,000	-	-	-	-	-
33,196	40,000	-	40,000	67000 - Resource Reserves	-	-	-	-	-	-	-	-	-
20,051,869	26,352,697	33,620,346	26,352,697	Materials and Services	33,620,346	1,547,997	6,789,267	396,091	24,690,054	196,937	-	-	-
-	-	406,000	-	70000 - Capital	406,000	-	-	-	-	-	-	-	-
303,353	252,925	60,000	252,925	71000 - Equipment	60,000	-	-	-	60,000	-	-	-	-
146,119	-	-	-	72000 - Vehicles	-	-	-	-	-	-	-	-	-
-	2,300,000	-	2,300,000	73000 - Buildings	-	-	-	-	-	-	-	-	-
69,263	-	50,000	-	74000 - Capital Improvements	50,000	-	-	-	50,000	-	-	-	-
30,506	72,000	191,506	72,000	77000 - Software (multi-year)	191,506	100,000	74,298	3,189	13,592	427	-	-	-
-	2,013,492	1,852,945	2,013,492	95000 - Contingency	1,852,945	600,478	770,365	-	430,241	51,861	-	-	-
1,507,455	1,696,777	315,000	1,696,777	98000 - Transfers Out	315,000	65,000	100,000	-	150,000	-	-	-	-
2,056,696	6,335,194	2,875,451	6,335,194	Capital, Transfers and Other	2,875,451	1,171,478	944,663	3,189	703,833	52,288	-	-	-
40,591,325	54,958,423	65,170,130	54,958,423	Total Expenses	65,170,130	7,645,206	26,849,853	1,136,335	29,152,386	386,350	-	-	-
17,034,517	10,767,959	14,449,308	10,767,959	Unappropriated Ending Fund Balance	14,449,308	1,168,433	6,737,092	0	1,695,230	1,266,135	3,582,419	-	-



Oregon Cascades West Council of Governments
1011 - CWCOG GENERAL ADMINISTRATION
Consolidated Budget FY 2024-25

FY23 Actual Total Department Final	FY24 Budget Total Department Adopted	Description	FY25 Budget Total Department Adopted		FY25 Budget 101 Human Resources Adopted		FY25 Budget 102 Finance Adopted		FY25 Budget 110 General Admin Adopted		FY25 Budget 800 Reserves Adopted	
-	13,000	77000 - Software (multi-year)	100,000	-	100,000	-	100,000	-	-	-	-	-
-	200,000	95000 - Contingency	399,860	10,000	250,000	10,000	250,000	77,631	77,631	62,229	62,229	62,229
309,000	-	98000 - Transfers Out	0	-	0	-	0	0	-	-	-	-
309,000	213,000	Capital, Transfers and Other	599,860	10,000	450,000	10,000	450,000	77,631	77,631	62,229	62,229	62,229
2,368,391	2,865,508	Total Expenses	3,792,506	726,001	1,731,325	726,001	1,731,325	1,232,951	1,232,951	102,229	102,229	102,229
788,112	48,131	Unappropriated Ending Fund Balance	100,000	-1	100,000	-1	100,000	0	0	0	0	0



Oregon Cascades West Council of Governments 1012 - TECHNOLOGY SERVICES Consolidated Budget FY 2024-25

FY23 Actual	FY24 Budget	Description	FY25 Budget	FY25 Budget	FY25 Budget
Total Department	Total Department	Total Department	Total Department	104 Facilities Maintenance	105 IT
Final	Adopted	Adopted	Adopted	Adopted	Adopted
74,947	95,431	40000 - Beginning Balance	64,131	24,631	39,500
19,618	57,360	42200 - Program revenue (including Fees)	-	-	-
1,007,545	980,000	42800 - Internal service charges revenue	1,116,000	50,000	1,066,000
611	-	46900 - Misc Revenue	-	-	-
1,102,721	1,132,791	Revenue	1,180,131	74,631	1,105,500
378,811	481,300	51000 - Wages	522,315	-	522,315
230,978	268,715	52000 - Benefits	301,046	-	301,046
609,789	750,016	Personnel	823,361	-	823,361
1,568	2,200	61100 - Supplies	3,500	-	3,500
76,746	65,595	61300 - Equipment (non-capitalized)	36,920	-	36,920
613	300	61400 - Furniture	-	-	-
62,010	30,000	62100 - Professional Services	6,000	-	6,000
123	200	62110 - Legal services	0	-	0
-	1,000	62120 - Marketing services	0	-	0
79	300	62210 - Printing/copying	200	-	200
53	100	62220 - Postage	200	-	200
177,091	133,552	62300 - Software	120,701	-	120,701
36,207	57,360	62400 - Telephone/internet	45,000	45,000	-
1,985	5,000	62610 - Trainers	10,000	-	10,000
2,320	3,000	62621 - Employee mileage	8,500	-	8,500
-	-	62640 - Employee travel meals	500	-	500
32,634	39,737	62710 - Rent expense	45,000	-	45,000



Oregon Cascades West Council of Governments
1012 - TECHNOLOGY SERVICES
Consolidated Budget FY 2024-25

FY23 Actual	FY24 Budget	Description	FY25 Budget	FY25 Budget	FY25 Budget
Total Department Final	Total Department Adopted	Description	Total Department Adopted	104 Facilities Maintenance Adopted	105 IT Adopted
-	3,000	62720 - Facility maintenance svcs	-	-	-
391,428	341,344	Materials and Supplies	276,521	45,000	231,521
-	21,000	71000 - Equipment	-	-	-
9,413	-	74000 - Capital Improvements	-	-	-
-	-	95000 - Contingency	50,618	-	50,618
9,413	21,000	Capital, Transfers and Other	50,618	-	50,618
1,010,631	1,112,360	Total Expenses	1,150,500	45,000	1,105,500
92,090	20,431	Unappropriated Ending Fund Balance	29,631	29,631	0



Oregon Cascades West Council of Governments
1014 - FACILITIES SERVICES
Consolidated Budget FY 2024-25

FY23 Actual	FY24 Budget	Description	FY25 Budget	FY25 Budget	FY25 Budget
Total Department Final	Total Department Adopted		Total Department Adopted	104 Facilities Maintenance Adopted	110 General Admin Adopted
3,276,399	3,423,795	40000 - Beginning Balance	1,218,348	1,018,448	199,900
730,895	46,200	42800 - Internal service charges revenue	903,451	853,451	50,000
-	807,297	44100 - Rents	110,417	110,417	-
-350	23,463	46900 - Misc Revenue	-	-	-
4,006,945	4,300,755	Revenue	2,232,216	1,982,316	249,900
67,492	112,056	51000 - Wages	148,220	148,220	-
44,648	61,494	52000 - Benefits	88,695	88,695	-
112,140	173,550	Personnel	236,915	236,915	-
10,638	11,000	61100 - Supplies	15,000	15,000	-
74	4,684	61300 - Equipment (non-capitalized)	2,250	2,250	-
-	-	61400 - Furniture	10,000	10,000	-
70,290	136,200	62100 - Professional Services	28,500	28,500	-
-	-	62120 - Marketing services	150	150	-
96,916	110,000	62130 - Insurance services	135,000	135,000	-
43,110	165	62210 - Printing/copying	50,250	250	50,000
117	240	62220 - Postage	50	50	-
-	900	62300 - Software	1,000	1,000	-
259	584	62400 - Telephone/internet	0	0	-
12	-	62500 - Memberships/Dues	-	-	-
35	2,000	62610 - Trainers	1,000	1,000	-
3,550	5,000	62621 - Employee mileage	6,000	6,000	-
-	-	62622 - Company automobile	3,500	3,500	-



Oregon Cascades West Council of Governments
1014 - FACILITIES SERVICES
Consolidated Budget FY 2024-25

FY23 Actual	FY24 Budget	Description	FY25 Budget	FY25 Budget	FY25 Budget
Total Department Final	Total Department Adopted	Description	Total Department Adopted	104 Facilities Maintenance Adopted	110 General Admin Adopted
63,286	81,000	62700 - Facility and Utilities	70,000	70,000	-
34,665	75,000	62720 - Facility maintenance svcs	62,150	62,150	-
67,230	85,000	62721 - Janitorial Service	68,100	68,100	-
-	-	62731 - Electricity	45,000	45,000	-
390,182	511,773	Materials and Supplies	497,950	447,950	50,000
-	-	70000 - Capital	306,000	306,000	-
-	231,925	71000 - Equipment	-	-	-
-	2,300,000	73000 - Buildings	-	-	-
59,850	-	74000 - Capital Improvements	-	-	-
-	700,000	95000 - Contingency	150,000	150,000	-
43,000	65,000	98000 - Transfers Out	65,000	65,000	-
102,850	3,296,925	Capital, Transfers and Other	521,000	521,000	-
605,172	3,982,248	Total Expenses	1,255,865	1,205,865	50,000
3,401,772	318,507	Unappropriated Ending Fund Balance	976,351	776,451	199,900



Oregon Cascades West Council of Governments
1013 - BUSINESS SERVICES
Consolidated Budget FY 2024-25

FY23 Actual	FY24 Budget Total Department Adopted	Description	FY25 Budget Total Department Adopted	FY25 Budget 101 Human Resources Adopted	FY25 Budget 105 IT Adopted
Total Department Final	Adopted	Description	Adopted	Adopted	Adopted
3,307	-	40000 - Beginning Balance	61,993	-	61,993
-	-	43100 - Contracts	678,825	678,825	-
47,814	196,180	43500 - Local	767,968	-	767,968
51,121	196,180	Revenue	1,508,786	678,825	829,961
873	116,880	51000 - Wages	858,817	395,880	462,937
14,885	-	52000 - Benefits	520,433	248,160	272,273
15,758	116,880	Personnel	1,379,250	644,040	735,210
-	-	61100 - Supplies	1,000	1,000	-
3,370	53,000	61300 - Equipment (non-capitalized)	3,360	3,360	-
-	-	62100 - Professional Services	10,000	10,000	-
-	-	62120 - Marketing services	3,000	3,000	-
1	-	62210 - Printing/copying	-	-	-
67	23,000	62300 - Software	-	-	-
24	-	62610 - Trainers	12,000	5,000	7,000
66	3,300	62621 - Employee mileage	7,750	1,750	6,000
-	-	62710 - Rent expense	29,975	10,675	19,300
3,527	79,300	Materials and Supplies	67,065	34,785	32,300
-	-	Capital, Transfers and Other	-	-	-
19,285	196,180	Total Expenses	1,446,335	678,825	767,510
31,836	0	Unappropriated Ending Fund Balance	62,451	0	62,451



Oregon Cascades West Council of Governments
Senior & Disability Services
Consolidated Budget FY 2024-25

FY23 Actual Total	FY24 Budget Total	Description	FY25 Budget Total		FY25 Budget 2020 - S&DS		FY25 Budget 2021 - Title XIX		FY25 Budget 2022 - OAA		FY25 Budget 2023 - OPI		FY25 Budget 2024 - Meals on Wheels		FY25 Budget Adopted	FY25 Budget Adopted
			Adopted	Total	Adopted	Total	Adopted	Total	Adopted	Total	Adopted	Total	Adopted	Total		
7,199,344	5,488,893	40000 - Beginning Balance	8,800,000	1,500,000	1,500,000	6,500,000	6,500,000	600,000	200,000	-	-	-	-	-	-	-
215,449	238,000	42100 - Dues	253,688	253,688	0	0	-	-	-	-	-	-	-	-	-	-
541,648	249,000	42200 - Program revenue (including Fees)	805,000	-	-	-	-	-	5,000	800,000	-	-	-	-	-	-
-	-	43100 - Contracts	400,000	-	-	-	-	-	400,000	-	-	-	-	-	-	-
853,586	597,240	43200 - FedDir	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3,303,258	-	43300 - FedInd	-	-	-	-	-	-	-	-	-	-	-	-	-	-
15,052,854	19,193,880	43400 - State	22,845,577	191,600	191,600	17,549,779	17,549,779	1,100,000	1,570,000	2,004,198	-	-	-	-	-	-
100,093	98,064	43500 - Local	75,680	38,400	38,400	-	-	-	-	20,000	-	-	-	-	-	-
178,955	168,646	46210 - Donations Received: Money	170,000	-	-	-	-	-	-	170,000	-	-	-	-	-	-
-	-	46240 - Donations Received: Private Grants	90,000	-	-	-	-	-	-	90,000	-	-	-	-	-	-
-	40,000	46700 - Matching Contributions	45,000	40,000	40,000	-	-	-	-	5,000	-	-	-	-	-	-
172,988	256,987	46900 - Misc Revenue	2,000	-	-	-	-	-	-	2,000	-	-	-	-	-	-
30,000	54,923	48000 - Transfers In	100,000	-	-	-	-	-	-	2,000	-	-	-	-	-	-
27,648,175	26,385,633	Revenues	33,586,945	2,023,688	2,023,688	24,049,779	24,049,779	1,700,000	2,175,000	3,091,198	3,091,198	3,091,198	3,091,198	3,091,198	3,091,198	3,091,198
7,591,215	9,594,926	51000 - Wages	11,745,469	189,545	189,545	10,020,561	10,020,561	348,717	366,294	585,458	-	-	-	-	-	-
5,681,467	6,030,859	52000 - Benefits	7,370,454	91,265	91,265	6,303,079	6,303,079	248,517	201,217	350,037	-	-	-	-	-	-
13,272,681	15,625,785	Personnel	19,115,923	280,810	280,810	16,323,640	16,323,640	597,234	567,511	935,495	935,495	935,495	935,495	935,495	935,495	935,495
45,715	66,000	61100 - Supplies	72,723	3,000	3,000	40,000	40,000	3,565	400	8,500	-	-	-	-	-	-
13,137	13,000	61200 - Supplies: Volunteer recognition	15,594	-	-	-	-	594	-	15,000	-	-	-	-	-	-
65,379	150,484	61300 - Equipment (non-capitalized)	128,150	3,000	3,000	113,730	113,730	-	2,500	8,920	-	-	-	-	-	-
15,575	24,500	61400 - Furniture	28,500	3,000	3,000	21,500	21,500	-	-	4,000	-	-	-	-	-	-
2,491,653	1,810,784	62100 - Professional Services	1,911,665	5,000	5,000	50,000	50,000	55,000	-	1,801,665	-	-	-	-	-	-
1,298	60,000	62110 - Legal services	60,000	60,000	60,000	-	-	-	-	-	-	-	-	-	-	-
7,895	6,800	62120 - Marketing services	9,300	1,000	1,000	2,300	2,300	3,500	500	2,000	-	-	-	-	-	-
878	2,500	62130 - Insurance services	2,000	-	-	-	-	-	-	2,000	-	-	-	-	-	-
700	1,000	62140 - Banking services	1,000	-	-	-	-	-	-	1,000	-	-	-	-	-	-
-	-	62150 - Grants to subrecipients	114,416	-	-	-	-	114,416	-	-	-	-	-	-	-	-
39,326	49,800	62210 - Printing/copying	37,700	500	500	28,000	28,000	700	500	8,000	-	-	-	-	-	-
34,761	40,500	62220 - Postage	29,300	-	-	28,000	28,000	200	500	500	-	-	-	-	-	-
17,345	80,895	62300 - Software	69,000	4,000	4,000	64,000	64,000	1,000	-	-	-	-	-	-	-	-
73,516	113,200	62400 - Telephone/Internet	65,663	1,500	1,500	45,000	45,000	1,500	3,163	13,000	-	-	-	-	-	-
53,288	61,200	62500 - Memberships/Dues	61,200	60,000	60,000	-	-	-	-	1,200	-	-	-	-	-	-
-	-	62600 - Travel and training	41,345	15,500	15,500	14,000	14,000	4,000	2,845	5,000	-	-	-	-	-	-
48,330	38,500	62610 - Trainers	-	-	-	-	-	-	-	-	-	-	-	-	-	-
131,858	105,700	62621 - Employee mileage	110,834	700	700	80,000	80,000	2,700	7,434	16,000	-	-	-	-	-	-
-	17,000	62622 - Company automobile	12,000	-	-	-	-	-	-	12,000	-	-	-	-	-	-
3,214	-	62623 - Other employee travel	-	-	-	-	-	-	-	-	-	-	-	-	-	-
21,706	24,000	62630 - Volunteer travel	17,000	-	-	-	-	-	-	17,000	-	-	-	-	-	-
-	8,200	62700 - Facility and Utilities	3,000	-	-	-	-	-	-	3,000	-	-	-	-	-	-
521,683	606,813	62710 - Rent expense	656,043	3,405	3,405	565,900	565,900	12,833	11,471	49,442	-	-	-	-	-	-
11,469	1,000	62720 - Facility maintenance svcs	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2,228	3,000	62721 - Janitorial Service	3,000	-	-	3,000	3,000	-	-	-	-	-	-	-	-	-
2,497,535	2,479,517	62800 - Internal service charges expenditure	2,639,834	21,171	21,171	2,233,029	2,233,029	79,798	71,329	170,995	-	-	-	-	-	-



Oregon Cascades West Council of Governments
Senior & Disability Services
Consolidated Budget FY 2024-25

FY23 Actual	FY24 Budget Total Adopted	Description	FY25 Budget 2020 - S&DS Adopted		FY25 Budget 2021 - Title XIX Adopted		FY25 Budget 2022 - OAA Adopted		FY25 Budget 2023 - OPI Adopted		FY25 Budget 2024 - Meals on Wheels Adopted		FY25 Budget 2029 - SDS Special Contracts Adopted	
			Total Adopted	Adopted	Total Adopted	Adopted	Total Adopted	Adopted	Total Adopted	Adopted	Total Adopted	Adopted	Total Adopted	Adopted
291	-	62900 - Miscellaneous Expenses	-	-	-	-	-	-	-	-	-	-	-	-
-	-	64300 - Client Assist: Program wages	400,000	-	-	-	-	-	400,000	-	-	-	-	-
-	-	64400 - Client Assist: Support services	300,000	-	-	-	-	-	300,000	-	-	-	-	-
33,196	40,000	67000 - Resource Reserves	-	-	-	-	-	-	-	-	-	-	-	-
6,131,975	5,804,393	Materials and Services	6,789,267	181,776	3,288,459	279,806	800,642	2,139,222	99,362	2,135	8,113	8,368	2,135	
146,119	-	72000 - Vehicles	-	-	-	-	-	-	-	-	-	-	-	-
30,506	-	77000 - Software (multi-year)	74,298	-	60,207	1,708	2,135	1,708	2,135	8,113	8,113	8,368	2,135	
-	142,311	95000 - Contingency	770,365	45,414	-	116,583	600,000	116,583	600,000	-	-	-	-	-
899,955	14,000	98000 - Transfers Out	100,000	-	-	100,000	-	100,000	-	-	-	-	-	-
1,076,579	156,311	Capital, Transfers and Other	944,663	45,414	60,207	218,291	602,135	16,481	16,481	16,481	16,481	16,481	2,135	
20,481,235	21,586,489	Total Expenses	26,849,853	508,000	19,672,306	1,095,331	1,970,288	3,091,198	512,730	3,091,198	3,091,198	3,091,198	512,730	
7,166,939	4,799,143	Unappropriated Ending Fund Balance	6,737,092	1,515,688	4,377,473	604,669	204,712	0	34,550	0	0	0	34,550	



**Oregon Cascades West Council of Governments
Community Service Programs
Consolidated Budget FY 2024-25**

FY23 Actual	FY24 Budget Total	Description	FY25 Budget Total		FY25 Budget 2032 - Foster Grandparents		FY25 Budget 2033 - RSVP		FY25 Budget 2034 - Senior Companion Program		FY25 Budget 2038 - Veterans		FY25 Budget 2039 - CSP Special Contracts	
			Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	Adopted	
88,814	45,027	40000 - Beginning Balance	75,000	-	-	35,000	-	-	-	-	-	-	-	40,000
306,350	-	42200 - Program revenue (including Fees)	-	-	-	-	-	-	-	-	-	-	-	-
-	-	43000 - Intergovernmental	231,562	-	-	-	-	-	1,602	-	219,960	-	-	10,000
-	-	43100 - Contracts	11,317	-	-	-	-	-	-	-	-	-	-	11,317
471,917	774,758	43200 - FedDir	449,971	169,454	-	-	139,277	-	141,240	-	-	-	-	-
43,712	44,000	43300 - FedInd	115,838	-	-	-	48,826	-	4,000	-	63,012	-	-	-
112,993	-	43400 - State	133,835	-	-	-	-	-	15,796	-	118,039	-	-	-
234,236	164,238	43500 - Local	118,012	13,769	-	-	64,743	-	20,000	-	4,000	-	-	15,500
278	-	46100 - Interest Revenue	-	-	-	-	-	-	-	-	-	-	-	-
5,800	5,000	46210 - Donations Received: Money	500	500	-	500	-	-	-	-	-	-	-	-
-	-	46240 - Donations Received: Private Grants	300	300	-	-	-	-	300	-	-	-	-	-
41,782	30,000	46700 - Matching Contributions	-	-	-	-	-	-	-	-	-	-	-	-
-	6,594	46900 - Misc Revenue	-	-	-	-	-	-	-	-	-	-	-	-
-	70,913	48000 - Transfers In	-	-	-	-	-	-	-	-	-	-	-	-
1,305,882	1,140,531	Revenues	1,136,335	183,223	183,223	288,346	183,223	183,223	183,223	405,011	405,011	405,011	405,011	76,817
406,080	435,971	51000 - Wages	439,735	48,443	-	121,683	-	-	60,178	-	190,872	-	-	18,559
283,305	295,909	52000 - Benefits	297,320	34,936	-	71,755	-	-	43,941	-	133,978	-	-	12,710
689,386	731,881	Personnel	737,055	83,379	83,379	193,438	83,379	193,438	104,119	104,119	324,850	324,850	324,850	31,269
9,094	7,500	61100 - Supplies	1,500	-	-	-	-	-	200	-	300	-	-	1,000
-	13,000	61200 - Supplies: Volunteer recognition	16,200	4,000	-	10,000	-	-	2,000	-	-	-	-	200
46	9,368	61300 - Equipment (non-capitalized)	15,380	-	-	8,920	-	-	-	-	4,460	-	-	2,000
108,800	500	62100 - Professional Services	20,200	100	-	-	-	-	100	-	0	-	-	20,000
123	100	62110 - Legal services	200	-	-	-	-	-	-	-	200	-	-	-
28,419	2,000	62120 - Marketing services	1,800	300	-	-	-	-	-	-	1,000	-	-	500
-	2,982	62130 - Insurance services	250	200	-	-	-	-	50	-	-	-	-	-
9,142	2,650	62210 - Printing/copying	1,250	250	-	-	-	-	-	-	800	-	-	200
1,794	1,475	62220 - Postage	400	-	-	300	-	-	-	-	100	-	-	0
17,436	3,150	62300 - Software	15,000	0	-	-	-	-	-	-	-	-	-	15,000
5,480	7,500	62400 - Telephone/internet	2,100	250	-	600	-	-	200	-	1,000	-	-	50
850	600	62500 - Memberships/Dues	800	200	-	100	-	-	-	-	500	-	-	-
-	-	62600 - Travel and training	4,200	500	-	2,500	-	-	500	-	500	-	-	200
22,966	12,500	62610 - Trainers	1,700	500	-	-	-	-	500	-	500	-	-	200
6,237	4,500	62621 - Employee mileage	3,929	500	-	1,500	-	-	1,129	-	500	-	-	300
31,541	30,000	62630 - Volunteer travel	17,000	6,000	-	1,000	-	-	10,000	-	-	-	-	-
-	-	62640 - Employee travel meals	1,500	500	-	-	-	-	500	-	500	-	-	-
-	-	62650 - Employee lodging	3,000	1,000	-	-	-	-	1,000	-	1,000	-	-	-
-	500	62700 - Facility and Utilities	-	-	-	-	-	-	-	-	-	-	-	-
28,083	30,782	62710 - Rent expense	34,827	-	-	15,988	-	-	-	-	18,203	-	-	636



Oregon Cascades West Council of Governments
200 CED
Consolidated Budget FY 2024-25

FY23 Actual	FY24 Budget		Description	FY25 Budget		FY25 Budget		FY25 Budget		FY25 Budget		FY25 Budget	
	Total Fund	Adopted		Total Fund	Adopted	2071 - AAPO	2072 - CAMPO	2077 - Transportation Planning	2081 - Ride Line	2082 - Special Projects			
4,991,206	3,618,710		40000 - Beginning Balance	5,597,797	1,999,882								
101,226	108,000		42100 - Dues	113,706	-			113,706					
95,325	12,000		42200 - Program revenue (including Fees)	1,655,000	780,000			-					
-	-		43100 - Contracts	12,000,500	-			-					
79,588	375,000		43200 - FedDir	900,000	-			900,000					
431,111	-		43300 - FedInd	-	-			-					
12,428,188	18,201,433		43400 - State	7,528,918	358,040			6,464,000					
524,741	789,025		43500 - Local	2,901,695	-			634,000					
-	600,000		46700 - Matching Contributions	-	-			-					
-2,323	7,564		46900 - Misc Revenue	-	-			-					
-	1,626,388		48000 - Transfers In	150,000	-			150,000					
18,649,062	25,338,121		Revenue	30,847,616	2,719,705			8,261,706					15,252,283
1,249,257	1,764,532		51000 - Wages	2,290,890	135,054			656,609					1,340,609
870,041	1,031,357		52000 - Benefits	1,467,609	62,173			377,617					944,639
2,119,298	2,795,889		Personnel	3,758,499	197,227			1,034,226					2,285,248
12,288	14,500		61100 - Supplies	20,000	1,500			7,000					10,000
2,178	32,428		61300 - Equipment (non-capitalized)	45,410	3,230			8,730					31,220
-	5,000		61400 - Furniture	5,000	-			-					5,000
-	-		62000 - Services	5,000	-			5,000					-
11,226,746	17,327,254		62100 - Professional Services	18,691,500	10,000			2,000					12,000,000
770	4,000		62110 - Legal services	6,000	1,000			500					2,000
4,407	5,000		62120 - Marketing services	13,000	1,000			500					1,500
890	1,000		62140 - Banking services	1,500	-			10,000					1,500
-	-		62150 - Grants to subrecipients	5,007,943	2,265,645			-					-
7,116	12,900		62210 - Printing/copying	14,750	500			2,742,298					-
8,141	10,600		62220 - Postage	6,750	500			750					8,000
89,205	183,975		62300 - Software	87,500	2,500			1,000					5,000
11,876	13,712		62400 - Telephone/internet	9,100	500			1,500					81,000
2,295	5,500		62500 - Memberships/Dues	4,000	1,000			1,600					6,000
-	-		62600 - Travel and training	138,200	6,000			2,000					500
22,743	63,000		62610 - Trainers	33,000	-			51,700					75,000
11,504	14,000		62621 - Employee mileage	2,000	-			33,000					-
-	-		62700 - Facility and Utilities	1,000	-			-					2,000
83,038	88,757		62710 - Rent expense	98,316	5,400			16,091					62,212
1,020	2,000		62720 - Facility maintenance svcs	-	-			-					-
3,218	3,200		62721 - Janitorial Service	-	-			-					-
439,428	498,742		62800 - Internal service charges expenditure	500,085	30,173			90,029					348,210
11,926,864	18,285,568		Materials and Services	24,690,054	2,328,948			6,890,150					12,639,142
													1,500
													30,500
													1,502,162



Oregon Cascades West Council of Governments
200 CED
Consolidated Budget FY 2024-25

FY23 Actual	FY24 Budget	Description	FY25 Budget		FY25 Budget		FY25 Budget		FY25 Budget		FY25 Budget	
			Total Fund Adopted	Total Fund Adopted	2071 - AAMPO Adopted	2072 - CAMPO Adopted	2077 - Transportation Planning Adopted	2081 - Ride Line Adopted	2082 - Special Projects Adopted			
303,353	-	71000 - Equipment	60,000	-	-	-	60,000	-	-	-	-	-
-	-	74000 - Capital Improvements	50,000	-	-	-	-	-	-	-	50,000	-
-	-	77000 - Software (multi-year)	13,592	427	427	427	2,917	9,821	-	-	-	-
-	925,026	95000 - Contingency	430,241	96,000	84,241	84,241	150,000	-	-	-	100,000	-
255,500	1,617,777	98000 - Transfers Out	150,000	-	-	-	-	-	-	-	150,000	-
558,853	2,542,803	Capital, Transfers and Other	703,833	96,427	84,668	84,668	212,917	9,821	9,821	300,000	300,000	300,000
14,605,015	23,624,260	Total Expenses	29,152,386	2,622,602	3,111,760	3,111,760	8,137,293	14,934,211	14,934,211	346,520	346,520	346,520
4,044,046	1,713,861	Unappropriated Ending Fund Balance	1,695,230	97,103	0	0	124,413	318,072	318,072	1,155,642	1,155,642	1,155,642



Oregon Cascades West Council of Governments 700 Lending Consolidated Budget FY 2024-25

FY23 Actual Total Fund Final	FY24 Budget Total Fund Adopted	Description	FY25 Budget Total Fund Adopted	FY25 Budget 5010 - Lending Services Adopted	FY25 Budget 5020 - Lending Programs Adopted
1,090,845	538,071	40000 - Beginning Balance	1,266,485	5,000	1,261,485
-	-	42000 - Fees & Dues	8,000	8,000	-
1,320	65,420	42200 - Program revenue (including Fees)	175,000	150,000	25,000
108,022	150,000	42800 - Internal service charges revenue	-	-	-
-	-	43100 - Contracts	13,000	13,000	-
80,000	-	43200 - FedDir	-	-	-
51,403	-	43500 - Local	-	-	-
164,899	130,000	46100 - Interest Revenue	90,000	-	90,000
-	-	46110 - Lending Program Interest revenue	100,000	-	100,000
5,884	-	46220 - Donations Received: Stocks	-	-	-
1,502,373	883,491	Revenue	1,652,485	176,000	1,476,485
59,604	76,400	51000 - Wages	90,013	90,013	-
37,810	41,000	52000 - Benefits	47,112	47,112	-
97,415	117,400	Personnel	137,125	137,125	-
1,513	500	61100 - Supplies	700	700	-
-	1,000	61300 - Equipment (non-capitalized)	2,230	2,230	-
63,212	39,100	62100 - Professional Services	4,200	1,200	3,000
200	1,800	62120 - Marketing services	1,800	1,800	-
838	26,332	62140 - Banking services	2,100	-	2,100
490	1,500	62210 - Printing/copying	550	500	50
321	600	62220 - Postage	500	500	-
3,859	3,450	62300 - Software	5,250	5,250	-
1,076	1,500	62400 - Telephone/internet	300	300	-



Oregon Cascades West Council of Governments

700 Lending

Consolidated Budget FY 2024-25

FY23 Actual Total Fund Final	FY24 Budget Total Fund Adopted	Description	FY25 Budget Total Fund Adopted	FY25 Budget 5010 - Lending Services Adopted	FY25 Budget 5020 - Lending Programs Adopted
-	-	62600 - Travel and training	1,500	1,500	-
1,239	1,500	62610 - Trainers	-	-	-
465	500	62621 - Employee mileage	500	500	-
6,704	2,753	62710 - Rent expense	3,351	3,351	-
137,597	168,911	62800 - Internal service charges expenditure	168,756	18,756	150,000
-	-	62900 - Miscellaneous Expenses	5,200	-	5,200
217,515	249,446	Materials and Services	196,937	36,587	160,350
-	-	77000 - Software (multi-year)	427	427	-
-	25,000	95000 - Contingency	51,861	1,861	50,000
-	25,000	Capital, Transfers and Other	52,288	2,288	50,000
314,930	391,846	Total Expenses	386,350	176,000	210,350
1,187,443	491,645	Unappropriated Ending Fund Balance	1,266,135	0	1,266,135



Oregon Cascades West Council of Governments

8000 - COG reserves

Consolidated Budget FY 2024-25

FY23 Actual Total Department Final	FY24 Budget Total Department Adopted	Description	FY25 Budget Total Department Adopted	FY25 Budget 800 Reserves Adopted
-	3,435,242	40000 - Beginning Balance	3,517,419	3,517,419
-	-	48000 - Transfers In	65,000	65,000
-	3,435,242	Revenue	3,582,419	3,582,419
-	-	Materials and Supplies	-	-
-	59,000	77000 - Software (multi-year)	-	-
-	59,000	Capital, Transfers and Other	-	-
-	59,000	Total Expenses	-	-
-	3,376,242	Unappropriated Ending Fund Balance	3,582,419	3,582,419

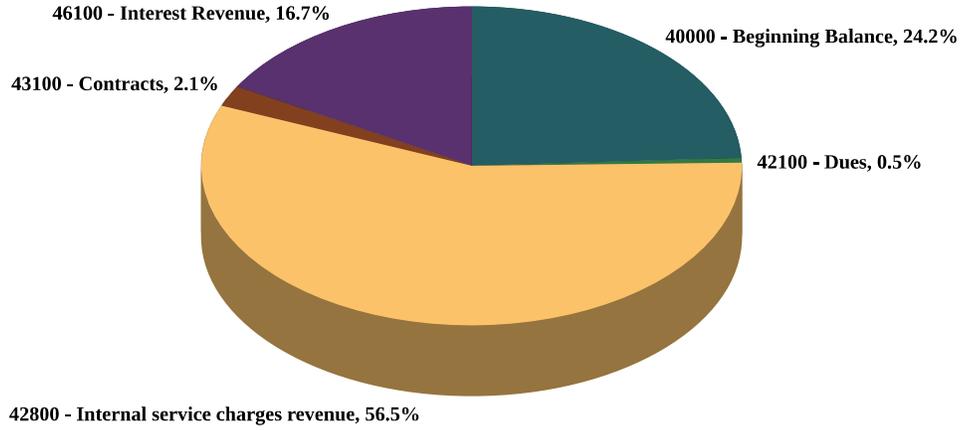
1011 - CWCOG GENERAL ADMINISTRATION - Total

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

40000 - Beginning Balance	941,312
42100 - Dues	18,370
42800 - Internal service charges revenue	2,200,000
43100 - Contracts	82,824
46100 - Interest Revenue	650,000
Total Revenues	3,892,505
51000 - Wages	1,530,069
52000 - Benefits	956,136
Total Personnel	2,486,205
61100 - Supplies	42,100
61300 - Equipment (non-capitalized)	18,980
61400 - Furniture	1,000
62100 - Professional Services	425,650
62110 - Legal services	24,500
62120 - Marketing services	9,250
62130 - Insurance services	600
62140 - Banking services	12,000
62210 - Printing/copying	4,500
62220 - Postage	1,300
62300 - Software	52,950
62400 - Telephone/internet	4,500
62500 - Memberships/Dues	13,000
62600 - Travel and training	21,000
62610 - Trainers	10,000
62621 - Employee mileage	6,750
62710 - Rent expense	58,361
Total Materials and Services	706,441
70000 - Capital	100,000
77000 - Software (multi-year)	100,000
95000 - Contingency	399,860
Total Capital, Transfers and Other	599,860
Total Expenses	3,792,506
Unappropriated Ending Fund Balance	100,000

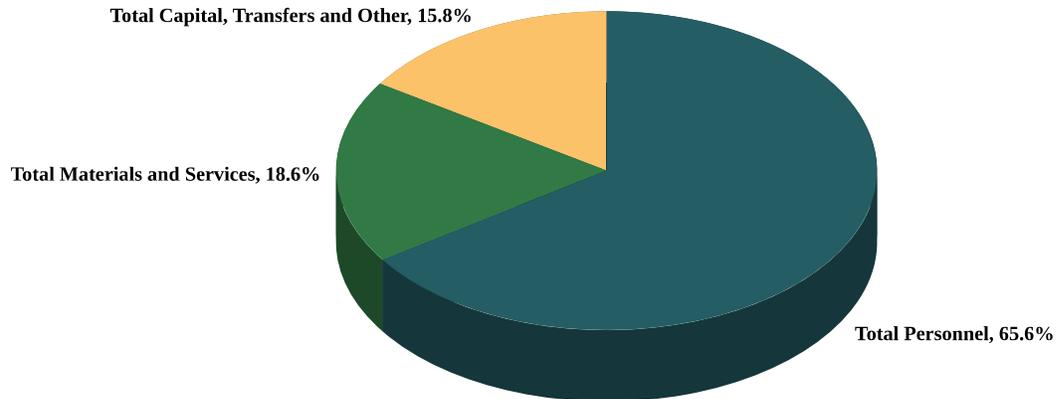
1011 - CWCOG GENERAL ADMINISTRATION - Total

Revenue Chart FY2024-25



■ 40000 - Beginning Balance ■ 42100 - Dues ■ 42800 - Internal service charges revenue ■ 43100 - Contracts ■ 46100 - Interest Revenue

Expense Chart FY2024-25



■ Total Personnel ■ Total Materials and Services ■ Total Capital, Transfers and Other

General Administration Work Program

OCWCOG's General Administration (GA) Department provides overall management of the agency's programs, staff, finances, technology, and facilities. The Department also delivers services and support to OCWCOG's Board of Directors and member jurisdictions. GA is responsible for organizational vision, strategic planning and direction, major communications, advocacy, oversight of program development, and a consolidated work plan to ensure OCWCOG sustainability, viability, and growth.

General Administration consists of five primary areas: General Management; Financial Services Management; Human Resources Management; Technology Services Management; and Facilities Management. General Administration may also oversee research initiatives, corporate and philanthropic development, and events.

Funding:

Funding to support General Administration is received through in-direct charges, based on the number of staff employed in each OCWCOG-run program. Funding is also provided through contracts for services with member jurisdictions.

Program Area Oversight Committees or Commissions:

- OCWCOG's Board of Directors
- OCWCOG's Executive Committee

Program Contact:

Ryan Vogt
541.924.8465
rvogt@ocwcog.org

General Management

The Executive Director is responsible for oversight of all OCWCOG programs and activities, and communicating with OCWCOG members, and Federal, State, and local governments regarding current and potential programs. The Executive Director and appointed staff ensure that issues are presented to the OCWCOG Board of Directors (Board) and its adopted policies are implemented. All services overseen by General Management may be provided to support member jurisdictions, as requested.

Funding:

Funding to support General Management is received through in-direct charges, based on the number of staff employed in each OCWCOG run program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Continue to improve regional awareness of OCWCOG's program and services, and to facilitate regional activities, through increased visibility and communications.
- Provide a clear vision and direction for agency staff, members, and stakeholders, by operationalizing the agencies' Mission Statement, Vision, Values, and Strategic Plan.
- Continue to build OCWCOG's partnerships and collaboration with Community Services Consortium (CSC), Oregon Department of Human Services (ODHS), local universities and other community partners.
- Increase agency awareness in Diversity, Equity and Inclusion to deliver better services for our member agencies and our regions residents.

Financial Management

OCWCOG's Finance Department is responsible for the consolidated budget of the agency, its programs' financial functions, and ensuring compliance with auditing standards, and Generally Accepted Accounting Principles (GAAP). The Department handles agency payroll, accounts payable and receivables, contracts management, audit, and centralized purchasing. Finance staff advise the Executive Director on fiscal matters, present reports to the OCWCOG Finance and Budget Committees, and research tools, programs, and projects to expedite and maximize financial services and support.

Funding:

Funding to support Financial Management is received through in-direct charges, based on the number of staff employed in each OCWCOG-run program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Complete and finalize software solutions in finance and payroll as per the agency's Strategic Priority to Expansion & Innovation.
- Continue to support development of Finance Department staff skills and knowledge through continuing education and training opportunities as per the agency's Strategic Priority to Organizational Excellence.
- Work collaboratively with Community Services Consortium to further align policies, procedures and accounting practices.

Human Resources Management

OCWCOG's Human Resources Department provides consolidated management of all agency and program personnel matters; and manages agency recruitments, onboarding, compensation, job classifications, and employee benefits. The Department develops and recommends to the Executive Director, for OCWCOG Board of Directors, approval of agency-wide personnel policies, and manages agency labor relations, including collective bargaining. All services managed by Human Resources are provided to Community Services Consortium and are also available to support member jurisdictions, as requested by contract or Intergovernmental Agreement.

Funding:

Funding to support Human Resource Management is received through indirect charges, based on the number of staff employed in each OCWCOG-run program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Develop and implement strategies that incorporate OCWCOG Mission, Vision, Values, and Strategic Priorities into HR processes.
- Create opportunities for management development in areas to include labor relations, performance management, coaching and mentoring to better assist managers in becoming successful leaders.
- Support new and ongoing committees and workgroups including:
 - Wellness Committee
 - Safety Committee
 - Labor Management Advisory Committee
 - Diversity Equity and Inclusion Committee
 - Social Committee
 - Health Insurance Committee
- Provide Human Resource expertise and consultation to members at a competitive rate.
- Enhance HR staff skills and knowledge through continuing education.

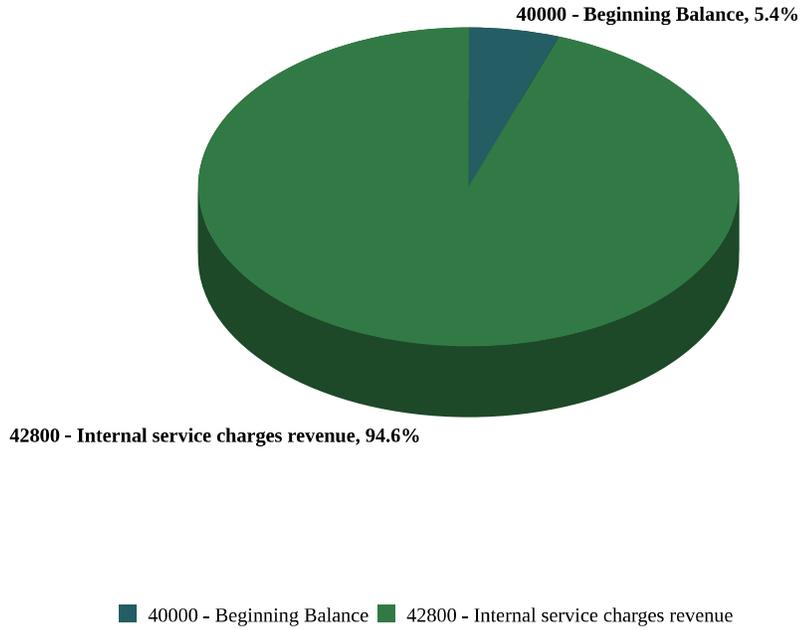
1012 - TECHNOLOGY SERVICES - Total Department

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

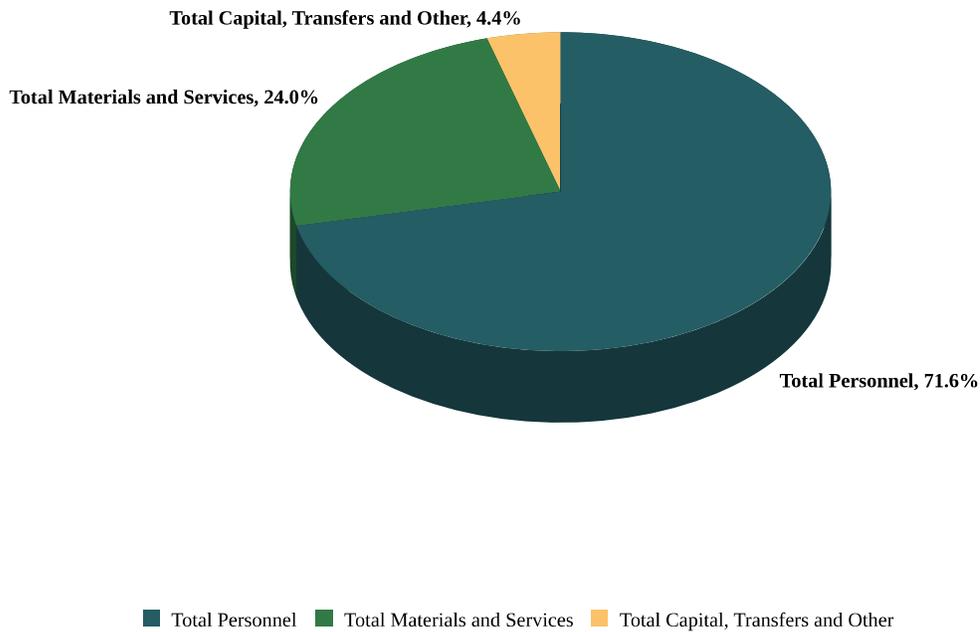
40000 - Beginning Balance	64,131
42800 - Internal service charges revenue	1,116,000
Total Revenues	1,180,131
51000 - Wages	522,315
52000 - Benefits	301,046
Total Personnel	823,361
61100 - Supplies	3,500
61300 - Equipment (non-capitalized)	36,920
62100 - Professional Services	6,000
62210 - Printing/copying	200
62220 - Postage	200
62300 - Software	120,701
62400 - Telephone/internet	45,000
62610 - Trainers	10,000
62621 - Employee mileage	8,500
62640 - Employee travel meals	500
62710 - Rent expense	45,000
Total Materials and Services	276,521
95000 - Contingency	50,618
Total Capital, Transfers and Other	50,618
Total Expenses	1,150,500
Unappropriated Ending Fund Balance	29,631

1012 - TECHNOLOGY SERVICES - Total Department

Revenue Chart FY2024-25



Expense Chart FY2024-25



Technology Services Management

OCWCOG's Technology Services (TS) Department manages information, data security, and telecommunications services for the agency. This includes desktop computers, servers, network infrastructure, phones, video conference, and software systems. TS provides technical support and systems administration. TS advises the Executive and Program Directors on new technology, tools and processes to meet changing requirements and demands in information delivery and security. All services managed by Technology Services are provided to Community Services Consortium and are also available to support member jurisdictions, as requested by contract or Intergovernmental Agreement.

Funding:

Funding to support Technology Services Management is received through in-direct charges, based on the number of staff employed in each OCWCOG run program. Funding is also provided through contracts for services with member jurisdictions.

Goals:

- Stabilize and enhance operations.
- Modernize information systems.
- Support program area business needs.
- Leverage cloud services to maximize staff collaboration and service delivery.
- Revitalize and maintain continuity of member managed services.
- Secure network and software systems.

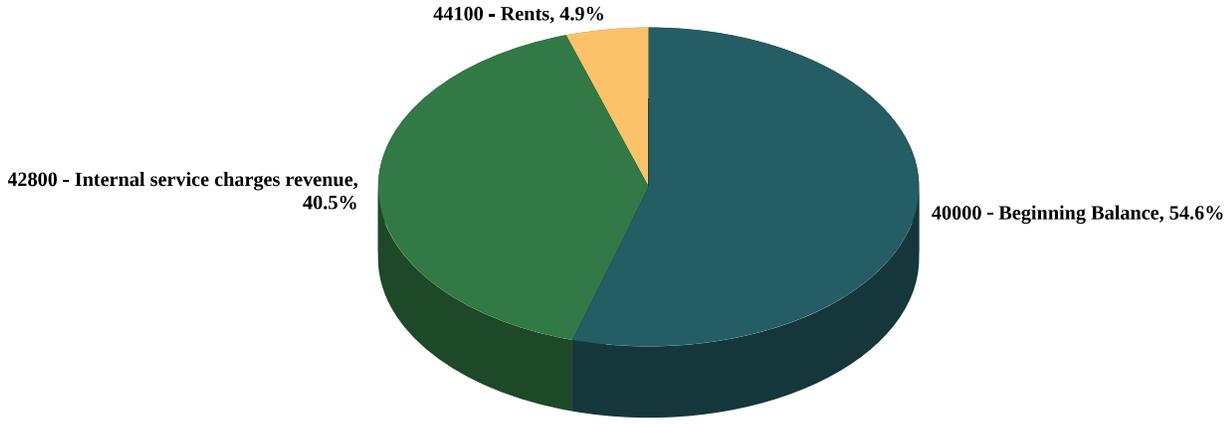
1014 - FACILITIES SERVICES - Total Department

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

40000 - Beginning Balance	1,218,348
42800 - Internal service charges revenue	903,451
44100 - Rents	110,417
Total Revenues	2,232,216
51000 - Wages	148,220
52000 - Benefits	88,695
Total Personnel	236,915
61100 - Supplies	15,000
61300 - Equipment (non-capitalized)	2,250
61400 - Furniture	10,000
62100 - Professional Services	28,500
62120 - Marketing services	150
62130 - Insurance services	135,000
62210 - Printing/copying	50,250
62220 - Postage	50
62300 - Software	1,000
62610 - Trainers	1,000
62621 - Employee mileage	6,000
62622 - Company automobile	3,500
62700 - Facility and Utilities	70,000
62720 - Facility maintenance svcs	62,150
62721 - Janitorial Service	68,100
62731 - Electricity	45,000
Total Materials and Services	497,950
70000 - Capital	306,000
95000 - Contingency	150,000
98000 - Transfers Out	65,000
Total Capital, Transfers and Other	521,000
Total Expenses	1,255,865
Unappropriated Ending Fund Balance	976,351

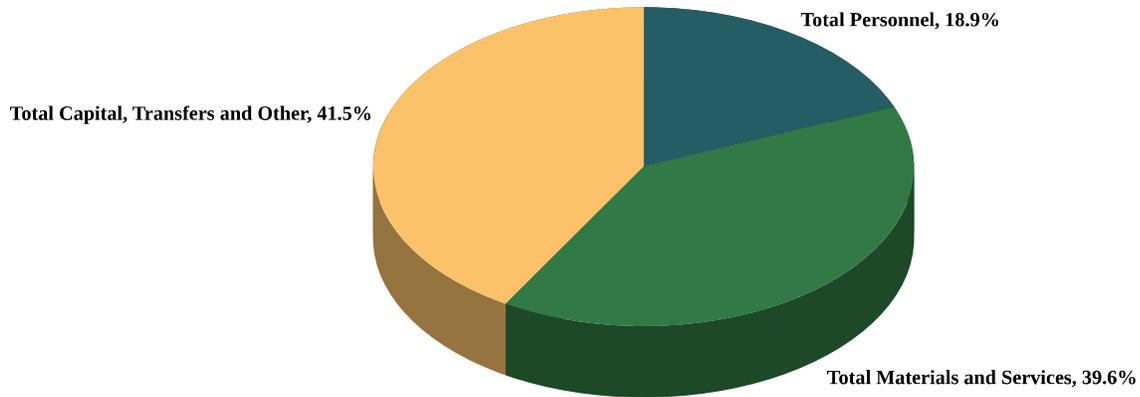
1014 - FACILITIES SERVICES - Total Department

Revenue Chart FY2024-25



■ 40000 - Beginning Balance ■ 42800 - Internal service charges revenue ■ 44100 - Rents

Expense Chart FY2024-25



■ Total Personnel ■ Total Materials and Services ■ Total Capital, Transfers and Other

Facilities Maintenance

OCWCOG owns buildings in Albany, Corvallis, and Toledo. Office space is leased to the State of Oregon Vocational Rehabilitation program in Albany. In Corvallis, Community Services Consortium leases space for their housing and energy assistance programs and also helps to support reception staff. The Facilities Maintenance Department administers and maintains the facilities, including the surrounding grounds, to ensure safe and convenient public access to agency services as well as provide a secure, professional business environment for staff and agency partners.

Funding:

Facilities Management funding consists of board-authorized reserves, office equipment operations, and an operational fund calculated as part of a square footage rental rate established for each facility. Ultimately, operational funding is provided through direct cost recovery from each OCWCOG program area based on building occupancy.

Goals:

- Maintain compliance with state procurement laws and OCWCOG policy. Complete maintenance projects on time and within budget.
- Fold strategic plan priorities for expansion and innovation into the five-year maintenance plan. Continue facilities improvement and capital investment.
- Operate all OCWCOG facilities consistent with program area needs to better serve our consumers and member agencies.

2020 - Senior & Disability Services

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

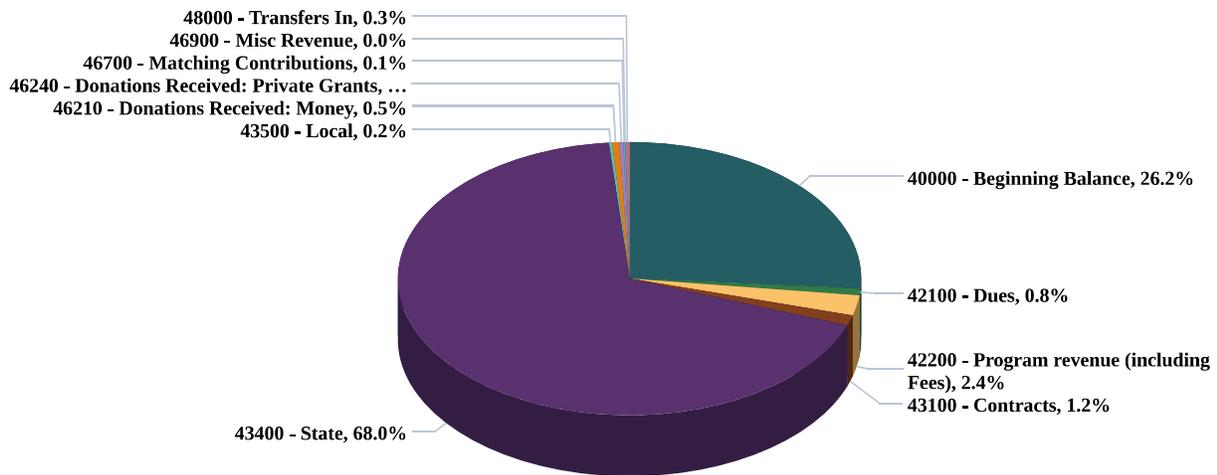
40000 - Beginning Balance	8,800,000
42100 - Dues	253,688
42200 - Program revenue (including Fees)	805,000
43100 - Contracts	400,000
43400 - State	22,845,577
43500 - Local	75,680
46210 - Donations Received: Money	170,000
46240 - Donations Received: Private Grants	90,000
46700 - Matching Contributions	45,000
46900 - Misc Revenue	2,000
48000 - Transfers In	100,000
Total Revenues	33,586,945
51000 - Wages	11,745,469
52000 - Benefits	7,370,454
Total Personnel	19,115,923
61100 - Supplies	72,723
61200 - Supplies: Volunteer recognition	15,594
61300 - Equipment (non-capitalized)	128,150
61400 - Furniture	28,500
62100 - Professional Services	1,911,665
62110 - Legal services	60,000
62120 - Marketing services	9,300
62130 - Insurance services	2,000
62140 - Banking services	1,000
62150 - Grants to subrecipients	114,416
62210 - Printing/copying	37,700
62220 - Postage	29,300
62300 - Software	69,000
62400 - Telephone/internet	65,663
62500 - Memberships/Dues	61,200
62600 - Travel and training	41,345
62621 - Employee mileage	110,834
62622 - Company automobile	12,000
62630 - Volunteer travel	17,000
62700 - Facility and Utilities	3,000
62710 - Rent expense	656,043
62721 - Janitorial Service	3,000

2020 - Senior & Disability Services

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

62800 - Internal service charges expenditure	2,639,834
64300 - Client Assist: Program wages	400,000
64400 - Client Assist: Support services	300,000
Total Materials and Services	6,789,267
77000 - Software (multi-year)	74,298
95000 - Contingency	770,365
98000 - Transfers Out	100,000
Total Capital, Transfers and Other	944,663
Total Expenses	26,849,853
Unappropriated Ending Fund Balance	6,737,092

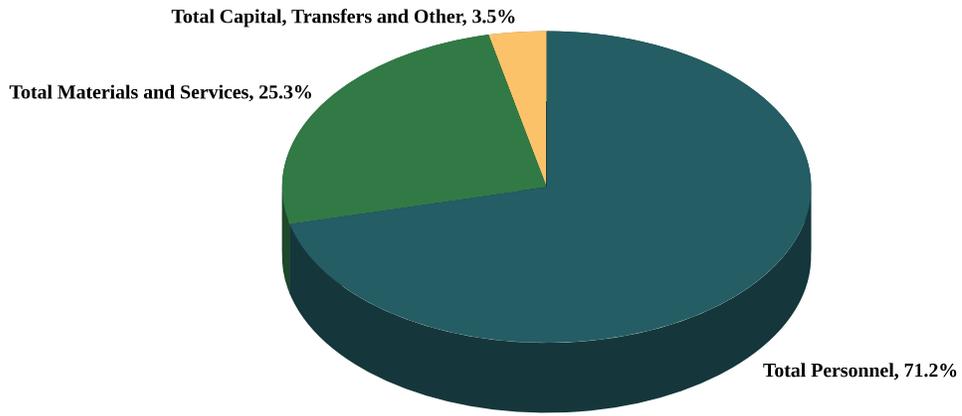
Revenue Chart FY2024-25



- | | | |
|--|--|----------------------------------|
| ■ 40000 - Beginning Balance | ■ 43400 - State | ■ 46700 - Matching Contributions |
| ■ 42100 - Dues | ■ 43500 - Local | ■ 46900 - Misc Revenue |
| ■ 42200 - Program revenue (including Fees) | ■ 46210 - Donations Received: Money | ■ 48000 - Transfers In |
| ■ 43100 - Contracts | ■ 46240 - Donations Received: Private Grants | |

2020 - Senior & Disability Services

Expense Chart FY2024-25



■ Total Personnel ■ Total Materials and Services ■ Total Capital, Transfers and Other

Senior and Disability Services

OCWCOG's Senior and Disability Services (SDS) department manages a variety of functions that promote dignity, independence, safety and choice for seniors and people with disabilities. Coordinating closely with OCWCOG's Community Services Programs (CSP), SDS provides services that are unique and complementary with others provided by community partners. Strong working relationships have been developed with a variety of public and private entities in our service area, such as Samaritan Health Services, the regional Coordinated Care Organization (CCO) - Intercommunity Health Network (IHN), and the county public health departments and regional Self-Sufficiency offices.

All SDS programs aim to help seniors and people with disabilities stay as independent and safe as possible in their homes and communities. This is the goal of most people as they age.

Medicaid Funded Programs

OCWCOG is the State-designated Area Agency on Aging (AAA) serving Linn, Benton, and Lincoln Counties. Area Agencies on Aging traditionally manage Older Americans Act (OAA) funded programming. As a Type B Transfer AAA contracting with Oregon Department of Human Services, OCWCOG not only provides OAA services, but also manages Medicaid services normally supported by State run Aging and People with Disability (APD) offices. Being a "Medicaid Area Agency on Aging" provides perks in the form of streamlining access to services for consumers and economic and programmatic sustainability.

ELIGIBILITY:

OCWCOG, through a biennial contract with Oregon's Department of Human Services (ODHS), administers Medicaid benefits, the Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), Employment Related Day Care (ERDC), and Refugee Cash benefits. Consumers of all ages may access any of these services by coming to any OCWCOG office or calling a toll-free number. Staff also collaborate with Self-Sufficiency offices to provide Temporary Assistance for Domestic Violence Survivors (TADVS). In addition, SDS administers Medicare Savings Programs (MSP) for older adults and people with physical disabilities. Medicare Savings Programs may pay deductibles, coinsurance, and copayments for those that qualify. SNAP, TANF, ERDC, and refugee benefits are offered for these same individuals, as well as those who are not eligible for Medicaid or MSP. SNAP consumers receive food benefits through the Oregon Trail card and are eligible based on income and household living expenses.

CASE MANAGEMENT:

Case managers coordinate the Long-Term Services and Supports that people over 65

and adults with physical disabilities receive in their homes or care facilities. Functional assessments are completed to determine eligibility of consumers requesting assistance with Long-Term Services and Supports. Assessments are completed at the time of the request for services, annually, and if there is a change in need level. Once eligible, consumers can receive help managing activities of daily living in a variety of home and community-based facility settings, including nursing facilities. Support programs emphasize consumer choice and maximize independence and cost effectiveness. Consumers and families work with SDS staff to develop a service plan based on a consumer's goals, strengths, and preferences. Consumers who utilize services in their own home may do so with a client-employed provider, called a home care worker. Though these workers are paid by the State, local support for this important workforce is done by OCWCOG's Home Care Coordinator unit.

OCWCOG Preadmission Screening and Diversion and Transitions workers are specialized case managers dedicated to working with consumers in the community who have urgent placement needs related to hospital, hospice care, or nursing facility stays. The team works to reduce barriers allowing consumers to transition out of more costly or more institutional care settings as quickly and safely as possible.

ADULT PROTECTIVE SERVICES:

Adult Protective Service Specialists (APSS) investigate allegations of verbal, sexual, and physical abuse, as well as neglect and financial exploitation. Protective services are provided to those 65 and older, and people with physical disabilities over the age of 18. Investigators work collaboratively with other agencies, such as the State Long-Term Care Ombudsman program, County mental health programs, local law enforcement agencies, and district attorney offices.

APS investigations involve interviewing the alleged victim, the alleged perpetrator, and any other pertinent witnesses. The Investigator determines as to whether the event occurred and if the allegation of wrongdoing is substantiated. In the event of substantiated allegations, APS staff work to intervene and support the safety of the victim. Risk intervention can be provided for persons who are reported "at risk" and continue to be vulnerable. Risk intervention includes continued contact, reassessment, intervention, and the implementation of an individualized plan to reduce the risk of harm. Staff from OCWCOG's Adult Protective Services team participate in monthly Multidisciplinary Teams (MDT) in each of OCWCOG's three counties. MDTs are organized and facilitated by the District Attorney's office for their jurisdiction and bring together community partners such as law enforcement, fire department and emergency medical technicians (EMTs) and mental health providers to discuss cases that rise to the level of a crime. Time at the meetings is also dedicated to staffing issues involving older adults or people with disabilities in the community, such as a senior living in a home that has become unsafe to live in or no longer meets city building standards.

ADULT FOSTER HOME LICENSING:

One long-term care option that is available to Medicaid consumers in Linn, Benton, and

Lincoln Counties is Adult Foster Homes (AFH) placement. AFHs are small home-like care settings that provide around the clock support for up to five residents. This can include assistance with tasks such as bathing, grooming, dressing, and toileting. Though ultimate authority over AFHs belongs to the State, which can charge fines or even close an AFH that is non-compliant in following State rules, local AFH licensing staff are responsible for recruitment, licensing, monitoring, and oversight of the homes in the region.

Funding:

The majority of SDS funding is disbursed through a contract with the Oregon Department of Human Services (ODHS). Funding is based on population and caseload numbers and is paid out at the rate of what the average State employee costs for each of the same positions. OCWCOG then gets paid 95% of the total amount, a function of the administrative rules related to our AAA designation. The remainder of SDS funding comes in the form of in-kind match, local income from OCWCOG member government dues, and local contracts.

Budgetary highlights:

- Funding for FY 24-25 is determined and stable as it is the second year of our biennial contract.
- Case management allocations which had been cut at the beginning of the biennium have been reinstated.
- APS referral numbers continue to increase, causing us to designate more of our allocation to staff the increased work.
- A housing navigator position was added to our allocation allowing us to focus time and energy to supporting long term services consumers who are experiencing housing instability.

Older Americans Act and State General Fund Programs

Through its function as a State-designated AAA, the SDS department manages all functions under the Older Americans Act (OAA) umbrella for the region. This includes Meals on Wheels, Information and Referral through the Aging and Disability Resource Connection (ADRC) Call Center, Family Caregiver Services, and Health Promotion Programming. Additionally, Area Agencies on Aging are the recipients of other State General Fund program dollars which support Oregon Project Independence (OPI) and smaller contracted programs such as the Employer Resource Connection (ERC) and Money Management Programs (MMP).

The purpose of all programs funded through AAAs is to allow older adults and people with disabilities to live at home and in the community with dignity and independence for as long as possible.

AGING AND DISABILITY RESOURCE CONNECTION:

As the lead agency of the Aging and Disability Resource Connection (ADRC) of Linn, Benton, and Lincoln Counties, OCWCOG's Information and Referral Specialists provide access to a "no wrong door" entry point to programs administered by SDS as well as external community resources and programs. Consumers can call, email or walk into office locations to receive information. ADRC activities are funded by a 2-year contract with the State which allows OCWCOG to draw down federal match dollars as well as Older Americans Act funding.

MEALS ON WHEELS:

Since 1980, the Meals on Wheels (MOW) Program at OCWCOG has offered nutritious meals to aging adults and adults with disabilities. A corps of approximately 330 volunteers works in meal site kitchens and as delivery drivers throughout OCWCOG's three county service area. For 2,385 homebound clients, who often live alone and have limited resources or ability to care for themselves, this volunteer may be the only person they see each day and provides the opportunity for a daily well-check and socialization. In FY 2023-2024 Meals on Wheels is forecasted to deliver 199,997 meals. An increase of 20% over the previous year.

Connections Café, OCWCOG's newly branded community dining program provides older adults who are able to travel to one of 11 meal sites across the tri-County region with a nutritious meal served in a dining room atmosphere. It also provides an opportunity for socializing and building relationships with the community. Increasing attendance at the community dining sites which were required to close during the pandemic is a goal for FY25.

OLDER AMERICANS ACT PROGRAMS:

The Older Americans Act (OAA) program helps older adults to live and thrive in communities of their choice for as long as possible. These programs provide information and assistance, personal and home care services, case management, preventative Evidence-Based Health Promotion programming, legal services, elder abuse prevention, Family Caregiver Support, and Options Counseling. OAA funding remains stable but receives little in funding increases, which is challenging given the increase of older adults in our region who rely on these services.

OREGON PROJECT INDEPENDENCE:

Oregon Project Independence (OPI) provides in-home services to older adults and people with disabilities who need a little help to continue living independently in their own homes. Services offered through OPI include housekeeping, personal care, Meals on Wheels, case management, assistive technology and more. OPI has traditionally offered only a few hours a week of support to those who did not want to or did not qualify for Medicaid services. But with the launch of Oregon Project Independence Medicaid (OPIM) consumers may be entitled to more support. Funding increases are represented in this year's budget for OPI because of the launch of this program.

MONEY MANAGEMENT PROGRAM:

The Money Management Program (MMP) provides free assistance with personal money management tasks through specially trained volunteers to people over age 60 and adults with a disability. Service is personalized, confidential, and safe. All MMP services are offered free of charge to eligible individuals. Services are provided by trained and supervised volunteers and focus on two major services components, bill-pay, and rep payee management.

EMPLOYER RESOURCE CONNECTION:

The Employer Resource Connection (ERC, formerly known as STEPS) program offers free resources for people who are approved to receive in-home services through Medicaid or Oregon Project Independence. These resources are designed to promote successful working relationships between people with disabilities and the people they employ to provide in-home supports.

Funding:

Funding for OAA programs and OPI come from multiple sources including Federal dollars, State General Funds, local income from program participant fees, in-kind match, Medicaid Match and contracts.

OCWCOG works to find the most cost-efficient way to serve the members of our community and make resources stretch further including contracting with local non-profits, such as local hospice and adult day service agencies to provide respite and caregiver training, or the local YMCA and senior centers to provide evidence-based falls prevention classes.

Budget highlights:

- The launch of OPIM this year requires the budgeting process to rely more on estimates than historical data. Overall, the expectation is that there will be an increase in revenue and corresponding expenses that will provide a better range of service for OPI eligible consumers.
- Increasing food costs and higher utilization of the MOW program plus the ending of ARPA funds in September 2025 are creating a desire to make sure future funding includes more donations and grant revenue.
- The ongoing cost of delivering meals to consumers in the community would not be financially sustainable without our volunteer corp. A part-time volunteer coordinator has been hired to provide better recruitment, onboarding, and training to this vital workforce.
- The Employer Resource Connection (ERC) will benefit from a short-term influx of funding provided by the State as it works to utilize ARPA funds before they expire.
- Obtaining enough revenue to support the Money Management Program (MMP) has been a challenge because of a complex funding model based on client participation. Advocacy for more funding may be needed if this program is to stay at OCWCOG.

SDS Program Area Oversight Committees or Commissions:

- Aging and Disability Resource Connection Council
- Senior Services Advisory Council
- Disability Services Advisory Council Issues and Advocacy Committee
- Contract Monitor and Review Committee
- Care Planning Committee

A requirement of being a designated AAA is to engage local advisory Councils to help advise, support, and provide advocacy to and for the programs. The Senior Services and Disability Services Advisory Councils are made up of consumers and community partners who meet jointly every other month allowing the Council members to use the alternate months to focus on work supported by the following committees: Issues and Advocacy (IA), Contract Monitor and Review, Membership and Nominating, Care Planning (CPC) and the Meals on Wheels Advisory Committee (MOWAC). The understanding that the Councils and Committees gain about the long-term services and support services administered by OCWCOG helps support advocacy and outreach in our communities.

Program Contact:

Randi Moore
rmoore@ocwcog.org
541.924.8438

2031 - Community Service Programs

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

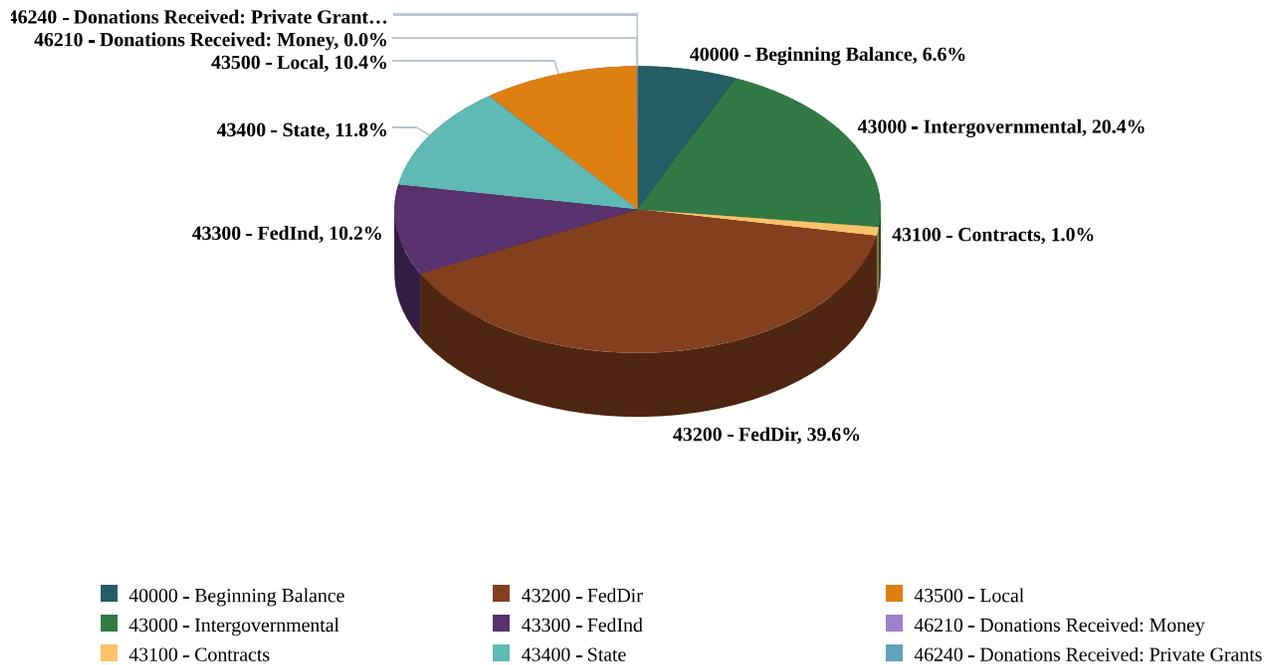
40000 - Beginning Balance	75,000
43000 - Intergovernmental	231,562
43100 - Contracts	11,317
43200 - FedDir	449,971
43300 - FedInd	115,838
43400 - State	133,835
43500 - Local	118,012
46210 - Donations Received: Money	500
46240 - Donations Received: Private Grants	300
Total Revenues	1,136,335
51000 - Wages	439,735
52000 - Benefits	297,320
Total Personnel	737,055
61100 - Supplies	1,500
61200 - Supplies: Volunteer recognition	16,200
61300 - Equipment (non-capitalized)	15,380
62100 - Professional Services	20,200
62110 - Legal services	200
62120 - Marketing services	1,800
62130 - Insurance services	250
62210 - Printing/copying	1,250
62220 - Postage	400
62300 - Software	15,000
62400 - Telephone/internet	2,100
62500 - Memberships/Dues	800
62600 - Travel and training	4,200
62610 - Trainers	1,700
62621 - Employee mileage	3,929
62630 - Volunteer travel	17,000
62640 - Employee travel meals	1,500
62650 - Employee lodging	3,000
62710 - Rent expense	34,827
62800 - Internal service charges expenditure	104,871
64000 - Client Assistance	2,000
64300 - Client Assist: Program wages	141,984
64400 - Client Assist: Support services	6,000
Total Materials and Services	396,091

2031 - Community Service Programs

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

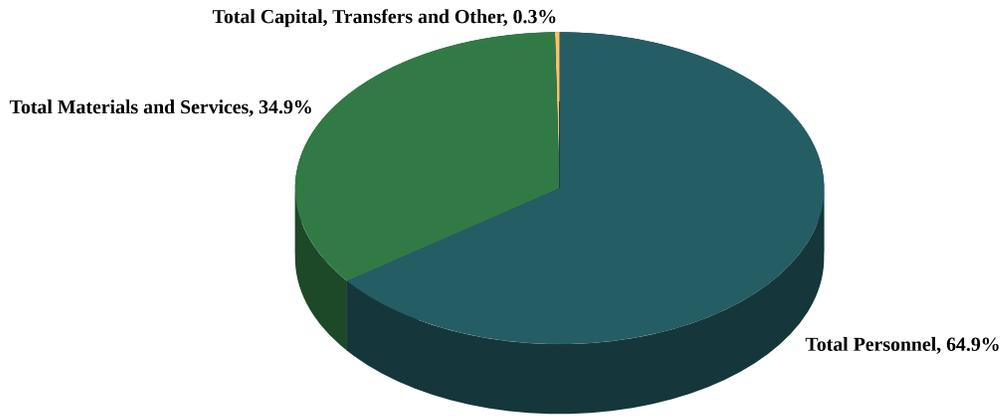
77000 - Software (multi-year)	3,189
Total Capital, Transfers and Other	3,189
Total Expenses	1,136,335

Revenue Chart FY2024-25



2031 - Community Service Programs

Expense Chart FY2024-25



■ Total Personnel ■ Total Materials and Services ■ Total Capital, Transfers and Other

Community Services Work Program

Community Services Programs (CSP) support older adults, individuals with disabilities, low-income families, and Veterans to maintain their health, wellness, independence, and dignity.

As the lead agency of the Aging and Disability Resource Connection (ADRC) of Linn, Benton, and Lincoln Counties, OCWCOG's Information and Referral Specialists provide "no wrong door" access to a full range of long-term supports and services, many of which are available through OCWCOG's own Community Services Programs. The suite of CSP Programs highlighted below provides greater access to financial literacy, behavioral health supports, social companionship, transportation, and more; all which helps our region thrive. CSP services are available to people of a variety of ages, income, and disability types.

Dedicated community volunteers support CSP in its delivery of services, offering volunteer and advocacy opportunities to area residents. Many OCWCOG volunteers are older adults themselves and benefit from the engagement that comes from being an integral part of the lifesaving programs that help their neighbors. OCWCOG serves as the region's sponsor to the cost-effective AmeriCorps Seniors Programs, whose national mission is to utilize seniors 55+ to "improve lives, strengthen communities, and foster civic engagement through service and volunteering."

All CSP programs work to build and maintain connections in the community, whether that be on a small scale by reducing loneliness for an older adult who has become socially isolated or on a larger scale by bringing together programs and agencies across the region to improve the quality of life of the residents we serve.

Funding:

CSP has a diverse funding stream, including federal AmeriCorps, Oregon Department of Veterans Affairs (ODVA), Medicaid match, and State and County contracts. Programs also receive client donations, conduct private and corporate fundraising, engage in grant-writing, and benefit from in-kind donations.

Program Contact:

Randi Moore

rmoore@ocwco.org

541-924-8438

AmeriCorps for Seniors: Foster Grandparent Program, Retired and Senior Volunteer Program, and Senior Companion Program

The AmeriCorps for Seniors Programs (formerly known as Senior Corps), in partnership with the Corporation for National and Community Service, connects senior volunteers, aged 55 and over, with the people and organizations that need them most in the region. Volunteers serve as tutors, mentors, counselors, and/or companions to people in need, or contribute their job skills and expertise to community projects and organizations. Volunteers receive guidance and training, so they can make a contribution that suits their talents, interests, and availability. Volunteers are offered volunteer insurance, mileage and meal reimbursements, and recognition for their service. Income-eligible volunteers are offered a tax-exempt stipend.

Retired and Senior Volunteer Program (RSVP): RSVP is America's largest volunteer network for people aged 55 and over, matching volunteers with agencies whose primary focus is to assist seniors to age in place. RSVP volunteers primarily serve in local food share and Gleaners programs, as Medicare and Tax-Aide counselors, and as friendly visitor volunteers.

RSVP also operates the Senior Health Insurance Benefits Assistance (SHIBA) program through an Intergovernmental Agreement with the State of Oregon. SHIBA provides training and certification of volunteers who help residents navigate the complexities of Medicare, identify Medicare fraud, and apply for help with Part D costs if eligible.

Foster Grandparent Program (FGP): FGP recruits and matches volunteers to children aged five to 18 in Linn, Benton, and Lincoln Counties. The FGP is intergenerational, providing volunteers the opportunity to mentor, nurture, and support children with special or exceptional needs, or who are at an academic, social, or financial disadvantage. OCWCOG has a priority placement of literacy volunteers working with young English Language Learners (ELLs)

Senior Companion Program (SCP): SCP volunteers serve less abled seniors and other adults, helping them maintain independence and age in place. Among other activities, Senior Companions assist with daily living tasks, such as non-medical transportation; provide friendship and companionship; alert doctors and family members to potential problems; and provide respite to family caregivers.

Funding:

Funding for AmeriCorps Programs includes: Federal and State grants, local governments, contracts, partnerships with local community organizations, and in-kind donations. AmeriCorps programs operate within a single team, creating efficiencies in operational costs, while maximizing staff capacity.

Benton County Veteran Services

The Benton County Veterans Service Office (VSO) program serves over 7,000 Veterans and their dependents living in Benton County providing them direction, support, and advocacy. The VSO files claims for U.S. Department of Veterans Affairs entitlements, such as compensation and pension. Also offered is information, referral, and assistance with other entitlements, such as Veterans Administration (VA) medical care, home loan guaranty, education programs, State home loans, and other State and local benefits.

Funding:

OCWCOG holds a contract with Benton County's Health Department who funds the Veterans program with County general fund dollars, as well as pass through dollars from the Oregon Department of Veterans Affairs (ODVA). In addition, OCWCOG uses Benton County funds to access and leverage Medicaid match dollars, enabling the VSO to link Veterans to Medicaid and other "wraparound" services administered by SDS.

The VSO also receives funding from ODVA made available to all Oregon Counties for Veteran Suicide Awareness and Prevention efforts to raise awareness and publicize available options for mental health assistance and wellness.

Financial Wellness: \$tand By Me Oregon

\$tand By Me-Oregon (\$BM-OR) is a financial empowerment program that, through coaching and toolkits, helps provide financial stability to individuals and families struggling to afford basic needs. Created in Delaware, the program focuses on four primary outcomes: budgeting, reducing debt, improving credit ratings, and building savings.

\$BM services are embedded in the community to create employment, financial education, and effective personal financial strategies. The program uses a Collective Impact Model in which coaches from local non-profits are trained specifically on the \$BM financial model, client management, and data collection allowing for flexibility while still maintaining the umbrella structure of the \$BM program regardless of what sector they serve.

Funding:

Our Financial Coaching Program is supported by Federal funding (AmeriCorps), Benton County, Benton Community Foundation, Oregon Community Foundation, the Ford Family Foundation, and Samaritan Social Accountability Grants. Expansion of the impact of this work through more grant writing in the coming year is a goal.

Total Fund - 200 CED

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

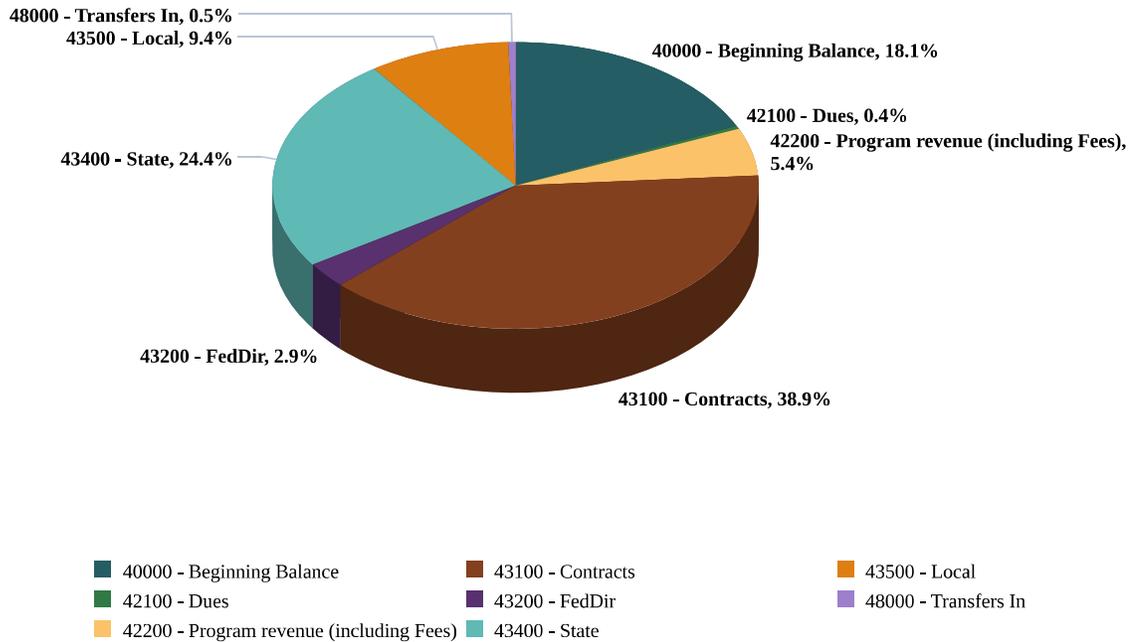
40000 - Beginning Balance	5,597,797
42100 - Dues	113,706
42200 - Program revenue (including Fees)	1,655,000
43100 - Contracts	12,000,500
43200 - FedDir	900,000
43400 - State	7,528,918
43500 - Local	2,901,695
48000 - Transfers In	150,000
Total Revenues	30,847,616
51000 - Wages	2,290,890
52000 - Benefits	1,467,609
Total Personnel	3,758,499
61100 - Supplies	20,000
61300 - Equipment (non-capitalized)	45,410
61400 - Furniture	5,000
62000 - Services	5,000
62100 - Professional Services	18,691,500
62110 - Legal services	6,000
62120 - Marketing services	13,000
62140 - Banking services	1,500
62150 - Grants to subrecipients	5,007,943
62210 - Printing/copying	14,750
62220 - Postage	6,750
62300 - Software	87,500
62400 - Telephone/internet	9,100
62500 - Memberships/Dues	4,000
62600 - Travel and training	138,200
62610 - Trainers	33,000
62621 - Employee mileage	2,000
62700 - Facility and Utilities	1,000
62710 - Rent expense	98,316
62800 - Internal service charges expenditure	500,085
Total Materials and Services	24,690,054
71000 - Equipment	60,000
74000 - Capital Improvements	50,000
77000 - Software (multi-year)	13,592

Total Fund - 200 CED

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

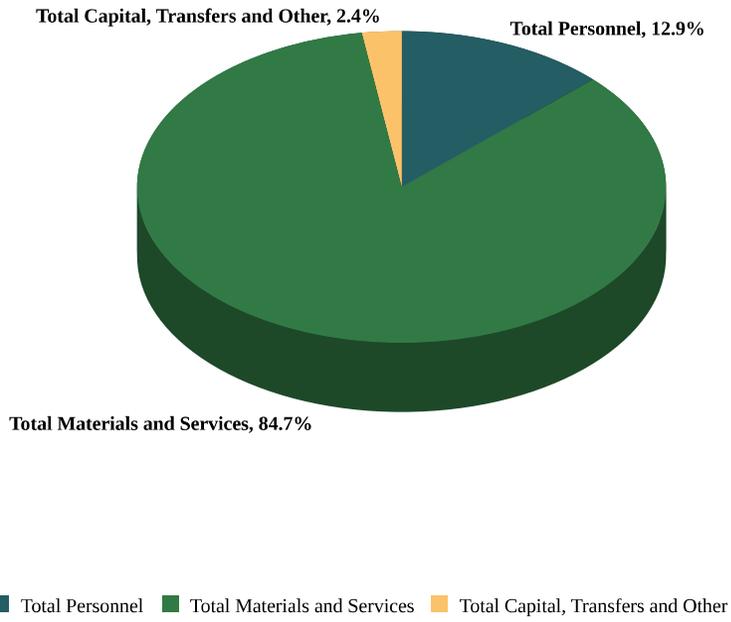
95000 - Contingency	430,241
98000 - Transfers Out	150,000
Total Capital, Transfers and Other	703,833
Total Expenses	29,152,386
Unappropriated Ending Fund Balance	1,695,230

Revenue Chart FY2024-25



Total Fund - 200 CED

Expense Chart FY2024-25



Community and Economic Development Work Program

OCWCOG's Community and Economic Development (CED) Department engages in a variety of programs to support member jurisdictions in improving livability, transportation access and economic development across the region. CED is broadly comprised of five program areas: Community Development & Land Use Planning, Economic Development, Small Business Lending, Transportation Planning and Programming, and Transportation Brokerage Services.

Community Development & Land Use Planning Services:

CED planning staff assist communities with maintaining short-range and long-range land use planning efforts. Services include permit processing, grant writing, grant and project administration, long range plans and public participation.

Planners use Geographic Information Systems (GIS) to maintain a library of GIS data and can produce maps illustrating a variety of aerial imagery and shaded relief imagery; highway conditions and hazards; soils and potential wetland areas; and environmental constraints and hazards.

Economic Development:

CED staff promote coordinated economic development efforts across the region through relationship building, convening, research, grant writing, project development and management, and technical assistance. Regional priorities are set and implemented through the Cascades West Economic Development District's (CWEDD) 5-year Comprehensive Economic Development Strategy (CEDSD). CWEDD is jointly staffed by OCWCOG and Lane Council of Governments (LCOG) and includes Linn, Benton, Lincoln and Lane counties.

Small Business Lending:

The Cascades West Business Lending (CWBL) program delivers professional commercial loan packaging, closing, servicing, and collection services through various direct and indirect loan programs. CWBL also provides administrative services, technical assistance, and professional lending services to government and non-profit entities managing economic development loan programs. The combined activities of the contractual and direct loan programs provide small businesses with a single source of non-conventional capital in the Region.

Transportation Planning and Programming:

CED transportation planners administer federal and state programs across the region including: the Albany Area Metropolitan Planning Organization (AAAMPO), the Corvallis Area Metropolitan Planning Organization (CAMPO), Cascades West Transportation Options (CW Ride) and the Cascades West Area Commission on Transportation (CWACT). In addition, the group pursues regionally significant planning and implementation projects that add value to members. Short- and long-range transportation planning assistance is available to OCWCOG's communities.

Transportation Brokerage Services:

Cascades West Ride Line (Ride Line) brokers Non-Emergent Medical Transportation (NEMT) services for eligible Oregon Health Plan (OHP) members, Medicaid recipients, and select Medicare clients traveling to and from covered non-emergency medical services. Transportation is provided to eligible clients living in Benton, Lincoln, and Linn Counties who have no other way to get to their medical services, and/or need assistance with mileage, meals, lodging reimbursement.

Program Area Oversight Committees and Commissions:

- Cascades West Economic Development District (CWEDD) Board of Directors
- CWEDD Executive Committee

- Cascades West Area Commission on Transportation (CWACT) Full Commission
- CWACT Executive Committee
- CWACT Technical Advisory Committee

- Albany Area Metropolitan Planning Organization (AAMPO) Policy Board
- AAMPO Technical Advisory Committee

- Corvallis Area Metropolitan Planning Organization (CAMPO) Policy Board
- CAMPO Technical Advisory Committee

- Linn Benton Loop Policy Board
- Linn Benton Loop Technical Advisory Committee

- Transportation Brokerage Advisory Committee (TBAC)

- Loan Program Advisory Committee (LPAC)
- Loan Review Subcommittee (LRS)

Program Contact:

Jaclyn Disney
541.574.3764
jdisney@ocwcog.org

Community Development & Land Use Planning

The Community Development & Land Use Planning program assists local governments and partners in planning for strong and resilient communities through short- and long-range planning services.

Goals:

- Provide planning staff to meet demand for services across the region.
- Maintain staffing that allows OCWCOG to be responsive, proactive, and supportive of members.
- Continue efforts on regional wetland issues including finishing the Wetlands Mitigation Bank feasibility study and guiding action on recommendations.
- Advance Brownfield mitigation efforts across the region through opportunities with Environmental Protection Agency funding for Brownfields assessment and clean up.
- Engage in implementation of housing legislation; related to workforce, transportation and economic impacts.
- Provide suite of GIS services and internship matching in coordination with OSU.

Secured & Pending Funding FY 2024-25:

- Direct service planning contracts with cities, counties, ports, and tribes. (Cities of Toledo, Sweet Home and Tangent).
- Provide staffing for the Cascades West Regional Consortium, an independent non-profit working on wetlands conservation and development.
- Contract with Department of Land Conservation and Development for Climate Friendly Communities.

Economic Development

The Economic Development Planning program leads collaboration for a more resilient economy in OCWCOG's tri-County Region, and four-County CWEDD. The function of this program is guided by the implementation of the 2020-2025 CEDS. Technical assistance aims to provide member agencies services, such as assistance in grant writing, project development/management, and funding. Regional economic development efforts will leverage opportunities, build capacity, and respond to private sector feedback on best practices to support workforce development, entrepreneurship, business retention and expansion.

Goals:

- Continue implementation of the 2020-2025 CEDS and collaborate with regional stakeholders to prepare the CEDS plan for 2025-2030
 - o Participation workgroups in childcare, regional broadband deployment; rural vitality and other topics.
 - o Supporting member jurisdictions' applications to receive state and federal funding.
 - o Proactively seeking funding for regional priorities including broadband, childcare and other priorities defined by CWEDD board.
 - o Facilitate regional grant applications to support transportation and infrastructure projects.
- Lead in providing relevant information on economic development resources through website, newsletter, social media and accessible public meetings.

Secured & Pending Funding FY 2024-25:

- Economic Development Administration planning grant
- Business Oregon
- Direct service contracts with cities, counties, ports, and tribes are possible.
- Infrastructure (sewer, water, etc.)
- Legislative allocation through Oregon Economic Development Districts
- Innovation Hub Grant

Transportation Planning & Programming

CED transportation planners provide various services to the region including the major programs listed here as well as direct transportation planning services to the OCWCOG region as requested.

The Cascades West Area Commission on Transportation (CWACT) is an advisory body to the Oregon Transportation Commission whose role is to advise, coordinate and plan for all aspects of transportation (surface, marine, air, rail, and safety) within Lincoln, Benton and Linn Counties.

Cascades West Transportation Options (CWTO) provides transportation options outreach, including carpool and vanpool matching services for commuters living or working in Oregon's Benton, Lincoln, and Linn Counties, with connections to major cities such as Eugene, Portland, and Salem. OCWCOG collaborates with Cherriots Rideshare at Salem Keizer Transit District, and Point2point at Lane Transit District to provide regional vanpool and carpool programs under the Get There platform. CWTO also provides travel training for people desiring to use transit and works with employers to develop employee programs that reduce single occupancy vehicle (SOV) use. CWTO also maintains the website Cascades West Ride (CW Ride), which integrates regional travel options into one website.

Albany Area MPO and Corvallis Area MPO (AAMPO & CAMPO) serve as regional planning organizations for the two urbanized areas within Lincoln, Benton and Linn counties. The MPOs receive federal funding to provide coordination and collaboration for the transportation system within their respective boundaries. Each MPO is responsible for developing a Regional Transportation Plan (RTP), which provides a vision and policies to guide development of the transportation network over the next 20 years. The MPOs also develop four-year Transportation Improvement Program, which provides federal funding for locally and regionally significant projects. Both MPOs are heavily involved in local transit planning as well; providing in-kind assistance to the Linn Benton Loop Policy Board and Technical Advisory Committee, a regional transit system in operation for over forty years.

Goals:

- Implement AAMPO & CAMPO Unified Planning Work Programs which set annual priorities.
- Facilitate the Linn-Benton Loop Board and support strategic regional transit planning.
- Seek Federal and State grant opportunities for local projects and regional priorities.
- Provide input and recommendations regarding State plans, policies, and programs.
- Provide guidance on regional transportation planning efforts and coordinating transportation planning across the region and within the state.
- Create and curate a set standardized operating procedures for both MPOs for reliability and continuity.
- Align both MPOs' guiding documents and plans in order to facilitate an eventual merger into one regional entity.

Secured & Pending Funding FY 2024-25:

- Federal Highway Administration (FHWA) Planning (PL)
- Federal Transit Administration (FTA) 5303
- Oregon Department of Transportation (various)

Transportation Brokerage Services

Cascades West Ride Line (Ride Line) provides Non-Emergent Medical Transportation (NEMT) for eligible clients enrolled in the Oregon Health Plan (OHP) through either Intercommunity Health Network-Coordinated Care Organization (IHN-CCO), and the Oregon Health Authority (OHA), as well as Medicare clients enrolled in select Samaritan Advantage Health Plan's (SAHP). Ride Line coordinates the most appropriate and cost-effective rides using a variety of modes of transport, including transit, sedan, wheelchair, stretcher, secured, or mileage reimbursement.

Goals:

- Improve medical service access in coordination with IHN-CCO, OHA and Samaritan.
- Implement new software solution to provide better customer service for scheduling, eligibility, appointment reminders, tracking and reporting.
- Identify and support the provision of services to eligible populations including veterans, families with young children, and individuals receiving perinatal services.

Secured & Pending Funding FY 2024-25:

- IHN-CCO Medicaid
- SAHP Medicare
- Title XIX OHP/OMAP
- Intergovernmental Agreement for the Benton County Veteran Services
- Fees for training services

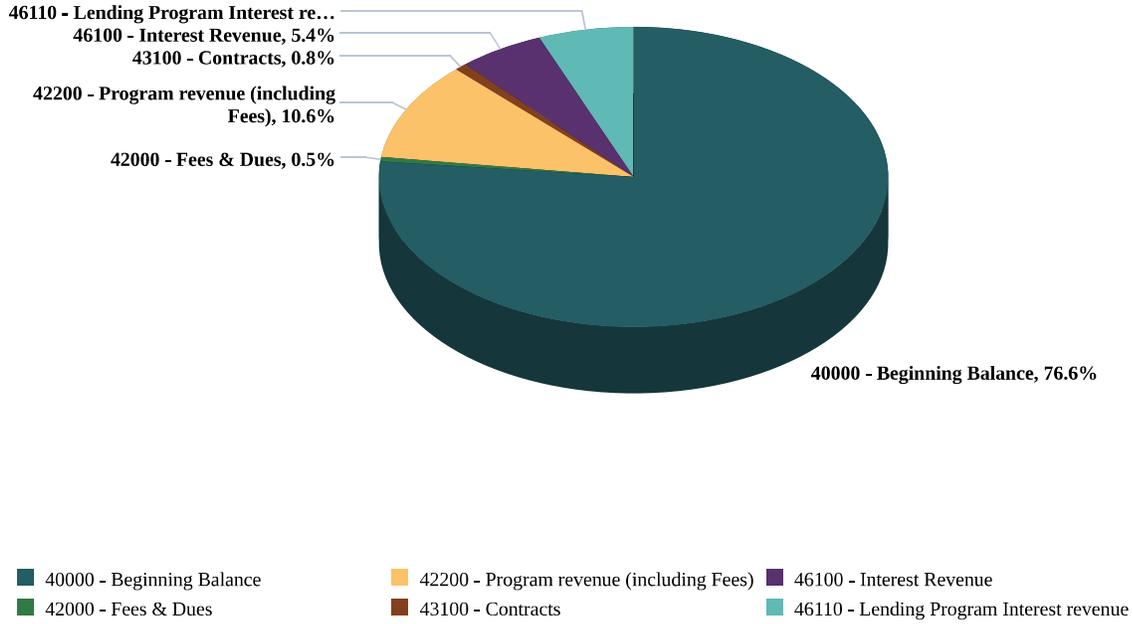
5000 - Lending - Total Department

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

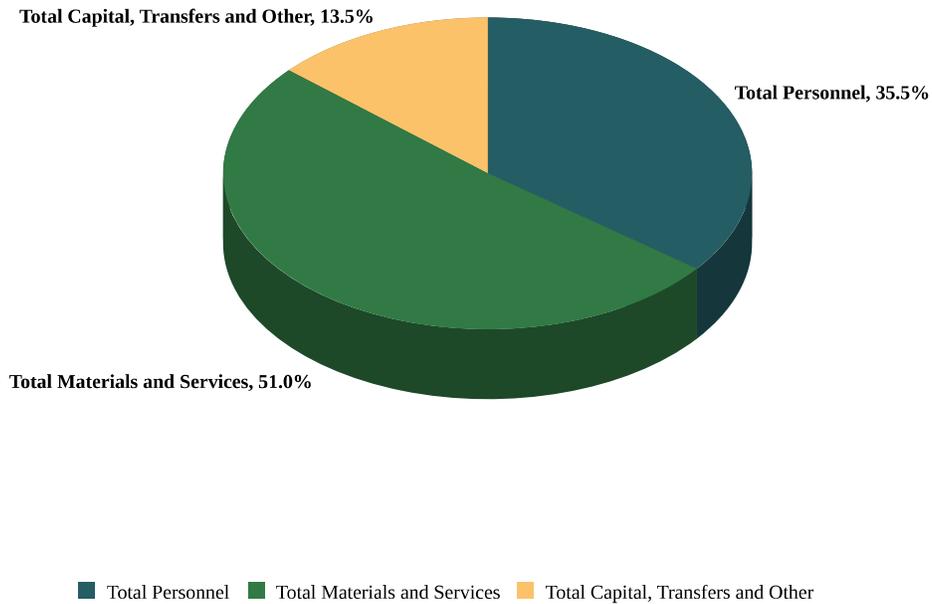
40000 - Beginning Balance	1,266,485
42000 - Fees & Dues	8,000
42200 - Program revenue (including Fees)	175,000
43100 - Contracts	13,000
46100 - Interest Revenue	90,000
46110 - Lending Program Interest revenue	100,000
Total Revenues	1,652,485
51000 - Wages	90,013
52000 - Benefits	47,112
Total Personnel	137,125
61100 - Supplies	700
61300 - Equipment (non-capitalized)	2,230
62100 - Professional Services	4,200
62120 - Marketing services	1,800
62140 - Banking services	2,100
62210 - Printing/copying	550
62220 - Postage	500
62300 - Software	5,250
62400 - Telephone/internet	300
62600 - Travel and training	1,500
62621 - Employee mileage	500
62710 - Rent expense	3,351
62800 - Internal service charges expenditure	168,756
62900 - Miscellaneous Expenses	5,200
Total Materials and Services	196,937
77000 - Software (multi-year)	427
95000 - Contingency	51,861
Total Capital, Transfers and Other	52,288
Total Expenses	386,350
Unappropriated Ending Fund Balance	1,266,135

5000 - Lending - Total Department

Revenue Chart FY2024-25



Expense Chart FY2024-25



Small Business Lending

The Cascades West Business Lending (CWBL) program provides small businesses with a source of non-conventional capital in the Region through professional commercial loan packaging, closing, servicing, and collection services through various direct and indirect loan programs. CWBL also provides administrative services, technical assistance, and professional lending services to government and non-profit entities managing economic development loan programs.

Private small businesses rely on CWBL for access to capital and technical assistance through various loan programs that aren't readily available from traditional lenders. CWBL loan programs provide access to federal, State and local funding to cover gaps in traditional funding, and to provide new and emerging business with funding in partnership with banks and other lending institutions. In addition to the portfolio of lending programs, CWBL assists The City of Lincoln City and the Lincoln City Urban Renewal Agency with management of their business loan programs, which includes packaging, closing, and servicing of loans. CWBL also contracts with CCD Business Development Corporation, a Certified Development Company (CDC), to provide SBA 504 loans to businesses throughout Oregon.

Goals:

- Re-capitalization of revolving loan funds.
- CDC relationships, marketing, outreach to new markets, new partners, and new programs are designed to enhance program revenue diversification.
- Establishment of new local/Regional loan programs, as appropriate.
- Develop and implement a new program marketing plan.
- Coordinate with economic development programs and small business development centers (SBDC) to promote OCWCOG loan programs.
- Continuation of a sustainability plan for ongoing revenues and operations.

Secured & Pending Funding FY 2022-23:

- Fees on U.S. Small Business Administration (SBA 504) loans.
- Loan program revenue (fees and interest).
- Contracts with other entities for which OCWCOG manages business lending programs.

8000 - COG reserves - Total Department

CASCADES WEST COUNCIL OF GOVERNMENTS FY 2024-25 BUDGET SUMMARY

40000 - Beginning Balance	3,517,419
48000 - Transfers In	65,000
Total Revenues	3,582,419
Total Materials and Services	-
Total Capital, Transfers and Other	-
Total Expenses	-
Unappropriated Ending Fund Balance	3,582,419

Revenue Chart FY2024-25

